

TOWN OF SMYRNA
TENNESSEE



FISCAL YEAR 2020 - 2021
ANNUAL BUDGET
AND
FIVE YEAR CAPITAL
IMPROVEMENTS PLAN

TOWN COUNCIL

MARY ESTHER REED - MAYOR

MARC ADKINS - VICE-MAYOR

H. G. COLE

TIM MORRELL

GERRY SHORT

RACQUEL PEEBLES

STEVE SULLIVAN

MANAGEMENT STAFF

BRIAN D. HERCULES

TOWN MANAGER

JEFF PEACH

TOWN ATTORNEY

REX S. GAITHER, CMFO

ASSISTANT TOWN MANAGER

KEVIN ARNOLD

POLICE CHIEF

BILL CULBERTSON

FIRE CHIEF

HAL LOFLIN

DIRECTOR OF COMMUNITY SERVICES

MICHAEL STRANGE

DIRECTOR OF UTILITIES

PETE JOHNSON

MANAGER OF BUILDING & GROUNDS

ROBERT KULP

MANAGER OF INFORMATION SERVICES

ANTHONY BEVERLY

MASTER CHEF & EVENT CENTER MGR

KEVIN RIGSBY

TOWN PLANNER

STEVE SMITH

BUILDING OFFICIAL

TODD SPEARMAN

ASSISTANT TOWN MANAGER

JEFF CRAIG

DIRECTOR OF HUMAN RESOURCES

TOM ROSE

DIRECTOR OF PUBLIC WORKS

MIKE MOSS

DIRECTOR OF PARKS

LYNN ALEXANDER

JUDGE

BRITTANY STEVENS

COURT CLERK

KATHY FERRELL

PUBLIC INFORMATION OFFICER

KEVIN RELFORD

MANAGER OF WATER PLANT

LELAND NOBLE

MANAGER OF WASTE WATER PLANT

DIANNE WALDRON

TOWN CLERK

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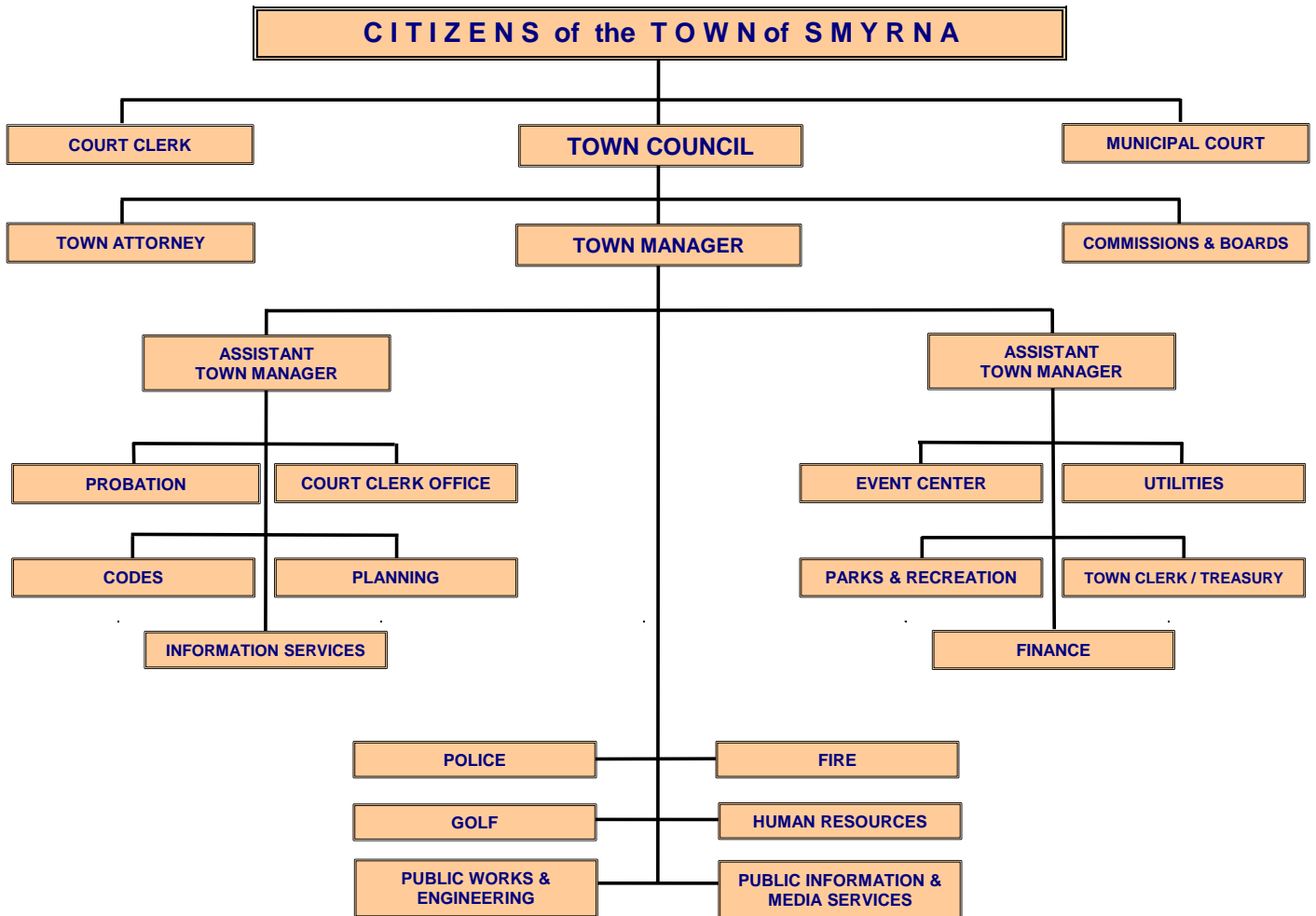
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TOWN OF SMYRNA, TENNESSEE
ORDINANCE NO. 20- 12

AN ORDINANCE adopting the budget for the fiscal year beginning July 1, 2020 and ending June 30, 2021.

BE IT ORDAINED by the Town Council of the Town of Smyrna that the budget document attached hereto and incorporated herein by reference as if set forth herein at length verbatim be, and it hereby is, adopted and approved by the Town Council and that the amounts set forth therein be, and they hereby are, appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices and agencies of the Town of Smyrna, Tennessee during the fiscal year beginning July 1, 2020, and ending June 30, 2021.

BE IT FURTHER ORDAINED by the Town Council of the Town of Smyrna that this Ordinance shall take effect from and after its adoption on second and final reading and its provisions shall be enforced from and after July 1, 2020 the public health and welfare of the Town of Smyrna requiring it.

PASSED on first reading by the Town Council the 12th day of May, 2020.

PASSED on second reading by the Town Council the 9th day of June, 2020.

TOWN OF SMYRNA, TENNESSEE



MARY ESTHER REED, Mayor

ATTEST:



DIANNE WALDRON, Town Clerk

TOWN OF SMYRNA, TENNESSEE
ORDINANCE NO. 20- 13

AN ORDINANCE establishing the property tax levy for the fiscal year beginning July 1, 2020 and ending June 30, 2021.

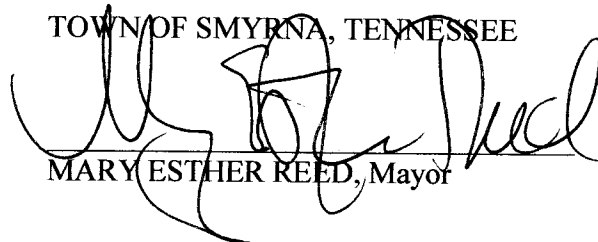
BE IT ORDAINED by the Town Council of the Town of Smyrna that the combined property tax rate for the Town of Smyrna, Tennessee for the fiscal year beginning July 1, 2020 and ending June 30, 2021 shall be seventy point zero seven cents (.7007) on each One Hundred Dollars (\$100.00) of assessed taxable property, which is to provide revenue for the budget hereinabove enacted.

BE IT FURTHER ORDAINED by the Town Council of the Town of Smyrna that this Ordinance shall take effect from and after its adoption on second and final reading and its provisions shall be enforced from and after July 1, 2020, the public health and welfare of the Town of Smyrna requiring it.

PASSED on first reading by the Town Council the 12th day of May, 2020.

PASSED on second reading by the Town Council the 9th day of June, 2020.

TOWN OF SMYRNA, TENNESSEE



MARY ESTHER REED, Mayor

ATTEST:



DIANNE WALDRON, Town Clerk

BUDGET SUMMARY

ALL FUNDS SUMMARY

GENERAL	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PROPERTY TAX	10,556,563	10,805,638	11,196,000	10,452,598	11,310,000	11,310,000	11,310,000
OTHER LOCAL REVENUE	22,331,536	23,340,077	23,381,753	23,190,994	21,678,916	21,753,916	21,753,916
STATE REVENUE	4,698,615	4,818,935	4,970,500	4,950,193	5,055,614	5,055,614	5,055,614
FEDERAL REVENUE	34,547	41,037	39,360	43,057	39,200	39,200	39,200
OTHER REVENUE	5,452,173	5,747,704	5,776,625	5,741,860	5,741,278	5,737,278	5,737,278
GENERAL FUND REVENUES	43,073,434	44,753,391	45,364,238	44,378,702	43,825,008	43,896,008	43,896,008
TOTAL GENERAL FUND REVENUES	43,073,434	44,753,391	45,364,238	44,378,702	43,825,008	43,896,008	43,896,008
LEGISLATIVE	126,990	182,335	201,218	200,798	209,900	209,400	209,400
JUDICIAL	461,036	486,048	516,795	452,505	487,600	486,140	486,140
GENERAL SESSIONS	513,782	531,677	579,938	569,545	598,200	596,406	596,406
TRAFFIC COURT	194,063	187,235	203,355	208,339	225,400	225,121	225,121
JUVENILE COURT	400	342	550	340	600	525	525
PROBATION	-	-	-	3,940	263,900	257,600	257,600
INFORMATION SERVICES	587,245	769,795	978,028	763,225	1,005,000	941,850	941,850
PLANNING	1,004,458	1,104,808	1,271,551	1,193,414	1,315,800	1,319,239	1,319,239
PUBLIC WORKS	274,557	261,236	503,882	330,296	498,700	480,580	480,580
BUILDING/GROUNDS MAINTENANCE	682,632	678,490	760,646	740,643	791,200	786,150	786,150
ADMINISTRATION	1,320,543	1,847,903	2,024,131	1,828,293	2,250,900	2,189,000	2,189,000
FINANCE	867,371	826,975	839,140	771,591	864,500	857,240	857,240
TREASURER	397,834	455,759	499,870	480,070	510,400	497,890	497,890
HUMAN RESOURCES	395,674	420,232	524,776	486,596	519,200	516,280	516,280
POLICE	9,549,957	9,719,876	11,284,532	10,535,851	11,574,400	11,468,043	11,468,043
FIRE	7,710,492	8,274,191	9,669,051	9,159,797	9,975,900	9,778,320	9,778,320
STREET	466,930	507,758	626,484	535,618	628,900	627,900	627,900
VEHICLE MAINTENANCE	355,045	399,898	425,430	434,167	430,800	427,300	427,300
CEMETERY	20,950	22,511	27,700	21,200	26,400	26,400	26,400
HEALTH, WELFARE & CULTURE	508,230	571,517	567,865	570,677	625,725	625,725	625,725
GOLF COURSE	1,301,790	1,344,374	1,471,893	1,407,898	1,465,900	1,464,628	1,464,628
PARKS & RECREATION	3,180,059	3,399,848	3,995,574	3,590,274	4,100,700	4,094,395	4,094,395
EVENT CENTER	895,764	907,716	914,793	978,184	953,300	937,350	937,350
GENERAL FUND EXPENDITURES	30,815,802	32,900,524	37,887,202	35,263,261	39,323,325	38,813,482	38,813,482
TRANSFER TO CAPITAL PROJECTS	9,643,381	9,045,923	4,868,438	4,641,684	3,016,300	3,016,300	3,016,300
TRANSFER TO DEBT SERVICE	2,571,717	2,636,850	2,588,454	2,587,454	2,058,775	2,058,775	2,058,775
TOTAL GENERAL FUND EXPENDITURES	43,030,900	44,583,297	45,344,094	42,492,399	44,398,400	43,888,557	43,888,557
SURPLUS (DEFICIT)	42,534	170,094	20,144	1,886,303	(573,392)	7,451	7,451
BEGINNING FUND BALANCE	31,283,643	31,326,177	31,496,271	31,496,271	33,382,574	33,382,574	33,382,574
ENDING FUND BALANCE	31,326,177	31,496,271	31,516,415	33,382,574	32,809,182	33,390,025	33,390,025
STATE STREET AID	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
STATE STREET AID REVENUES	1,585,898	1,688,469	1,601,000	1,677,007	1,803,200	1,803,200	1,803,200
STATE STREET AID OPER. EXPENDITURES	1,271,303	1,413,751	1,500,000	1,400,000	1,495,000	1,495,000	1,495,000
OPERATING INCOME (LOSS)	314,595	274,718	101,000	277,007	308,200	308,200	308,200
TRANSFER TO CAPITAL PROJECTS	26,191	76,734	470,000	365,000	91,900	91,900	91,900
TOTAL STATE STREET AID EXPENDITURES	1,297,494	1,490,485	1,970,000	1,765,000	1,586,900	1,586,900	1,586,900
SURPLUS (DEFICIT)	288,404	197,984	(369,000)	(87,993)	216,300	216,300	216,300
BEGINNING FUND BALANCE	780,477	1,068,881	1,266,865	1,266,865	1,178,872	1,178,872	1,178,872
ENDING FUND BALANCE	1,068,881	1,266,865	897,865	1,178,872	1,395,172	1,395,172	1,395,172

ALL FUNDS SUMMARY

DRUG	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
DRUG FUND REVENUES	101,257	79,778	140,000	80,447	111,100	111,100	111,100
DRUG FUND EXPENDITURES	45,108	51,110	73,000	40,260	53,500	53,500	53,500
OPERATING INCOME (LOSS)	56,149	28,668	67,000	40,187	57,600	57,600	57,600
TRANSFER TO CAPITAL PROJECTS	16,332	31,378	84,500	84,500	35,000	35,000	35,000
TOTAL DRUG FUND EXPENDITURES	61,440	82,488	157,500	124,760	88,500	88,500	88,500
SURPLUS (DEFICIT)	39,817	(2,710)	(17,500)	(44,313)	22,600	22,600	22,600
BEGINNING FUND BALANCE	311,696	351,513	348,803	348,803	304,490	304,490	304,490
ENDING FUND BALANCE	351,513	348,803	331,303	304,490	327,090	327,090	327,090

IMPACT FEE	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
IMPACT FEE REVENUES	1,903,959	2,235,563	1,970,000	2,327,072	2,431,500	2,431,500	2,431,500
IMPACT FEE EXPENDITURES	3,612,669	677,001	2,937,820	1,689,413	2,423,350	2,423,350	2,423,350
SURPLUS (DEFICIT)	(1,708,710)	1,558,562	(967,820)	637,659	8,150	8,150	8,150
BEGINNING FUND BALANCE	4,408,520	2,699,810	4,258,372	4,258,372	4,896,031	4,896,031	4,896,031
ENDING FUND BALANCE	2,699,810	4,258,372	3,290,552	4,896,031	4,904,181	4,904,181	4,904,181

STORM WATER	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
STORM WATER REVENUES	1,714,005	1,784,058	1,742,500	1,799,418	1,747,600	1,747,600	1,747,600
STORM WATER EXPENDITURES	967,137	995,026	1,279,623	1,129,066	1,327,034	1,320,909	1,320,909
OPERATING INCOME (LOSS)	746,868	789,032	462,877	670,352	420,566	426,691	426,691
TRANSFER TO CAPITAL PROJECTS	487,596	686,947	2,037,449	872,900	2,651,400	2,651,400	2,651,400
TOTAL STORM WATER EXPENDITURES	1,454,733	1,681,973	3,317,072	2,001,966	3,978,434	3,972,309	3,972,309
SURPLUS (DEFICIT)	259,272	102,085	(1,574,572)	(202,548)	(2,230,834)	(2,224,709)	(2,224,709)
BEGINNING FUND BALANCE	3,678,007	3,937,279	4,039,364	4,039,364	3,836,816	3,836,816	3,836,816
ENDING FUND BALANCE	3,937,279	4,039,364	2,464,792	3,836,816	1,605,982	1,612,107	1,612,107

INSURANCE	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
INSURANCE FUND REVENUES	8,503,578	9,981,526	10,507,120	11,147,683	9,909,600	9,909,600	9,909,600
INSURANCE FUND EXPENSES	9,111,177	9,450,795	10,424,700	10,851,377	9,788,600	9,788,600	9,788,600
SURPLUS (DEFICIT)	(607,599)	530,731	82,420	296,306	121,000	121,000	121,000
BEGINNING NET ASSETS	4,979,102	4,371,503	4,902,234	4,902,234	5,198,540	5,198,540	5,198,540
ENDING NET ASSETS	4,371,503	4,902,234	4,984,654	5,198,540	5,319,540	5,319,540	5,319,540

DEBT SERVICE	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
DEBT SERVICE FUND REVENUES	6,259,537	2,692,623	4,442,967	3,264,269	3,533,798	3,533,798	3,533,798
DEBT SERVICE FUND EXPENSES	6,339,857	2,773,043	4,522,967	3,264,269	3,533,798	3,533,798	3,533,798
SURPLUS (DEFICIT)	(80,320)	(80,420)	(80,000)	-	-	-	-
BEGINNING FUND BALANCE	1,704,368	1,624,048	1,543,628	1,543,628	1,543,628	1,543,628	1,543,628
ENDING FUND BALANCE	1,624,048	1,543,628	1,463,628	1,543,628	1,543,628	1,543,628	1,543,628

ALL FUNDS SUMMARY

CAPITAL PROJECTS	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
CAPITAL PROJECTS FUND REVENUES	15,463,994	33,358,373	27,259,707	18,930,968	20,295,300	20,295,300	20,295,300
CAPITAL PROJECTS FUND EXPENSES	9,310,776	17,420,249	29,609,707	23,289,797	20,253,000	20,253,000	20,253,000
SURPLUS (DEFICIT)	6,153,218	15,938,124	(2,350,000)	(4,358,829)	42,300	42,300	42,300
BEGINNING FUND BALANCE	412,672	6,565,890	22,504,014	22,504,014	18,145,185	18,145,185	18,145,185
ENDING FUND BALANCE	6,565,890	22,504,014	20,154,014	18,145,185	18,187,485	18,187,485	18,187,485

WATER & WASTE WATER	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
TOTAL OPERATING REVENUE	20,757,352	21,479,776	21,384,900	22,205,749	22,072,000	22,072,000	22,072,000
TOTAL OPERATING EXPENSES	15,648,540	15,972,056	16,958,953	15,791,339	16,264,548	16,264,301	16,264,301
OPERATING INCOME (LOSS)	5,108,812	5,507,720	4,425,947	6,414,410	5,807,452	5,807,699	5,807,699
NON OPERATING REVENUES / (EXPENSES)	(382,852)	(5,746)	(2,063,460)	(1,977,938)	(1,024,560)	(1,024,560)	(1,024,560)
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	4,725,960	5,501,974	2,362,487	4,436,472	4,782,892	4,783,139	4,783,139

KEY INDICATORS

CHANGE IN NET POSITION	13,408,216	10,164,320	11,399,605	12,370,320	9,041,155	9,041,402	9,041,402
NET INCREASE IN CASH	7,512,897	6,581,848	5,190,753	18,185,036	3,449,671	3,449,918	3,449,918

NATURAL GAS	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
TOTAL OPERATING REVENUE	13,451,717	13,780,586	12,258,600	9,509,857	12,421,500	12,421,500	12,421,500
TOTAL OPERATING EXPENSES	12,780,837	12,754,747	12,227,277	10,021,641	12,485,491	12,485,421	12,485,421
OPERATING INCOME (LOSS)	670,880	1,025,839	31,323	(511,784)	(63,991)	(63,921)	(63,921)
NON OPERATING REVENUES / (EXPENSES)	160,532	284,857	175,000	169,013	36,800	36,800	36,800
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	831,412	1,310,696	206,323	(342,771)	(27,191)	(27,121)	(27,121)

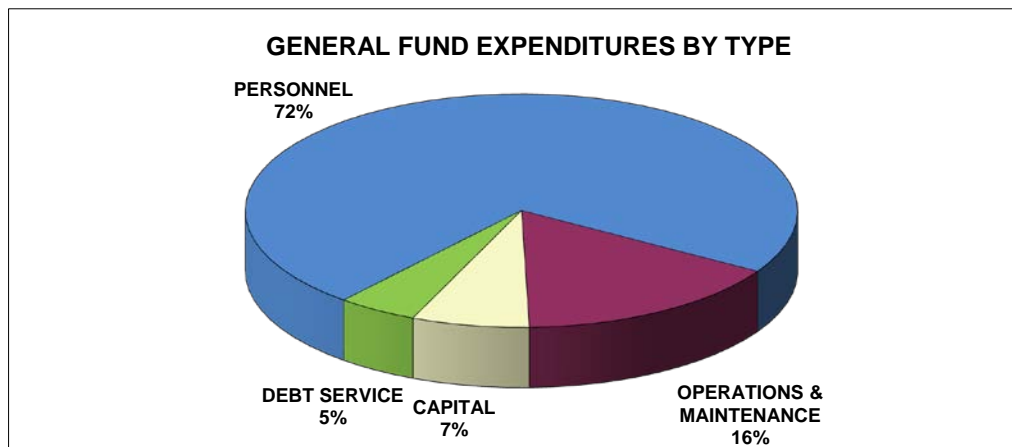
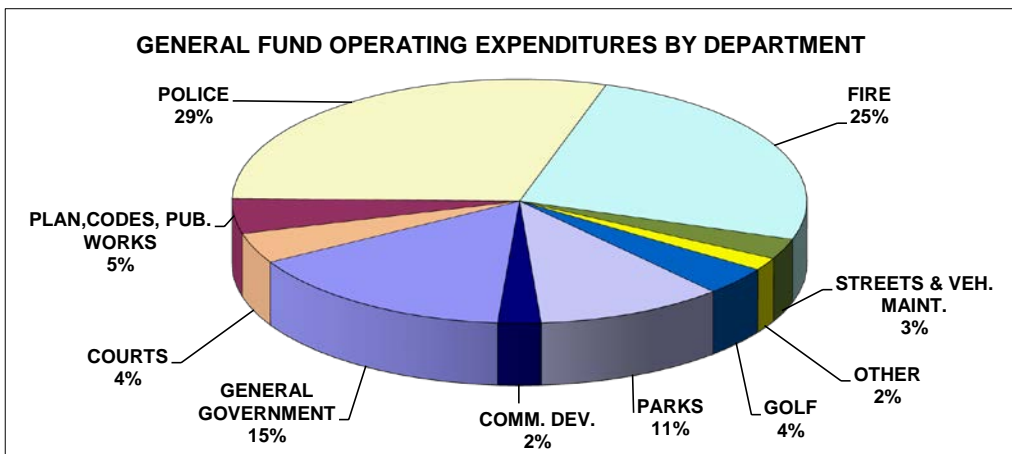
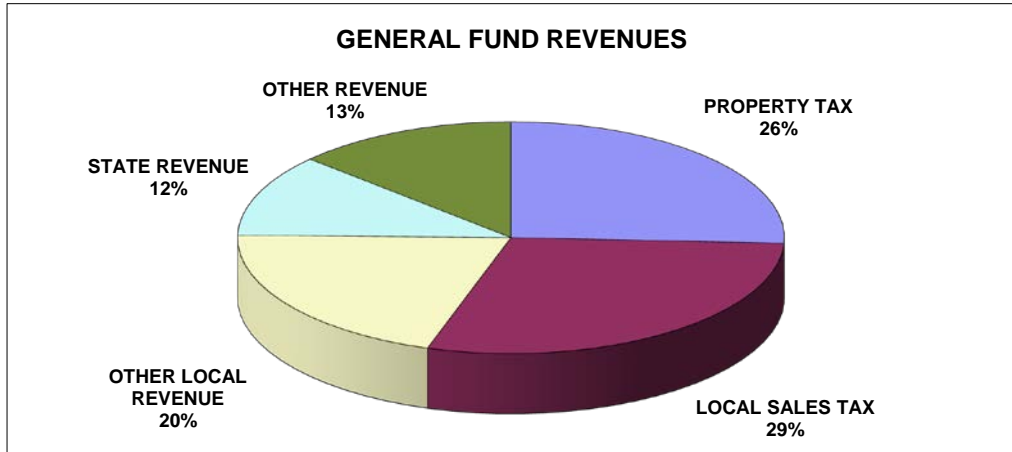
KEY INDICATORS

CHANGE IN NET POSITION	792,405	1,311,293	218,302	(334,314)	(20,070)	(20,000)	(20,000)
NET INCREASE IN CASH	1,578,559	740,326	(3,454,463)	(2,865,982)	(1,830,165)	(1,830,095)	(1,830,095)



GENERAL FUND

GENERAL FUND



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	25,328,519	26,667,447	31,264,012	29,061,899	31,888,300	31,867,645	31,867,645
OPERATIONS & MAINTENANCE	5,487,283	6,233,077	6,623,190	6,201,362	7,435,025	6,945,837	6,945,837
CAPITAL	9,643,381	9,045,923	4,868,438	4,641,684	3,016,300	3,016,300	3,016,300
DEBT SERVICE	2,571,717	2,636,850	2,588,454	2,587,454	2,058,775	2,058,775	2,058,775

GENERAL FUND SUMMARY

DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PROPERTY TAX	10,556,563	10,805,638	11,196,000	10,452,598	11,310,000	11,310,000	11,310,000
OTHER LOCAL REVENUE	22,331,536	23,340,077	23,381,753	23,190,994	21,678,916	21,753,916	21,753,916
STATE REVENUE	4,698,615	4,818,935	4,970,500	4,950,193	5,055,614	5,055,614	5,055,614
FEDERAL REVENUE	34,547	41,037	39,360	43,057	39,200	39,200	39,200
OTHER REVENUE	5,452,173	5,747,704	5,776,625	5,741,860	5,741,278	5,737,278	5,737,278
GENERAL FUND OPERATING REVENUES	43,073,434	44,753,391	45,364,238	44,378,702	43,825,008	43,896,008	43,896,008
LOAN PROCEEDS	-	-	-	-	-	-	-
TOTAL GENERAL FUND REVENUES	43,073,434	44,753,391	45,364,238	44,378,702	43,825,008	43,896,008	43,896,008
LEGISLATIVE	126,990	182,335	201,218	200,798	209,900	209,400	209,400
JUDICIAL	461,036	486,048	516,795	452,505	487,600	486,140	486,140
GENERAL SESSIONS	513,782	531,677	579,938	569,545	598,200	596,406	596,406
TRAFFIC COURT	194,063	187,235	203,355	208,339	225,400	225,121	225,121
JUVENILE COURT	400	342	550	340	600	525	525
PROBATION	-	-	-	3,940	263,900	257,600	257,600
INFORMATION SERVICES	587,245	769,795	978,028	763,225	1,005,000	941,850	941,850
PLANNING & CODES	1,004,458	1,104,808	1,271,551	1,193,414	1,315,800	1,319,239	1,319,239
PUBLIC WORKS	274,557	261,236	503,882	330,296	498,700	480,580	480,580
BUILDING/GROUNDS MAINTENANCE	682,632	678,490	760,646	740,643	791,200	786,150	786,150
ADMINISTRATION	1,320,543	1,847,903	2,024,131	1,828,293	2,250,900	2,189,000	2,189,000
FINANCE	867,371	826,975	839,140	771,591	864,500	857,240	857,240
TREASURER	397,834	455,759	499,870	480,070	510,400	497,890	497,890
HUMAN RESOURCES	395,674	420,232	524,776	486,596	519,200	516,280	516,280
POLICE	9,549,957	9,719,876	11,284,532	10,535,851	11,574,400	11,468,043	11,468,043
FIRE	7,710,492	8,274,191	9,669,051	9,159,797	9,975,900	9,778,320	9,778,320
STREET	466,930	507,758	626,484	535,618	628,900	627,900	627,900
VEHICLE MAINTENANCE	355,045	399,898	425,430	434,167	430,800	427,300	427,300
CEMETERY	20,950	22,511	27,700	21,200	26,400	26,400	26,400
HEALTH, WELFARE & CULTURE	508,230	571,517	567,865	570,677	625,725	625,725	625,725
GOLF COURSE	1,301,790	1,344,374	1,471,893	1,407,898	1,465,900	1,464,628	1,464,628
PARKS & RECREATION	3,180,059	3,399,848	3,995,574	3,590,274	4,100,700	4,094,395	4,094,395
EVENT CENTER	895,764	907,716	914,793	978,184	953,300	937,350	937,350
GENERAL FUND OPER. EXPENDITURES	30,815,802	32,900,524	37,887,202	35,263,261	39,323,325	38,813,482	38,813,482
TRANSFER TO CAPITAL PROJECTS	9,643,381	9,045,923	4,868,438	4,641,684	3,016,300	3,016,300	3,016,300
TRANSFER TO DEBT SERVICE	2,571,717	2,636,850	2,588,454	2,587,454	2,058,775	2,058,775	2,058,775
TOTAL GENERAL FUND EXPENDITURES	43,030,900	44,583,297	45,344,094	42,492,399	44,398,400	43,888,557	43,888,557
SURPLUS (DEFICIT)	42,534	170,094	20,144	1,886,303	(573,392)	7,451	7,451
BEGINNING FUND BALANCE	31,283,643	31,326,177	31,496,271	31,496,271	33,382,574	33,382,574	33,382,574
ENDING FUND BALANCE	31,326,177	31,496,271	31,516,415	33,382,574	32,809,182	33,390,025	33,390,025

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110	REVENUE							
31100	PROPERTY TAXES (CURRENT)	10,414,242	10,692,966	11,060,000	10,364,143	11,200,000	11,200,000	11,200,000
31200	PROPERTY TAXES (DELINQUENT)	142,321	112,672	136,000	88,455	110,000	110,000	110,000
31510	IN LIEU OF TAXES	2,916,677	2,895,379	2,885,000	2,876,000	2,884,000	2,884,000	2,884,000
31512	IN LIEU OF TAXES - WATER & SEWER	631,177	583,659	658,082	658,082	518,237	518,237	518,237
31514	IN LIEU OF TAXES - NATURAL GAS	208,037	194,986	188,021	188,021	192,879	192,879	192,879
31610	LOCAL SALES TAX - CO. TRUSTEE	12,945,544	13,973,875	14,155,000	14,008,151	12,802,600	12,802,600	12,802,600
31710	WHOLESALE BEER TAX	1,076,999	1,098,048	1,090,000	1,084,618	1,100,000	1,100,000	1,100,000
31800	BUSINESS TAXES	1,486,325	1,536,484	1,550,000	1,471,940	1,477,600	1,477,600	1,477,600
31900	HOTEL/MOTEL TAX	662,932	662,758	680,000	526,167	396,000	396,000	396,000
31912	CABLE TV FRANCHISE TAX	573,966	558,551	560,000	555,947	526,500	526,500	526,500
31913	GAS FRANCHISE FEES	8,079	7,556	8,700	7,751	8,000	8,000	8,000
32000	BUILDING PERMITS	1,026,046	1,013,464	900,000	931,000	1,000,000	1,000,000	1,000,000
32002	ADM REVIEW FEES/SUBDIVISIONS	68,150	24,750	40,000	46,125	25,000	40,000	40,000
32003	ADM REVIEW FEES/SITE PLANS	12,600	9,600	10,000	8,750	10,000	10,000	10,000
32004	ADM REVIEW FEES/PLAN REVIEW	126,590	115,989	100,000	111,088	100,000	110,000	110,000
32005	ADM REVIEW FEES/BZA	4,700	6,250	4,000	7,000	6,300	6,300	6,300
32007	REZONING REQUEST	13,500	15,535	10,000	19,035	12,500	12,500	12,500
32008	BEER PERMITS & APPLICATION FEES	18,267	15,725	19,500	17,117	18,500	18,500	18,500
32012	STORMWATER PERMIT FEE	-	35	-	35	-	-	-
32013	GRADING PERMIT	7,350	5,250	6,600	6,675	6,200	6,200	6,200
32015	ELECTRIC PERMITS	123,069	195,291	120,000	236,625	150,000	200,000	200,000
32020	SMALL CELL PLACEMENT	-	-	-	500	-	-	-
32100	ZONING/SUB REGULATION BOOKS	76	12	100	190	100	100	100
32300	LIQUOR PRIVILEGE TAX	27,480	26,610	26,000	24,115	28,000	28,000	28,000
32301	LIQUOR INSPECTION FEE	392,472	397,270	368,500	403,062	415,000	415,000	415,000
32302	LIQUOR APPLICATION FEE	1,500	3,000	2,250	3,000	1,500	1,500	1,500
33002	ORGANIZED CRIME GRANT	1,497	102	360	612	-	-	-
33003	BULLET PROOF VESTS GRANT	3,708	7,205	4,000	7,205	5,500	5,500	5,500
33004	GHSO GRANT	2,328	4,035	5,000	2,500	5,000	5,000	5,000
33005	EQUITABLE SHARED FUNDS	396	627	-	4,784	800	800	800
33007	E TICKET CITATION REVENUE	19,493	16,587	20,000	16,604	17,900	17,900	17,900
33008	POLICE OTHER REVENUE	7,125	12,481	10,000	11,352	10,000	10,000	10,000
33202	CHRISTY HOUSTON FOUNDATION GRANT	-	-	-	58,675	-	-	-
33203	ARTS COMMISSION REVENUE	2,670	1,880	1,500	1,861	2,200	2,200	2,200
33510	STATE SALES TAX	4,034,687	4,204,732	4,365,000	4,253,031	4,383,812	4,383,812	4,383,812
33515	STATE TELECOMMUNICATIONS TAX	20,433	17,699	5,000	17,569	5,000	5,000	5,000
33520	STATE INCOME TAX	111,320	106,979	100,000	102,204	105,000	105,000	105,000
33530	STATE BEER TAX	22,169	21,999	22,000	20,845	23,760	23,760	23,760
33540	STATE MIXED DRINK TAX	143,488	163,600	136,000	165,711	136,000	136,000	136,000
33552	STATE, CITY, STREET, TRANSPORTATION	95,749	94,357	98,000	91,888	95,042	95,042	95,042
33553	POLICE SUPPLEMENT PAYMENT	37,800	39,600	42,000	60,800	40,000	40,000	40,000
33554	FIRE SUPPLEMENT PAYMENT	40,800	44,400	42,000	44,400	56,800	56,800	56,800
33555	STATE STREET CONTRACT MTNC	162,150	81,699	130,000	91,219	180,000	180,000	180,000
33590	CORPORATE EXCISE TAX	27,349	41,990	29,000	41,990	28,000	28,000	28,000
34211	911 TRAINING - COUNTY ECD	75,968	-	-	-	-	-	-
34320	CEMETERY CHARGES	32,400	36,300	29,000	43,200	33,000	33,000	33,000
34330	CEMETERY CHARGES-PERPETUAL CARE	64,800	72,600	155,000	82,800	66,000	66,000	66,000
34711	GREEN FEES	466,699	503,190	525,000	517,602	525,000	525,000	525,000
34712	DRIVING RANGE	46,354	54,564	54,000	54,537	54,000	54,000	54,000
34713	GREEN FEE PASSES	13,463	15,125	15,000	14,734	16,000	16,000	16,000
34714	LOCKER FEES	600	590	600	590	600	600	600
34715	SNACK BAR SALES	97,313	110,065	115,000	115,294	115,000	115,000	115,000
34716	PRO-SHOP SALES	56,068	63,028	58,000	65,239	60,000	60,000	60,000
34717	CART RENTALS	203,909	219,677	250,000	240,769	250,000	250,000	250,000
34718	GOLF CONVENIENCE FEES	-	-	15,000	22,000	22,000	22,000	22,000
34719	MISCELLANEOUS	1,439	13,460	2,000	14,371	2,000	2,000	2,000
34720	TOURNAMENT/HANDICAP REVENUE	2,646	2,561	2,700	1,947	2,500	2,500	2,500
34721	PULL CARTS	1,108	1,392	1,200	1,257	1,200	1,200	1,200

GENERAL FUND REVENUE

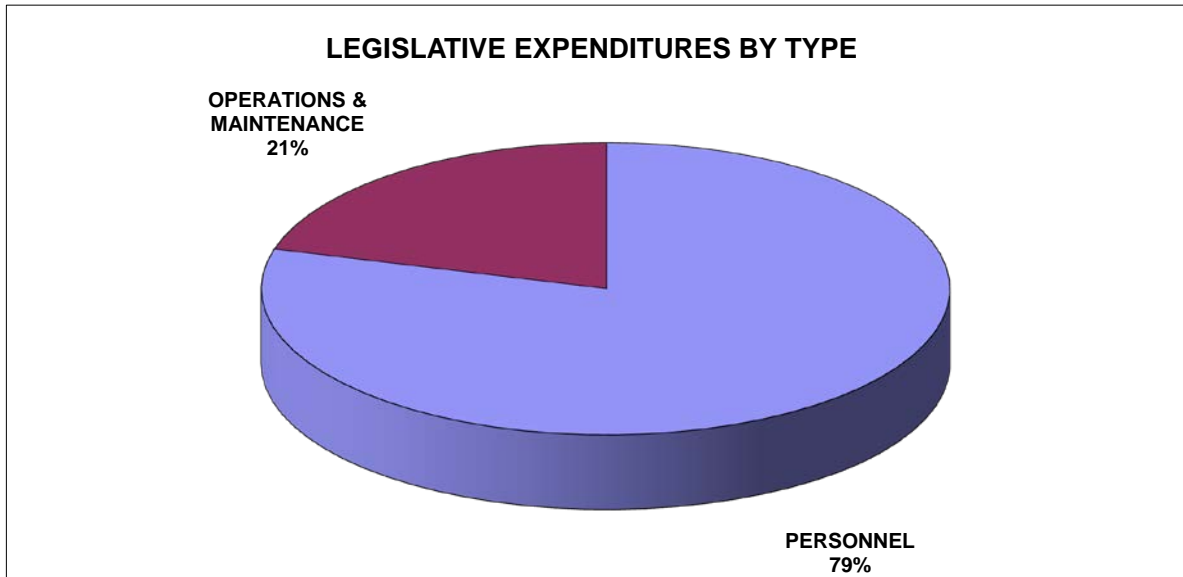
ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110	REVENUE							
34722	TRAIL FEES	6,359	5,968	6,700	6,061	6,700	6,700	6,700
34740	FITNESS / POOL FEES	201,241	202,007	190,000	190,908	195,000	195,000	195,000
34741	RECREATION PROGRAMS	33,599	27,362	25,000	19,335	25,000	25,000	25,000
34742	PARKS CONVENIENCE FEES	-	-	-	2,683	8,300	8,300	8,300
34743	RECREATION MISCELLANEOUS	2,931	1,547	2,000	1,198	1,700	1,700	1,700
34744	BRICK REVENUE	250	50	500	100	300	300	300
34745	SUPPLY SALES-FITNESS CENTER	1,644	1,207	1,500	1,206	1,200	1,200	1,200
34746	PARK FEES	94,576	108,552	100,000	101,243	110,000	110,000	110,000
34749	WATERCRAFT RENTAL	-	-	-	-	8,000	8,000	8,000
34751	MEETING ROOM/EQUIPMENT RENTAL	69,153	81,082	72,000	67,892	71,000	71,000	71,000
34752	FOOD SALES	274,015	265,846	275,000	243,396	270,000	270,000	270,000
34753	SERVICE CHARGES/COMM DEV	68,007	69,813	69,000	66,367	68,000	68,000	68,000
34754	EMPLOYEE LUNCH SALES	7,249	9,342	8,500	9,645	8,500	8,500	8,500
34755	NON-EMPLOYEE LUNCH SALES	94,440	94,525	91,200	98,947	92,000	92,000	92,000
34756	MISCELLANEOUS	-	3,335	2,000	8,098	5,000	5,000	5,000
34757	SWIMMING POOL SNACK BAR	57,603	60,802	60,000	60,700	60,000	60,000	60,000
34770	OUTDOOR ADVENTURE CENTER	52,171	70,100	60,000	57,249	70,000	70,000	70,000
34771	ADVENTURE CENTER SUPPLY SALES	3,943	4,956	5,500	4,272	5,000	5,000	5,000
34772	ADVENTURE CENTER- PROGRAMS	14,177	15,003	15,000	20,907	25,000	25,000	25,000
34773	ADVENTURE CENTER- ROOM RENTAL	14,794	19,314	17,000	14,390	17,000	17,000	17,000
35100	TRAFFIC COURT FINES & FEES	761,145	706,003	750,000	715,791	710,000	710,000	710,000
35101	TRAFFIC REINSTATEMENTS	9,606	7,740	9,500	7,300	7,000	7,000	7,000
35102	FINES & FEES OTHER COURTS	1,370	1,633	2,500	1,798	2,000	2,000	2,000
35103	JUVENILE FINES & FEES	22,194	22,310	23,000	22,376	21,100	21,100	21,100
35112	TRAFFIC CREDIT CARD CONV FEE	11,335	60	-	10	-	-	-
35113	TRAFFIC CERTIFIED MAIL FEE	23	14	-	14	-	-	-
35114	TRAFFIC - E TICKET FEE	4,849	4,131	6,000	4,130	4,000	-	-
35120	TRAFFIC LATE PENALTIES	46,978	36,527	50,000	33,197	33,200	33,200	33,200
35121	JUVENILE LATE FEES	595	490	600	455	700	700	700
35122	JUVENILE TRAFFIC SCHOOL	5,149	4,966	7,000	4,325	4,100	4,100	4,100
35130	TRAFFIC SCHOOL FEES	107,126	99,191	115,000	99,928	101,000	101,000	101,000
35146	DRUG FINES AND FEES	14,128	9,927	17,000	10,459	10,500	10,500	10,500
35212	JUVENILE CREDIT CARD CONV FEE	323	-	-	-	-	-	-
35213	JUVENILE CERTIFIED MAIL FEE	34	20	-	14	-	-	-
35214	JUVENILE - E TICKET FEE	24	16	-	21	-	-	-
35310	PROBATION - COURT COLLECTIONS	-	-	-	-	145,900	145,900	145,900
35311	PROBATION - SUPERVISION FEES	-	-	-	26,528	87,800	87,800	87,800
35312	PROBATION - DRUG SCREENS	-	-	-	4,342	15,200	15,200	15,200
35313	PROBATION - PROGRAM FEES	-	-	-	8,890	38,800	38,800	38,800
35700	GENERAL SESSIONS FINES	50,428	51,520	55,000	56,143	68,100	68,100	68,100
35701	STATE FEES/GENERAL SESSION	2,637	765	4,000	1,190	1,600	1,600	1,600
35704	GENERAL SESSIONS COURT COST	318,089	268,805	300,000	313,950	373,200	373,200	373,200
35711	COMPUTERIZATION FEES	5,832	4,970	8,000	6,037	7,400	7,400	7,400
35712	GEN SESS CREDIT CARD CONV FEE	3,956	35	-	-	-	-	-
35713	GEN SESS CERTIFIED MAIL FEE	257	123	500	223	200	200	200
35809	RESTITUTION/GENERAL SESSIONS	-	-	-	150	200	200	200
35899	PRIOR YEAR ADJUSTMENT	-	-	1,000	-	-	-	-
36000	OTHER REVENUES	67,660	50,315	46,000	48,786	51,000	51,000	51,000
36002	PROPERTY TAX INTEREST	38,297	26,453	40,000	25,434	22,300	22,300	22,300
36005	HOTEL/MOTEL TAX PENALTY	4,038	-	100	100	100	100	100
36006	HOTEL/MOTEL TAX INTEREST	16	-	100	10	100	100	100
36007	MISC REV PAYROLL	575	1,131	500	763	500	500	500
36100	INTEREST EARNED-CHECKING/SAVINGS	397,407	651,619	372,000	401,054	95,000	95,000	95,000
36210	RENT	91,153	91,178	84,400	93,520	95,000	95,000	95,000
36220	SUPPORT SERVICES - WATER & SEWER	714,977	807,826	856,986	856,986	873,258	873,258	873,258
36230	SUPPORT SERVICES - GAS	516,056	584,403	608,446	608,446	566,586	566,586	566,586
36235	SUPPORT SERVICES - STORM WATER	105,192	112,823	145,293	145,293	167,434	167,434	167,434
36350	INSURANCE RECOVERIES	7,266	13,026	1,000	37,877	1,000	1,000	1,000

GENERAL FUND REVENUE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110	REVENUE							
36712	RECORDS FEES	5,969	5,589	6,300	5,214	6,000	6,000	6,000
37193	SEX OFFENDER REGISTRY	2,000	1,300	1,000	1,500	1,000	1,000	1,000
37194	POLICE FORFEITURES REC'D	20,211	-	-	-	-	-	-
37199	MISCELLANEOUS	3,537	(1,872)	12,000	11,036	5,000	5,000	5,000
37200	SALE OF PROPERTY	36,779	50,207	30,000	39,633	30,000	30,000	30,000
37801	CREDIT CARD CONVENIENCE FEES	16,043	1,097	-	-	-	-	-
TOTAL GENERAL FUND REVENUE		43,073,434	44,753,391	45,364,238	44,378,702	43,825,008	43,896,008	43,896,008

LEGISLATIVE

PERSONNEL		Fiscal Year				
STATUS POSITION		16-17	17-18	18-19	19-20	20-21
E	COUNCIL	6	6	6	6	6
E	MAYOR	1	1	1	1	1
TOTAL POSITIONS		7.0	7.0	7.0	7.0	7.0
FTE		7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	97,670	136,334	159,990	163,190	166,200	166,200	166,200
OPERATIONS & MAINTENANCE	29,320	46,001	41,228	37,608	43,700	43,200	43,200
CAPITAL	-	-	-	-	-	-	-

LEGISLATIVE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41100								
111	SALARIES	35,600	60,400	73,200	73,200	85,800	85,800	85,800
141	OASI (EMPLOYER'S SHARE)	2,008	3,879	5,600	5,600	6,600	6,600	6,600
142	HEALTH INSURANCE	59,780	71,824	80,980	84,190	73,400	73,400	73,400
146	WORKERS COMPENSATION	282	231	210	200	400	400	400
211	POSTAGE	329	235	800	10	800	300	300
235	MEMBERSHIP/REGISTRATION FEES	-	1,175	2,000	1,050	2,000	2,000	2,000
245	TELEPHONE SERVICES	2,856	2,856	3,000	2,860	3,400	3,400	3,400
289	TRAVEL	-	15,816	7,500	7,500	10,000	10,000	10,000
310	OFFICE SUPPLIES	635	35	500	-	400	400	400
513	LIABILITY INSURANCE	25,500	25,500	25,828	25,828	25,500	25,500	25,500
799	SUNDRY	-	384	1,600	360	1,600	1,600	1,600
TOTAL LEGISLATIVE		126,990	182,335	201,218	200,798	209,900	209,400	209,400

GENERAL SESSIONS

PURPOSE STATEMENT

THE GENERAL SESSIONS DEPARTMENT MAINTAINS THE CRIMINAL WARRANTS ISSUED FOR VIOLATIONS AND OFFENSES AGAINST THE CRIMINAL LAWS OF TENNESSEE AND PROVIDES FOR TRIAL AND ADJUDICATION OF THE CASES. THE DEPARTMENT COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND REMITS THE NECESSARY FEES TO OTHER GOVERNMENTAL ENTITIES AS REQUIRED.

MAJOR HIGHLIGHTS

TRANSITIONED TO A MORE STREAMLINED SOFTWARE SYSTEM

REVIEWED AND UPDATED VARIOUS TENNESSEE CODE ANNOTATED (T.C.A.) STATUTE REFERENCES AS WELL AS TOWN MUNICIPAL ORDINANCES DURING THE SOFTWARE MIGRATION TO BE MORE UNIFORM WITH THE POLICE DEPARTMENT

WORKED CLOSELY WITH THE NEW COLLECTIONS AGENCY TO COLLECT ON PAST-DUE JUDGMENTS - THIS PROVED TO BE VERY DIFFICULT UNDER THE PREVIOUS SOFTWARE SYSTEM, AS THERE WAS NO COLLECTIONS MODULE IN PLACE WITHIN THE SOFTWARE. THE NEW SOFTWARE HAS AN AUTOMATED COLLECTIONS MODULE THAT WILL MAKE THIS PROCESS MUCH MORE STREAMLINED AND EFFICIENT. WE STRIVE TO RECOUP COSTS OWED TO THE TOWN ON AS MANY DELINQUENT ACCOUNTS AS POSSIBLE.

WORKED CLOSELY WITH THE NEW IN-HOUSE PROBATION DEPARTMENT

PERFORMANCE MEASURES

	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
HOURS PREPARING TRIAL DOCKETS	1520	832	945	970	818
HOURS PREPARING ARRAIGNMENT DOCKETS	885	950	910	950	805
HOURS PREPARING SH & RETURN DOCKETS	0 *	0 *	0 *	0 *	0 *
HOURS OF COURT A YEAR	660	680	621	1145	545
HOURS (CLERKS)WORKED @ COURT PER YR	672	1,682	1,384	1,175	818
SERVICE QUALITY					
TIME SPENT/CUSTOMER (MINUTES)	10	10	10	10	10
ARR/SH/RET DOCKETS	118	94	91	96	74
TUES. TRIAL/JAIL DOCKETS	94	90	86	84	82
WED. DOMESTIC TRIAL/JAIL DOCKETS	96	88	86	93	64
ARRAIGNMENT JAIL DOCKETS	0 **	0**	0**	0**	70
SPECIAL SET HEARINGS	N/A	28	2	7	34

* The SPECIAL HEARING/RETURN dockets preparation are included in the Arraignment preparations hours.

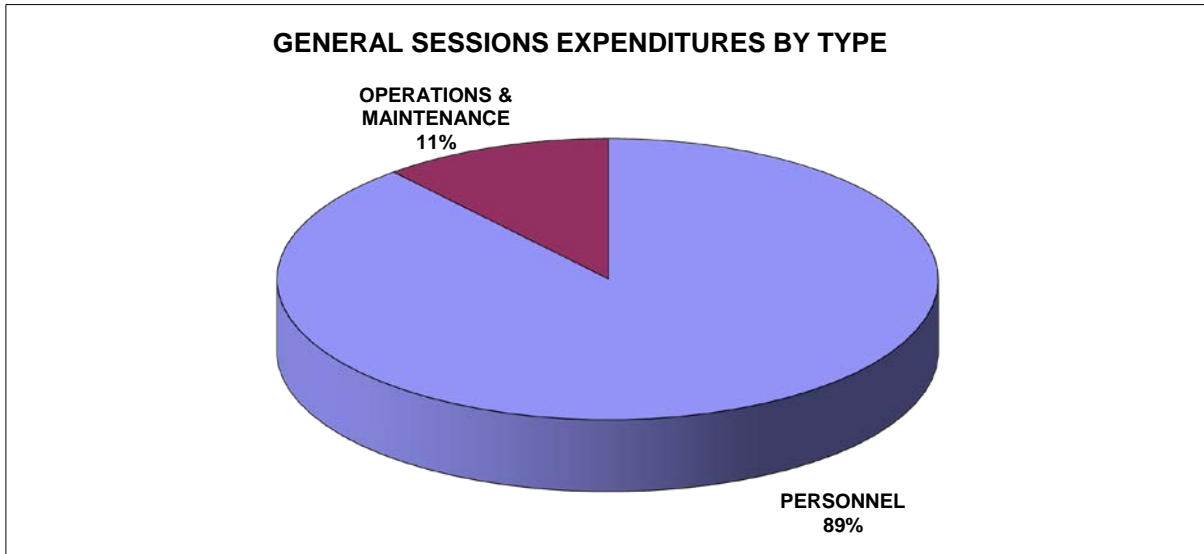
** The number of arraignment jail dockets are included in the Tues. Trial/Trial jail dockets.

GENERAL SESSIONS

WORKLOAD INDICATOR	Calendar Year				
	2015	2016	2017	2018	2019
TOTAL CASES (DOCKET COUNT)	14,837	13,913	16,075	18,120	19,808
TOTAL DISPOSITIONS MINUS CONTINUANCES/FTA'S	6,771	5,525	6,151	6,224	6,853
CALLS	12,210	9,397	8,528	8,859	9,467
CUSTOMERS - WINDOW	6,490	4,190	4,686	5,236	5,790
MISDEMEANOR CITATIONS ENTERED	N/A	N/A	256	529	766
WARRANTS ENTERED/CD ENTERED	N/A	N/A	1,910	3,864	4,696
EXPUNGEMENTS	N/A	N/A	N/A	667	1,000
TBI SUBMISSIONS	N/A	N/A	N/A	2,074	2,369

N/A - NOT AVAILABLE

PERSONNEL STATUS POSITION	Fiscal Year				
	16-17	17-18	18-19	19-20	20-21
E COURT CLERK	1	1	1	1	1
F CHIEF DEPUTY COURT CLERK	1	0	0	0	0
F DEPUTY COURT CLERK	5	4	4	4	4
F SENIOR DEPUTY COURT CLERK	0	2	2	2	2
TOTAL POSITIONS	7.0	7.0	7.0	7.0	7.0
FTE	7.0	7.0	7.0	7.0	7.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	450,343	458,500	513,470	494,797	530,000	529,400	529,400
OPERATIONS & MAINTENANCE	63,439	73,177	66,468	74,748	68,200	67,006	67,006
CAPITAL	18,582	11,180	135,000	135,000	-	-	-

GENERAL SESSIONS

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41220								
111	SALARIES	325,995	321,377	340,520	323,817	361,300	361,300	361,300
112	OVERTIME	1,100	1,125	4,530	11,828	4,700	4,700	4,700
141	OASI (EMPLOYER'S SHARE)	24,399	24,353	26,410	24,982	28,100	28,100	28,100
142	HEALTH INSURANCE	73,632	88,171	113,600	110,170	109,300	109,300	109,300
143	RETIREMENT/PENSION	16,791	15,527	19,980	16,450	19,300	19,300	19,300
145	OTHER INSURANCE	1,923	1,934	2,090	1,980	2,700	2,700	2,700
146	WORKER'S COMPENSATION	6,338	5,902	5,390	5,390	3,600	3,600	3,600
148	EMPLOYEE EDUCATION & TRAINING	165	38	800	180	800	250	250
190	EMPLOYMENT TESTING	-	73	150	-	200	150	150
211	POSTAGE	3,046	2,719	4,000	300	3,000	2,000	2,000
220	PRINTING & DUPLICATION	163	81	400	120	400	225	225
235	MEMBERSHIP/REGISTRATION FEES	597	433	750	340	700	400	400
245	TELEPHONE SERVICES	17	19	40	10	100	40	40
290	CONTRACTUAL SERVICES	45,347	61,712	50,000	65,000	55,100	55,106	55,106
320	OPERATING SUPPLIES	6,738	5,956	8,000	6,440	6,000	6,000	6,000
326	CLOTHING AND UNIFORMS	-	-	-	-	-	385	385
331	GAS, OIL & FUEL	656	1,007	1,430	1,070	1,300	1,300	1,300
513	LIABILITY INSURANCE	880	551	1,348	1,348	1,200	1,200	1,200
798	VISA/MC CHARGE FEES	5,667	402	200	-	100	50	50
799	SUNDRY	328	297	300	120	300	300	300
940	TRANSFER TO CAPITAL	18,582	11,180	135,000	135,000	-	-	-
TOTAL GENERAL SESSIONS		532,364	542,857	714,938	704,545	598,200	596,406	596,406

PURPOSE STATEMENT

THE JUDICIAL DEPARTMENT IS RESPONSIBLE FOR PROVIDING FAIR, PROMPT AND EFFICIENT ADMINISTRATION OF JUSTICE. THE DEPARTMENT'S EMPLOYEE INVOLVEMENT BEGINS WITH THE JUDICIAL COMMISSIONERS AT THE TIME OF ARREST AND CONTINUES THROUGH THE APPEARANCE OF THE DEFENDANT AND OF THE PARTIES BEFORE THE JUDGE. THE DEPARTMENT IS ALSO RESPONSIBLE FOR THE OPERATION OF THE TRAFFIC COURT PROGRAM.

MAJOR HIGHLIGHTS

CREATED A VIDEO JAIL ARRAIGNMENT DOCKET TO REDUCE THE NUMBER OF TIMES THE POLICE DEPARTMENT IS REQUIRED TO TRANSPORT PRISONERS

ADDED A MONTHLY DOCKET TO ADDRESS REQUIREMENTS NEEDED FOR DEFENDANTS TO COMPLETE THEIR PROBATION OR ANY OTHER SENTENCING REQUIREMENTS.

PERFORMANCE MEASURES

	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
TIME SPENT PER CALL (MIN.)	4.75	4.75	4.75	4.75	4.75
TIME SPENT ISSUING WARRANTS (MIN.)	15	15	15	15	15

WORKLOAD INDICATOR

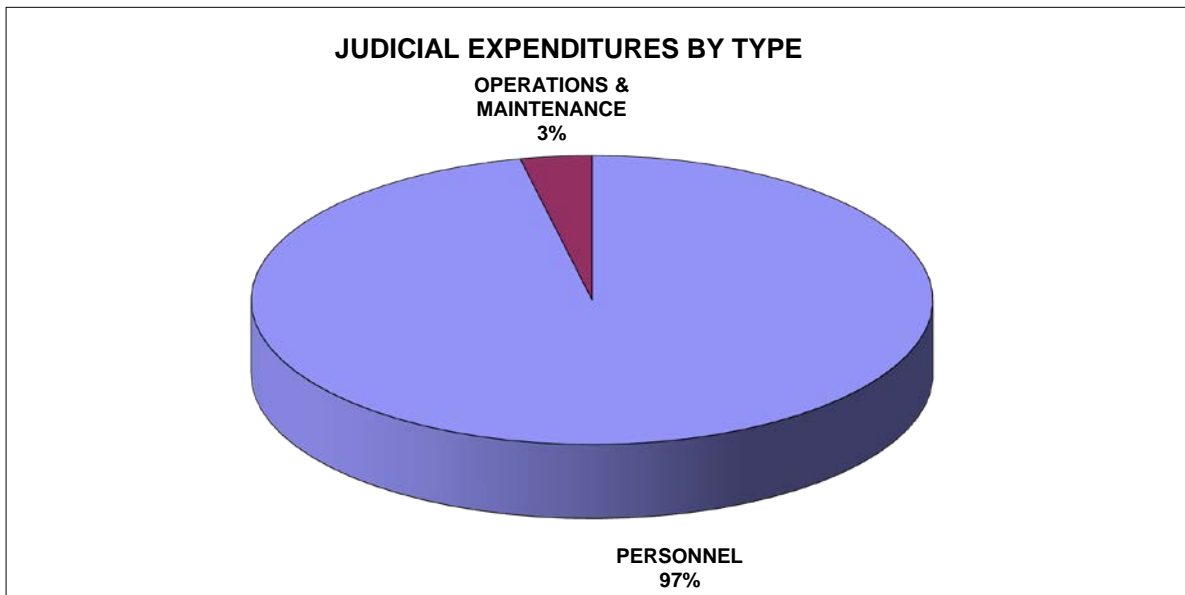
	Calendar Year				
	2015	2016	2017	2018	2019
JUDICIAL COMM. AFTER HOURS CALL OUT HOURS	1,466	1,231	784	980	752
JUDICIAL COMM. AFTER HOURS WARRANTS	1,598	1,484	1,573	1,920	1,769
FORFEITURE/SEIZURE HEARINGS	67	31	31	26	36
PHONE CALLS PROCESSED PER DAY	20	19	17	17	46
WARRANTS/SUMMONS ISSUED	4,133	3,527	3,284	3,123	6010*
WARRANTS/SUMMONS SERVED	1,106	985	974	1,608	4511*
MISDEMEANOR CITATIONS	581	466	482	671	866*
ORDER OF PROTECTION DURING OFFICE HOURS	N/A	40	46	62	20
ORDER OF PROTECTION AFTER OFFICE HOURS	N/A	5	23	27	14
TEMP ORDER OF PROTECTION ISSUED BY STATUTE	N/A	N/A	35	N/A	N/A
SEARCH WARRANTS ISSUED (NON DUI RELATED)	N/A	N/A	N/A	90	55
DUCES TECUM	N/A	N/A	N/A	129	88

*FIGURES FROM NEWLY IMPLEMENTED STATISTICAL REPORT

N/A=NOT AVAILABLE

JUDICIAL

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
E	JUDGE	1	1	1	1	1
F	JUDICIAL ADMIN ASSISTANT	1	1	1	1	1
F	JUDICIAL ASSISTANT	1	1	1	1	1
F	JUDICIAL COMMISSIONER	1	1	1	1	1
F	LEGAL CLERK	1	1	1	1	1
TOTAL POSITIONS		5.0	5.0	5.0	5.0	5.0
FTE		5.0	5.0	5.0	5.0	5.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	446,598	470,675	492,360	436,615	469,700	469,700	469,700
OPERATIONS & MAINTENANCE	14,438	15,373	24,435	15,890	17,900	16,440	16,440
CAPITAL	22,473	25,847	15,070	15,070	-	-	-

JUDICIAL

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41210								
111	SALARIES	303,310	310,879	305,700	285,802	306,500	306,500	306,500
112	OVERTIME	39,901	42,088	43,000	39,160	33,300	33,300	33,300
141	OASI (EMPLOYER'S SHARE)	25,118	25,745	25,890	23,570	25,200	25,200	25,200
142	HEALTH INSURANCE	57,680	70,513	94,250	67,103	81,900	81,900	81,900
143	RETIREMENT/PENSION	16,561	17,681	19,450	17,180	18,600	18,600	18,600
145	OTHER INSURANCE	1,663	1,616	1,820	1,650	2,200	2,200	2,200
146	WORKER'S COMPENSATION	2,365	2,083	2,100	2,100	2,000	2,000	2,000
148	EMPLOYEE EDUCATION & TRAINING	-	-	100	-	-	-	-
190	EMPLOYMENT TESTING	-	70	50	50	-	-	-
211	POSTAGE	70	1	100	-	200	100	100
220	PRINTING & DUPLICATION	-	-	100	-	200	100	100
235	MEMBERSHIP/REGISTRATION FEES	525	1,475	1,190	1,050	1,500	1,525	1,525
245	TELEPHONE SERVICES	37	25	100	10	100	50	50
289	TRAVEL	1,001	-	910	690	900	900	900
290	CONTRACTUAL SERVICES	2,376	2,595	2,750	2,990	3,700	2,750	2,750
320	OPERATING SUPPLIES	9,683	10,871	17,225	9,880	9,000	9,000	9,000
326	CLOTHING AND UNIFORMS	-	-	250	-	500	175	175
331	GAS, OIL & FUEL	-	-	250	-	200	200	200
513	LIABILITY INSURANCE	674	406	1,270	1,270	1,300	1,300	1,300
799	SUNDRY	72	-	290	-	300	340	340
940	TRANSFER TO CAPITAL	22,473	25,847	15,070	15,070	-	-	-
TOTAL JUDICIAL		483,509	511,895	531,865	467,575	487,600	486,140	486,140

TRAFFIC COURT

PURPOSE STATEMENT

THE TRAFFIC COURT DEPARTMENT ISSUES SUMMONSES AND PROCESSES CITATIONS FOR VIOLATIONS OF LAWS AND ORDINANCES OF THE TOWN. THE DEPARTMENT ALSO COLLECTS ALL FINES AND COSTS LEVIED BY THE JUDICIAL DEPARTMENT AND SUBMITS THE NECESSARY TAXES TO THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

DEVELOPED A SYSTEM FOR SUBMITTING DELINQUENT CITATIONS TO THE NEW COLLECTIONS AGENCY

CONTINUES TO WORK WITH THE LEGAL DEPARTMENT TO COLLECT ON PAST-DUE CODES VIOLATIONS AND ENVIRONMENTAL JUDGMENTS IN ORDER TO COLLECT ON DELINQUENT COSTS OWED TO THE TOWN

IMPLEMENTED MORE STRUCTURED PAYMENT PLAN OPTIONS TO IMPROVE CUSTOMER SERVICE AND IN TURN INCREASE REVENUE

PERFORMANCE MEASURES

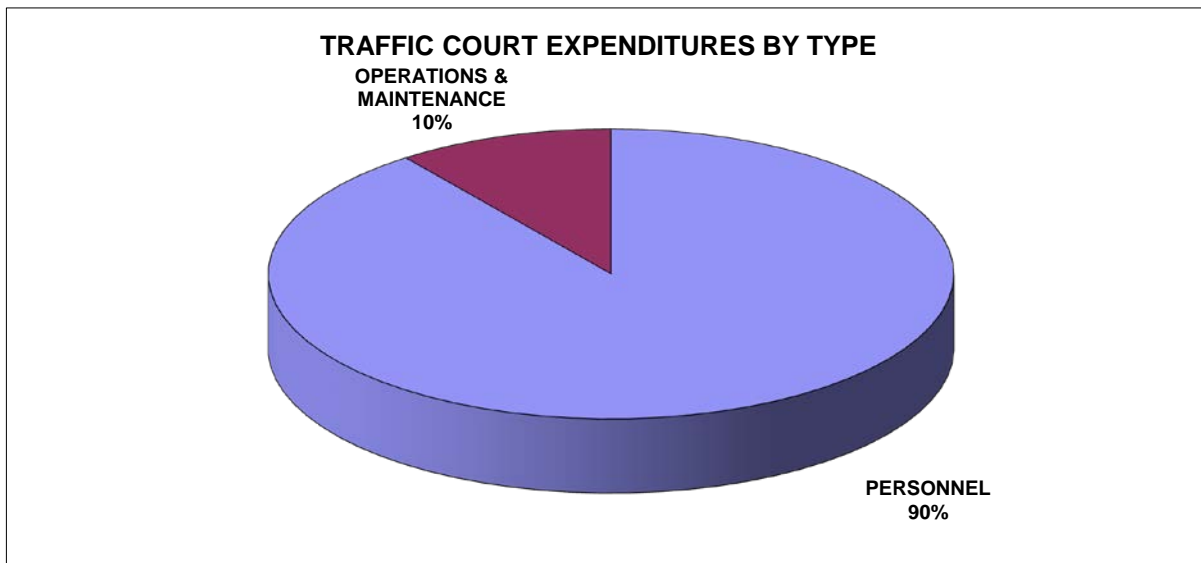
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
AVG HOURS PREPARING DOCKET	15	12	15	15	15
HOURS WORKED @ COURT PER YR	90	187	128	130	135
HOURS FOR COMPLIANCE DATES	100	98	256	242	226
SERVICE QUALITY					
TRAFFIC DOCKETS	59	49	51	50	50
CONTESTED TRAFFIC DOCKETS	12	12	12	12	11
CODES DOCKETS	15	19	9	21	19
MOTION DOCKETS	N/A	2	6	7	11
TIME SPENT/CUSTOMER (MINUTES)	15	12	12	12	12

N/A=NOT AVAILABLE

TRAFFIC COURT

WORKLOAD INDICATOR	Calendar Year				
	2015	2016	2017	2018	2019
TOTAL CASES (DOCKET COUNT)	10,171	7,060	6,840	7,434	10,012
TOTAL VIOLATIONS DISPOSITIONS (HTE)	13,735	9,433	9,403	10,702	10,118
TRAFFIC SCHOOL REGISTERED (HTE)	1,778	1,273	1,330	1,645	1,060
TRAFFIC SCHOOL ATTENDEES (PREV MONS)	1,889	1,209	1,160	1,392	1,183
CALLS	14,688	10,893	9,785	8,515	9,200
CUSTOMERS - WINDOW	8,465	6,286	4,686	4,916	4,763

PERSONNEL STATUS POSITION	Fiscal Year				
	16-17	17-18	18-19	19-20	20-21
F DEPUTY COURT CLERK	3	3	3	3	3
TOTAL POSITIONS	3.0	3.0	3.0	3.0	3.0
FTE	2.8	3.0	3.0	3.0	3.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	161,678	170,036	182,690	191,384	202,200	202,100	202,100
OPERATIONS & MAINTENANCE	32,385	17,199	20,665	16,955	23,200	23,021	23,021
CAPITAL	-	-	-	-	-	-	-

TRAFFIC COURT

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41230								
111	SALARIES	117,693	118,929	121,210	128,704	125,500	125,500	125,500
112	OVERTIME	353	222	1,010	500	1,100	1,100	1,100
141	OASI (EMPLOYER'S SHARE)	8,844	8,843	9,360	8,750	9,700	9,700	9,700
142	HEALTH INSURANCE	25,341	34,031	40,490	45,610	54,500	54,500	54,500
143	RETIREMENT/PENSION	5,933	4,603	7,090	4,850	7,400	7,400	7,400
145	OTHER INSURANCE	691	723	750	590	1,000	1,000	1,000
146	WORKER'S COMPENSATION	2,643	2,582	2,380	2,380	2,500	2,500	2,500
148	EMPLOYEE EDUCATION & TRAINING	180	-	250	-	300	250	250
190	EMPLOYMENT TESTING	-	103	150	-	200	150	150
211	POSTAGE	16	225	250	220	300	250	250
220	PRINTING & DUPLICATION	133	171	200	200	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	50	492	250	490	300	250	250
245	TELEPHONE SERVICES	4	4	40	-	100	20	20
290	CONTRACTUAL SERVICES	11,287	11,853	12,620	12,140	16,700	16,686	16,686
320	OPERATING SUPPLIES	7,966	2,879	6,000	2,880	4,500	4,500	4,500
326	CLOTHING AND UNIFORMS	-	-	-	-	-	165	165
331	GAS, OIL & FUEL	82	448	300	380	300	300	300
513	LIABILITY INSURANCE	277	201	505	505	400	400	400
798	VISA/MC CHARGE FEES	12,331	728	200	-	100	50	50
799	SUNDRY	239	198	300	140	300	200	200
TOTAL TRAFFIC		194,063	187,235	203,355	208,339	225,400	225,121	225,121

JUVENILE COURT

PURPOSE STATEMENT

THE JUVENILE COURT MAINTAINS THE MUNICIPAL TRAFFIC VIOLATIONS ISSUED TO MINOR DRIVERS FOR OFFENSES AGAINST THE TOWN'S MUNICIPAL ORDINANCES. THIS INCLUDES THOSE STATE LAW PROVISIONS KNOWN AS THE RULES OF THE ROAD. THE COURT PROVIDES FOR TRIAL AND ADJUDICATION OF THESE OFFENSES AND THE DEPARTMENT COLLECTS ALL FINES, COSTS, FEES AND TAXES AS A RESULT OF THE DISPOSITIONS IN THESE CASES. THE COURT REMITS THESE FEES TO THE RESPECTIVE GOVERNMENT AGENCIES, TO INCLUDE THOSE THAT ARE FORWARDED TO THE TOWN AND THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

THE JUVENILE TRAFFIC DIVISION UPDATED CERTAIN COSTS

STREAMLINED COURT PROCEDURES TO REDUCE NUMBER OF CLERKS ASSISTING WITH COURT

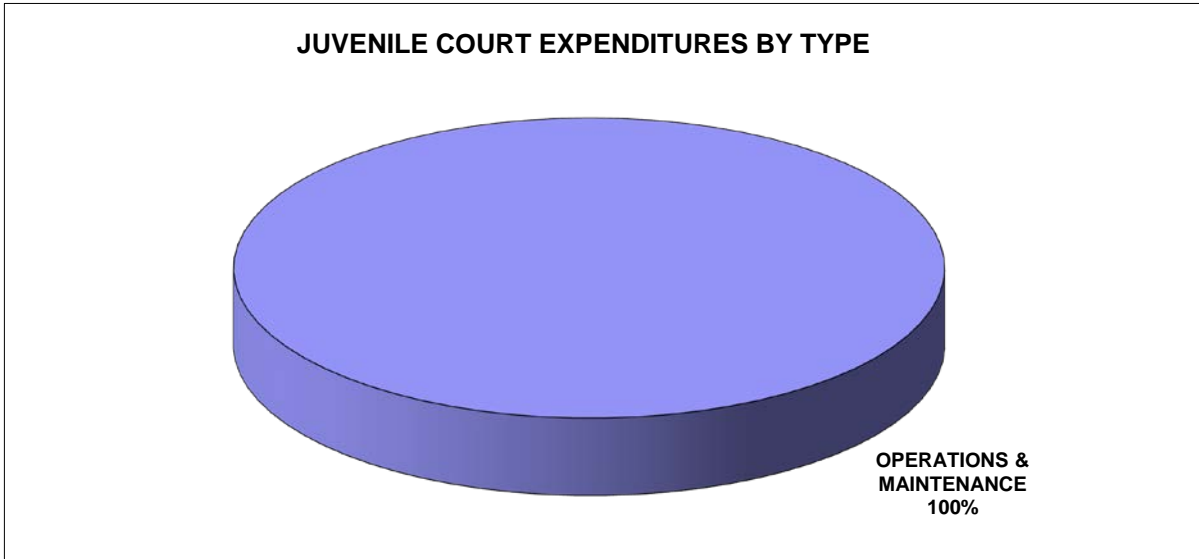
PERFORMANCE MEASURES

	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
AVG HOURS PER DOCKET	2	2	2	2	2
HOURS WORKED @ COURT PER YR	144	108	100	105	105
CLERKS WORKING JUVENILE COURT	6	4	5	5	4
SERVICE QUALITY					
NUMBER OF JUVENILE ARR. DOCKETS	13	12	12	12	12
NUMBER OF JUVENILE RETURN DOCKETS	8	12	12	12	12
TIME SPENT/CUSTOMER (MINUTES)	12	12	12	12	12

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
TOTAL CASES (DOCKET COUNT)	613	552	504	551	680
TOTAL VIOLATIONS DISPOSITIONS (HTE)	867	723	700	830	661
TRAFFIC SCHOOL REGISTERED (HTE)	48	30	60	76	51
CALLS	N/A	165	175	190	185

JUVENILE COURT



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	-	-	-	-	-	-	-
OPERATIONS & MAINTENANCE	400	342	550	340	600	525	525
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41240								
211	POSTAGE	100	100	200	100	200	200	200
220	PRINTING & DUPLICATION	100	42	100	40	100	100	100
320	OPERATING SUPPLIES	200	200	200	200	200	200	200
798	VISA/MC CHARGE FEES	-	-	50	-	100	25	25
TOTAL JUVENILE		400	342	550	340	600	525	525

PROBATION

PURPOSE STATEMENT

THE PROBATION DEPARTMENT STRIVES TO ACHIEVE EXCELLENCE IN COMMUNITY SUPERVISION BY PROVIDING THE HIGHEST QUALITY SERVICES TO THE COURT, VICTIMS, OFFENDERS, THEIR FAMILY, AND THE COMMUNITY.

MAJOR HIGHLIGHTS

CREATION OF THE PROBATION DEPARTMENT

PROBATION OFFICERS TRAINED TO FACILITATE GROUP PROGRAMS WHICH WILL ALLOW THE OFFICE TO OFFER COURT ORDERED CLASSES TO OFFENDERS AND WALK-IN SERVICES TO THE COMMUNITY

COLLABORATION WITH COUNTY, STATE, AND COMMUNITY ORGANIZATIONS TO PROVIDE BETTER DELIVERY OF SERVICES

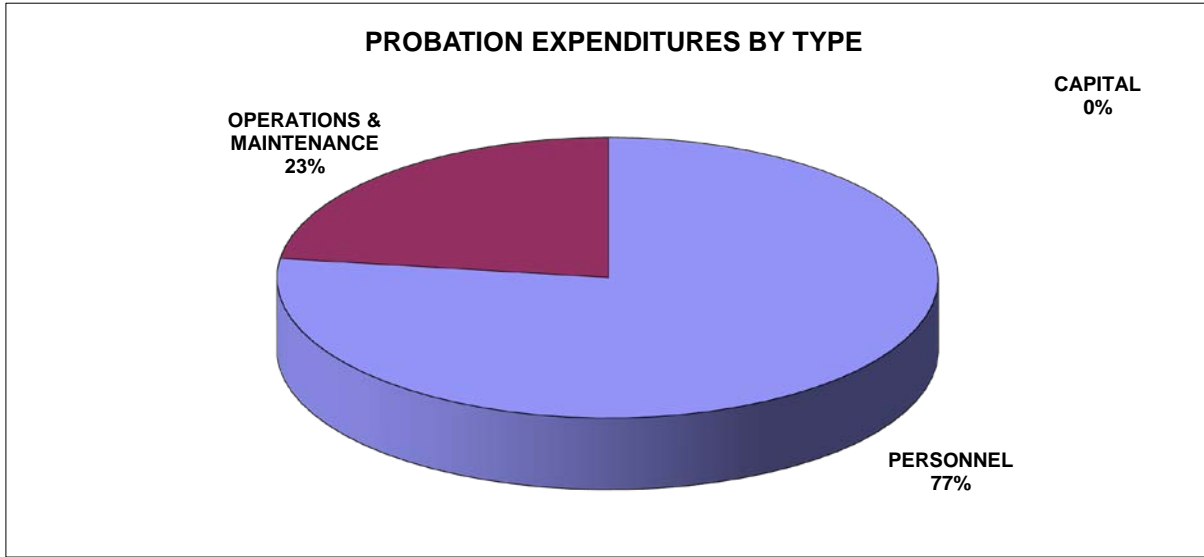
WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
CASES CLOSED SUCCESSFULLY	N/A	N/A	N/A	N/A	69
TOTAL # OF CASES BEING SUPERVISED	N/A	N/A	N/A	N/A	555
N/A - NOT AVAILABLE					

PERSONNEL

STATUS POSITION	Fiscal Year				
	16-17	17-18	18-19	19-20	20-21
F CHIEF PROBATION OFFICER	0	0	0	0	1
F PROBATION OFFICER	0	0	0	0	2
TOTAL POSITIONS	0.0	0.0	0.0	0.0	3.0
FTE	0.0	0.0	0.0	0.0	3.0

PROBATION



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	-	-	-	-	198,800	198,800	198,800
OPERATIONS & MAINTENANCE	-	-	-	3,940	65,100	58,800	58,800
CAPITAL	-	-	-	-	-	-	-

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41250								
111	SALARIES	-	-	-	-	130,600	130,600	130,600
112	OVERTIME	-	-	-	-	2,200	2,200	2,200
141	OASI (EMPLOYER'S SHARE)	-	-	-	-	10,200	10,200	10,200
142	HEALTH INSURANCE	-	-	-	-	45,600	45,600	45,600
143	RETIREMENT/PENSION	-	-	-	-	7,900	7,900	7,900
145	OTHER INSURANCE	-	-	-	-	1,000	1,000	1,000
146	WORKER'S COMPENSATION	-	-	-	-	800	800	800
151	EMP. EDUCATION & TRAINING	-	-	-	-	500	500	500
212	POSTAGE- PROBATION	-	-	-	-	1,200	900	900
233	MEMBERSHIP/REG. FEES	-	-	-	-	100	50	50
247	TELEPHONE SERVICES	-	-	-	-	1,000	600	600
289	TRAVEL	-	-	-	-	2,800	2,800	2,800
293	CONTRACTUAL SERVICES	-	-	-	3,230	54,800	49,000	49,000
321	OPERATING SUPPLIES	-	-	-	710	4,200	4,190	4,190
332	GAS, OIL & FUEL	-	-	-	-	400	360	360
513	LIABILITY INSURANCE	-	-	-	-	600	600	600
799	SUNDRY	-	-	-	-	-	300	300
940	TRANSFER TO CAPITAL	-	-	-	-	\$0	-	-
TOTAL PROBATION		-	-	-	3,940	263,900	257,600	257,600

INFORMATION SERVICES

PURPOSE STATEMENT

THE INFORMATION SERVICES DEPARTMENT PROVIDES AND SUPPORTS TECHNOLOGY IN SUCH A WAY AS TO ENABLE EFFICIENT COMMUNICATION AMONG THE TOWN'S DEPARTMENTS AND CITIZENS.

MAJOR HIGHLIGHTS

SOFTWARE DEVELOPMENT HAS CONTINUED, REPLACING LEGACY SYSTEMS SUCH AS BEER PERMITS AND PURCHASE ORDERS

WITH THE ADOPTION OF MICROSOFT OFFICE 365 IN FY19/20, FY20/21 WILL SEE THE ROLLOUT OF ADDITIONAL SOFTWARE AND SERVICES SUCH AS SECURITY ENHANCEMENTS, CLOUD STORAGE, AND COLLABORATIVE APPLICATIONS SUCH AS MICROSOFT SHAREPOINT AND TEAMS.

PERFORMANCE MEASURES

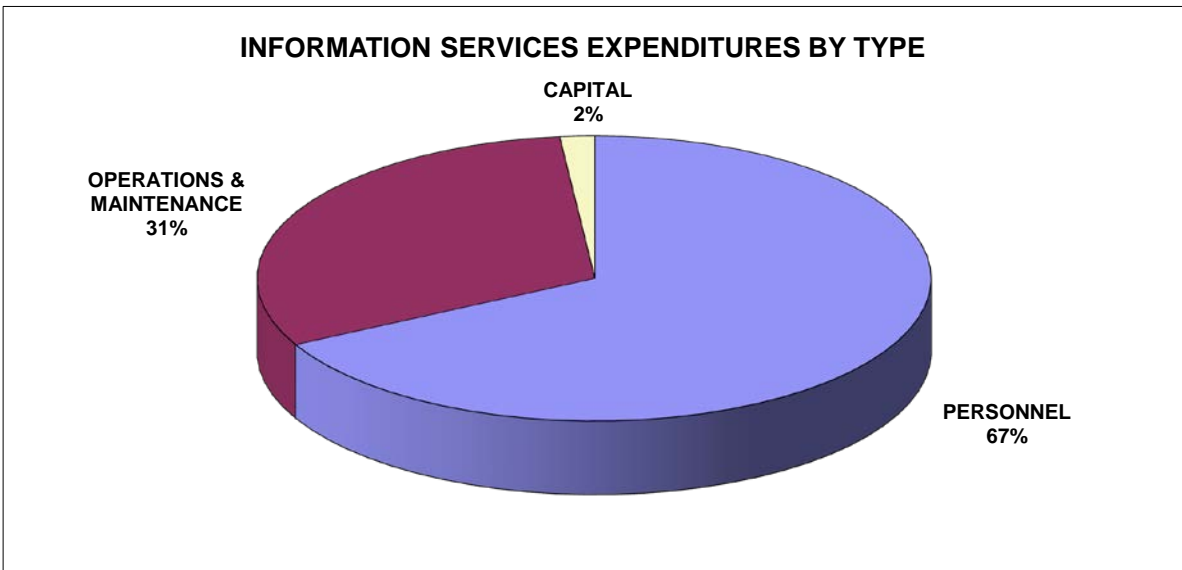
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
PERCENTAGE OF WORK ORDERS ANSWERED WITHIN FOUR HOURS	100%	100%	100%	100%	99%
PERCENTAGE OF WORK ORDERS COMPLETED WITHIN REQUESTED TIME FRAME	100%	98%	98%	98%	99%
SERVICE QUALITY					
NETWORK UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.96%	99.97%
NETWORK SERVICE INTERRUPTIONS	1	2	2	2	2
TELEPHONE SYSTEM UPTIME PERCENTAGE	99.99%	99.99%	99.99%	99.99%	99.99%
PERCENTAGE OF COMPUTER SYSTEMS WITHOUT CATASTROPHIC FAILURE(EXCEPT USER ISSUES)	99%	99%	99%	99%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
WORK ORDERS SERVICED	2,000	3,209	2,837	1,813	2,048
SERVERS MANAGED	83	85	81	86	91
WORKSTATIONS MANAGED	329	345	352	350	355
SITES SUPPORTED	19	19	19	19	19
TELEPHONE EXTENSIONS MANAGED	369	386	415	418	424

INFORMATION SERVICES

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS	POSITION					
F	IT MANAGER	1	1	1	1	1
F	APPLICATIONS DEVELOPER	1	2	2	2	2
F	IT SUPERVISOR	1	1	1	1	1
F	IT TECHNICIAN	2	3	2	2	2
F	IT TECHNICIAN II	0	0	1	1	1
TOTAL POSITIONS		5.0	7.0	7.0	7.0	7.0
FTE		5.0	7.0	7.0	7.0	7.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	462,198	601,960	651,680	621,269	647,600	644,600	644,600
OPERATIONS & MAINTENANCE	125,047	167,835	326,348	141,956	357,400	297,250	297,250
CAPITAL	112,281	38,805	438,419	438,399	16,000	16,000	16,000

INFORMATION SERVICES

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41640								
111	SALARIES	337,482	437,222	449,470	432,494	464,600	464,600	464,600
112	OVERTIME	5,633	5,223	3,090	8,140	3,300	3,300	3,300
141	OASI (EMPLOYER'S SHARE)	25,289	32,588	34,630	32,965	35,900	35,900	35,900
142	HEALTH INSURANCE	58,600	96,196	125,070	113,750	100,400	100,400	100,400
143	RETIREMENT/PENSION	16,628	22,175	26,180	24,830	27,200	27,200	27,200
145	OTHER INSURANCE	1,891	2,388	2,760	2,450	3,300	3,300	3,300
146	WORKER'S COMPENSATION	2,134	3,624	4,130	4,130	6,900	6,900	6,900
148	EMPLOYEE EDUCATION AND TRAINING	14,541	2,544	6,350	2,510	6,000	3,000	3,000
237	ADVERTISING/LEGAL	-	36	-	40	-	-	-
245	TELEPHONE SERVICES	6,307	13,622	6,000	14,610	4,800	6,500	6,500
261	REPAIR & MAINTENANCE/VEHICLES	18	18	500	20	1,000	1,000	1,000
269	REPAIR & MAINTENANCE/OTHER	-	170	1,500	50	-	-	-
290	CONTRACTUAL SERVICES	109,044	141,681	303,212	112,430	331,800	275,000	275,000
320	OPERATING SUPPLIES	8,016	9,952	10,000	10,370	14,800	10,000	10,000
326	CLOTHING AND UNIFORMS	-	-	320	-	-	-	-
331	GAS, OIL & FUEL	117	220	500	110	500	250	250
512	VEHICLE INSURANCE	526	1,040	1,140	1,140	1,300	1,300	1,300
513	LIABILITY INSURANCE	861	1,012	2,976	2,976	3,000	3,000	3,000
799	SUNDRY	158	84	200	210	200	200	200
940	TRANSFER TO CAPITAL	112,281	38,805	438,419	438,399	16,000	16,000	16,000
TOTAL INFORMATION SERVICES		699,526	808,600	1,416,447	1,201,624	1,021,000	957,850	957,850

PLANNING & CODES

PURPOSE STATEMENT

THE PLANNING & CODES DEPARTMENTS PROVIDE TECHNICAL ASSISTANCE TO THE SMYRNA MUNICIPAL PLANNING COMMISSION, THE BOARD OF ZONING APPEALS, THE HISTORIC ZONING COMMISSION, CONSTRUCTION BOARD OF APPEALS, AND THE TOWN COUNCIL TO ENSURE THAT ALL NEW RESIDENTIAL, COMMERCIAL, AND INDUSTRIAL DEVELOPMENTS MEET THE GUIDELINES SET FORTH IN THE ZONING ORDINANCE, SUBDIVISION REGULATIONS, DESIGN REVIEW MANUAL, HISTORIC DISTRICT DESIGN GUIDELINES, SIGN ORDINANCE, AND THE ADOPTED BUILDING AND LIFE SAFETY CODES TO SAFEGUARD NEIGHBORHOODS, THE COMMUNITY, AND THE INVESTMENTS OF CITIZENS. THE DEPARTMENTS ALSO PROVIDE MAPPING ASSISTANCE AND COORDINATE THE LONG RANGE PLANNING ACTIVITIES OF THE TOWN.

MAJOR HIGHLIGHTS

THIS DEPARTMENT HAS REQUESTED AN ADDITIONAL BUILDING INSPECTOR SO THAT WE CAN CONTINUE TO PROVIDE INSPECTIONS IN A TIMELY MANNER.

PERFORMANCE MEASURES

	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
ADDRESS PLATS WITHIN FIVE WORKING DAYS OF RECEIPT OF RECORDED PLAT	100%	100%	100%	100%	100%
PERFORM REQUESTED SITE PLAN INSPECTIONS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%
BUILDING PERMITS ISSUED IN THREE DAYS	100%	100%	100%	100%	100%
BUILDING INSPECTIONS IN ONE DAY	98%	98%	98%	98%	90%
ELECTRIC INSPECTIONS IN ONE DAY	100%	98%	98%	98%	85%
CODE COMPLAINTS RESPONDED TO WITHIN 5 DAYS	100%	100%	100%	100%	100%
PLANS REVIEW COMPLETED IN TEN DAYS	100%	100%	100%	100%	100%
SERVICE QUALITY					
RESPOND TO ALL CUSTOMER REQUESTS WITHIN ONE WORKING DAY	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

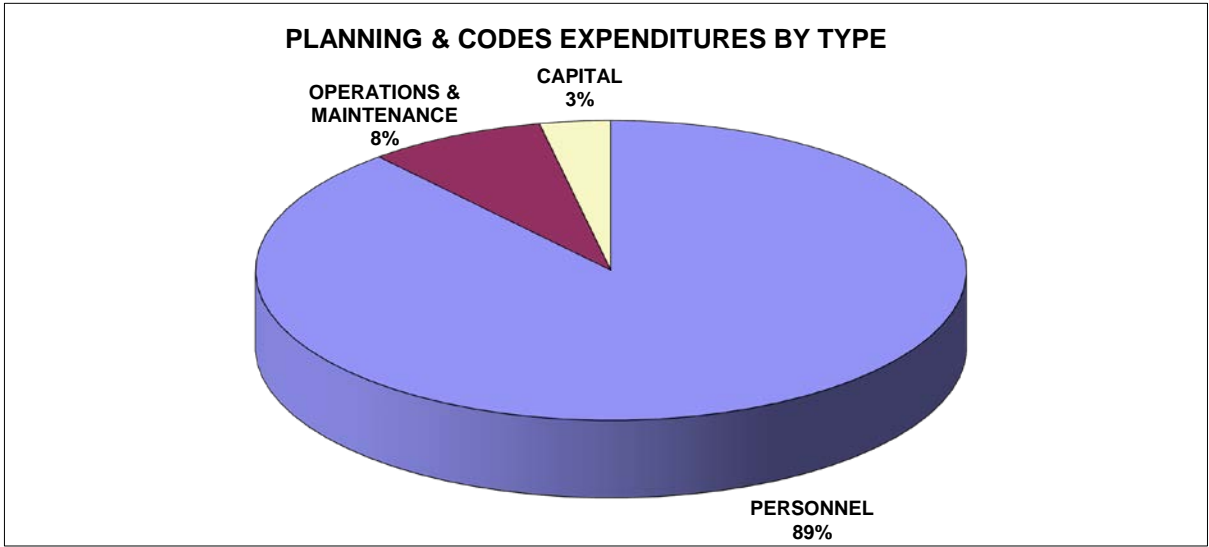
	Calendar Year				
	2015	2016	2017	2018	2019
BUILDING PERMITS ISSUED	836	852	670	904	1,047
BUILDING INSPECTIONS	6,601	11,733	8,401	11,133	13,566
ELECTRIC INSPECTIONS, (Oct, Nov, Dec 2015)	152	4,279	3,276	3,396	5,076
FIRE INSPECTIONS	55	56	58	48	13
CODE INSPECTIONS	2,172	3,174	3,081	3,934	3,417
PLANS REVIEW	90	120	69	113	111
LOTS REVIEWED	550	1,946	1,514	1,253	1,057
SITE PLANS REVIEWED	35	37	44	35	29
ZONING/ANNEXATION REQUESTS	17	16	36	31	52
OTHER*	9	14	15	21	12
SIGN VARIANCES	2	3	2	0	4
SETBACK VARIANCES	10	2	6	10	12
SPECIAL EXCEPTIONS	0	9	11	7	7
OTHER**	5	1	7	8	3

* INCLUDES ORDINANCE AMENDMENTS, PLANS, PLANS OF SERVICE, STREET CLOSURES, ETC.

** INCLUDES ACCESSORY STRUCTURE SIZE VARIANCES, HEIGHT VARIANCES, ETC.

PLANNING & CODES

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS POSITION						
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	2
F	BUILDING INSPECTOR	2	3	3	3	3
F	BUILDING OFFICIAL	1	1	1	1	1
F	CODES INSPECTOR	1	1	2	2	2
F	ELECTRICAL INSPECTOR	1	1	1	1	2
F	GIS ANALYST	1	0	0	0	0
F	MANAGER OF PLANNING & CODES	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	PERMIT TECHNICIAN	1	1	1	1	0
F	PLANNER	1	1	1	1	1
F	PLANNING TECHNICIAN	0	1	1	1	1
F	PLANS EXAMINER	0	0	0	1	1
TOTAL POSITIONS		11.0	12.0	13.0	14.0	15.0
FTE		11.0	12.0	13.0	14.0	15.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	926,509	1,005,147	1,166,160	1,102,864	1,208,700	1,208,650	1,208,650
OPERATIONS & MAINTENANCE	77,949	99,661	105,391	90,550	107,100	110,589	110,589
CAPITAL	108,739	231,115	35,105	45,055	44,000	44,000	44,000

PLANNING & CODES

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41700								
111	SALARIES	621,427	697,069	771,840	751,617	809,800	809,800	809,800
112	OVERTIME	14,668	10,453	25,460	9,170	27,200	27,200	27,200
141	OASI (EMPLOYER'S SHARE)	46,873	51,746	61,080	58,007	64,100	64,100	64,100
142	HEALTH INSURANCE	139,292	181,019	233,370	214,960	226,300	226,300	226,300
143	RETIREMENT/PENSION	93,658	54,182	58,450	54,690	60,600	60,600	60,600
144	457B MATCH	260	260	260	260	300	300	300
145	OTHER INSURANCE	3,727	3,858	4,710	3,930	5,900	5,900	5,900
146	WORKER'S COMPENSATION	3,605	4,086	7,840	7,840	10,800	10,800	10,800
148	EMPLOYEE EDUCATION AND TRAINING	2,999	2,474	3,150	2,390	3,700	3,650	3,650
161	BOARD AND COMMITTEE MEMBERS	-	-	400	300	400	400	400
190	EMPLOYMENT TESTING	166	201	200	140	-	100	100
211	POSTAGE	2,611	1,248	3,000	1,530	5,000	2,500	2,500
220	PRINTING & DUPLICATION	2,047	1,465	3,000	1,740	3,000	2,000	2,000
235	MEMBERSHIP/REGISTRATION	2,383	14,369	8,756	1,800	9,100	15,706	15,706
237	ADVERTISING/LEGAL	-	973	600	1,300	600	600	600
245	TELEPHONE SERVICES	3,795	4,328	4,000	4,640	1,700	4,500	4,500
261	REPAIR & MAINTENANCE/VEHICLES	1,658	642	2,000	270	2,000	1,500	1,500
269	REPAIR & MAINTENANCE/OTHER	-	69	250	-	300	250	250
289	TRAVEL	1,472	234	2,162	830	1,400	1,400	1,400
290	CONTRACTUAL SERVICES	44,151	53,697	53,333	53,500	53,300	53,333	53,333
292	COMMUNITY APPEARANCE	4,248	1,230	5,000	990	5,000	3,000	3,000
320	OPERATING SUPPLIES	4,482	5,471	4,000	6,120	4,000	4,000	4,000
326	CLOTHING AND UNIFORMS	-	716	1,000	940	1,400	1,400	1,400
331	GAS, OIL & FUEL	5,930	6,932	7,000	6,330	7,500	7,500	7,500
512	VEHICLE INSURANCE	2,631	3,121	4,580	4,580	5,300	5,300	5,300
513	LIABILITY INSURANCE	1,348	1,348	5,110	5,110	6,100	6,100	6,100
799	SUNDRY	1,027	3,617	1,000	430	1,000	1,000	1,000
940	TRANSFER TO CAPITAL	108,739	231,115	35,105	45,055	44,000	44,000	44,000
TOTAL PLANNING & CODES		1,113,197	1,335,923	1,306,656	1,238,469	1,359,800	1,363,239	1,363,239

PUBLIC WORKS

PURPOSE STATEMENT

THE PUBLIC WORKS DEPARTMENT PROVIDES ENGINEERING AND TECHNICAL SUPPORT SERVICES TO ALL DEPARTMENTS WITHIN THE TOWN OF SMYRNA. THEY ALSO HAVE MANAGEMENT RESPONSIBILITY OVER THE FOLLOWING DEPARTMENTS: STREETS, VEHICLE MAINTENANCE, STORM WATER, BUILDINGS & GROUNDS AND CEMETERY.

MAJOR HIGHLIGHTS

SUBMITTED GRANT APPLICATIONS FOR SAM RIDLEY WIDENING PROJECT AND WERE APPROVED FOR APPROXIMATELY \$8,000,000 IN STATE AND FEDERAL FUNDS

SUBMITTED GRANT APPLICATIONS FOR STONECREST/SAM RIDLEY AND WEAKLY/SWAN INTERSECTION AND WERE APPROVED FOR AN ADDITIONAL \$650,000 IN FEDERAL FUNDS

RECEIVED CONFIRMATION OF \$2,200,000 IN FEDERAL GRANTS FOR SAM RIDLEY AT OLD NASHVILLE HIGHWAY INTERSECTION IMPROVEMENTS

RECEIVED CONFIRMATION OF \$737,000 IN FEDERAL GRANTS FOR INTELLIGENT TRANSPORTATION SYSTEM (ITS) PHASES 3, 4, AND 5

PERFORMANCE MEASURES

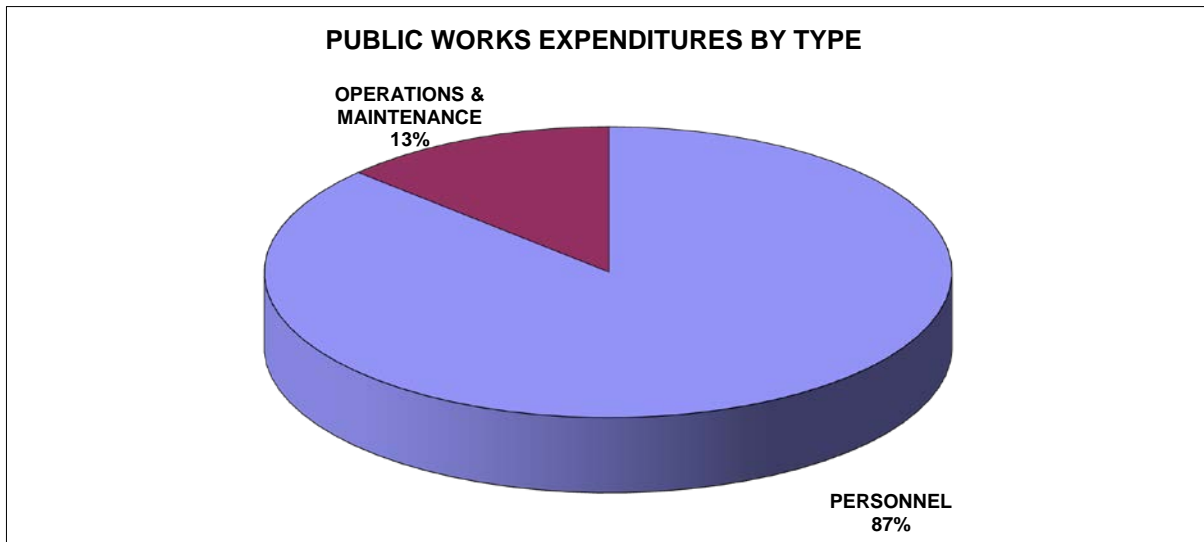
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
RESPOND TO PHONE CALLS OR REQUESTS FOR INFORMATION FROM CITIZENS AND INTERNAL DEPARTMENTS.	98%	98%	98%	98%	98%
	99%	98%	98%	99%	99%
	100%	100%	100%	100%	100%
SERVICE QUALITY					
TRACK COMPLAINT CALLS AND FOLLOW-UP INFORMATION TO RESOLUTION	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

PROJECT	STATUS
STORMWATER UPGRADES THRU MGMT PROGRAMS	ONGOING DITCH REPAIR, CULVERT REPLACEMENT, REPAIR OF LOCALIZED
TRAFFIC MANAGEMENT	ONGOING POT HOLE REPAIRS, MILLING, AND RESURFACING
BRIDGES/GUARDRAILS/SIDEWALKS	REPAIRS AS NEEDED
AVG OF 70-80 ONGOING PROJECTS	ONGOING ROADWAY AND EASEMENT INSPECTIONS FOR CONSTRUCTION PROJECTS
PLANNING COMMISSION/STAFF SUPPORT	REVIEW PRELIMINARY PLATS, SITE PLANS, FINAL PLATS
STORMWATER MGMT PROGRAM	CONTINUE TO IMPLEMENT THE NPDES PROGRAM
TRAFFIC MANAGEMENT	EVALUATING COLLECTOR AND MINOR ARTERIALS FOR ANTICIPATED UPGRADES
ITS PHASES I AND II	WORKING TO OBTAIN CONSTRUCTION FUNDING
ENON SPRINGS W EXTENSION	ONGOING CONSTRUCTION
MASTER STORMWATER PROJECT	EASEMENT ACQUISITION PHASE
SAM RIDLEY WIDENING	ONGOING CONSTRUCTION
SAM RIDLEY AT OLD NASHVILLE HWY INTERSECTION	IN NEPA AND DESIGN PHASE
WASHINGTON ST PEDESTRIAN CROSSING	IN DESIGN PHASE

PUBLIC WORKS

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS	POSITION					
F	DIRECTOR OF PUBLIC WORKS	1	1	1	1	1
F	OFFICE COORDINATOR	1	1	1	1	1
F	TOWN ENGINEER	0	0	0	1	1
F	TRAFFIC TECHNICIAN	1	1	1	1	1
TOTAL POSITIONS		3.0	3.0	3.0	4.0	4.0
FTE		3.0	3.0	3.0	4.0	4.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	235,397	221,607	402,040	293,844	418,200	418,200	418,200
OPERATIONS & MAINTENANCE	39,160	39,629	101,842	36,452	80,500	62,380	62,380
CAPITAL	46,237	5,363	8,685	3,880	-	-	-

PUBLIC WORKS

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41720								
111	SALARIES	147,456	159,645	281,160	224,998	298,800	298,800	298,800
112	OVERTIME	3,353	4,064	8,560	1,572	5,100	5,100	5,100
141	OASI (EMPLOYER'S SHARE)	11,318	11,998	22,180	16,124	23,300	23,300	23,300
142	HEALTH INSURANCE	21,916	26,374	67,820	31,100	63,700	63,700	63,700
143	RETIREMENT/PENSION	48,932	17,007	18,060	17,110	21,800	21,800	21,800
144	457B MATCH	230	260	230	260	300	300	300
145	OTHER INSURANCE	919	894	1,740	910	2,100	2,100	2,100
146	WORKER'S COMPENSATION	1,173	1,040	1,190	1,190	1,800	1,800	1,800
148	EDUCATION & TRAINING	100	325	1,000	480	600	600	600
149	EDUCATION & TRAINING-ENGINEERING	-	-	-	-	600	600	600
190	EMPLOYMENT TESTING	-	-	100	100	100	100	100
211	POSTAGE	192	239	250	280	300	250	250
234	MEMBERSHIP & REGIST.-ENGINEERING	-	-	-	-	1,500	1,500	1,500
235	MEMBERSHIP & REGISTRATION	205	1,387	2,000	770	1,500	1,500	1,500
237	ADVERTISING/LEGAL	255	-	200	-	100	100	100
245	TELEPHONE SERVICES	837	818	2,780	1,470	2,800	2,780	2,780
246	TELEPHONE SERVICES-ENGINEERING	-	-	-	-	1,000	1,000	1,000
254	ARCHITECTURAL/ENGINEERING	19,187	21,393	50,000	13,180	50,000	30,000	30,000
261	REPAIR & MAINTENANCE - VEHICLES	-	-	1,650	-	1,000	1,000	1,000
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800	4,800
288	TRAVEL-ENGINEERING	-	-	-	-	500	500	500
289	TRAVEL	-	10	3,200	10	-	-	-
290	CONTRACTUAL SERVICES	12,365	8,884	31,800	13,040	12,000	12,000	12,000
320	OPERATING SUPPLIES	314	798	1,000	820	1,000	1,000	1,000
326	CLOTHING & UNIFORMS	-	244	1,000	-	800	750	750
331	GAS, OIL & FUEL	-	-	500	-	500	2,500	2,500
512	VEHICLE INSURANCE	-	-	570	570	700	700	700
513	LIABILITY INSURANCE	449	247	842	842	1,000	1,000	1,000
799	SUNDRY	556	809	1,250	670	1,000	1,000	1,000
940	TRANSFER TO CAPITAL	46,237	5,363	8,685	3,880	-	-	-
TOTAL PUBLIC WORKS		320,794	266,599	512,567	334,176	498,700	480,580	480,580

ADMINISTRATION

PURPOSE STATEMENT

THE ADMINISTRATION DEPARTMENT PROVIDES LEADERSHIP AND SUPPORT SERVICES TO ENSURE THAT ALL TOWN ACTIVITIES ARE ADMINISTERED IN A FAIR AND CONSISTENT MANNER FOR ALL CITIZENS AND THAT THE POLICIES DEVELOPED BY THE TOWN COUNCIL ARE IMPLEMENTED EFFECTIVELY AND EFFICIENTLY.

MAJOR HIGHLIGHTS

HIRED A NEW PUBLIC INFORMATION OFFICER AND CREATED TWO ASSISTANT TOWN MANAGER POSITIONS IN FY2020 ONE OF THE ASSISTANT TOWN MANAGERS WILL BE BUDGETED IN THE FINANCE DEPARTMENT

PERFORMANCE MEASURES

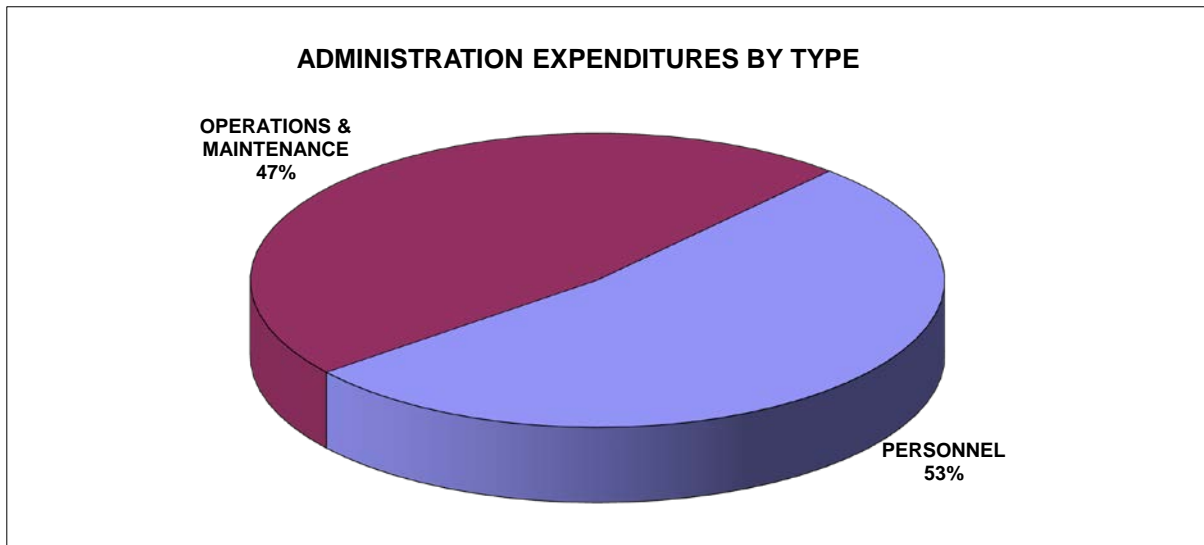
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
POPULATION SERVED PER EMPLOYEE	112	118	116	116	121
SERVICE QUALITY					
% OF AGENDA ITEMS PROVIDED TO COUNCIL WITHIN 4 DAYS PRIOR TO MEETING	99.5	99.5	99.5	99.5	99.5

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
WORKERS COMP CLAIMS	26	26	21	36	25
PROPERTY & CASUALTY CLAIMS	23	27	30	45	38

ADMINISTRATION

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
F ASSISTANT TOWN MANAGER	0	0	0	0	1	
F EXECUTIVE ASSISTANT	1	1	1	1	1	
F LEGAL ASSISTANT	0	1	1	0	0	
F LEGAL SECRETARY	1	0	0	0	0	
F MEDIA SERVICES MANAGER	1	1	1	1	0	
F MEDIA PROGRAM PRODUCER	0	0	0	0	1	
F PARALEGAL	1	1	1	2	2	
F PUBLIC INFORMATION OFFICER	0	0	0	1	1	
F SAFETY/LOSS CONTROL MANAGER	0	0	0	1	1	
F STAFF ATTORNEY	0	1	1	1	1	
F TOWN ATTORNEY	1	1	1	1	1	
F TOWN MANAGER	1	1	1	1	1	
TOTAL POSITIONS	6.0	7.0	7.0	9.0	10.0	
FTE	6.0	7.0	7.0	9.0	10.0	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	700,754	836,780	1,038,030	1,050,582	1,153,400	1,150,800	1,150,800
OPERATIONS & MAINTENANCE	619,789	1,011,123	986,101	777,711	1,097,500	1,038,200	1,038,200
CAPITAL	111,584	177,770	70,410	117,996	-	-	-

ADMINISTRATION

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41990								
111	SALARIES	551,456	643,348	748,420	819,884	855,400	855,400	855,400
112	OVERTIME	3,918	3,191	1,460	2,619	2,600	2,600	2,600
141	OASI (EMPLOYER'S SHARE)	40,609	47,492	57,370	59,729	65,700	65,700	65,700
142	HEALTH INSURANCE	71,550	107,603	173,540	130,710	163,700	163,700	163,700
143	RETIREMENT/PENSION	22,033	25,103	41,520	28,100	46,700	46,700	46,700
145	OTHER INSURANCE	3,253	3,687	4,580	3,730	5,900	5,900	5,900
146	WORKER'S COMPENSATION	3,563	3,091	3,850	3,850	5,100	5,100	5,100
148	EMPLOYEE EDUCATION & TRAINING	2,293	640	3,000	310	2,500	2,500	2,500
149	EMP EDUC & TRAINING-ATTORNEY	1,181	920	2,640	40	2,600	1,000	1,000
150	EMP. EDUCATION & TRAINING-CHANNEL 3	732	1,637	1,500	1,050	3,000	2,000	2,000
190	EMPLOYMENT TESTING	166	68	150	560	200	200	200
211	POSTAGE	905	601	1,500	780	2,700	2,000	2,000
220	PRINTING & DUPLICATION	4,261	3,096	4,500	4,300	4,500	4,500	4,500
234	MEMBERSHIP/REG. FEES-ATTORNEY	2,983	5,956	3,500	6,140	3,500	3,500	3,500
235	MEMBERSHIP/REGISTRATION FEES	36,547	37,545	45,000	54,570	42,100	45,000	45,000
236	ADVERTISING & PROMOTIONS	18,933	2,997	24,000	1,800	20,000	20,000	20,000
237	ADVERTISING/LEGAL	6,291	9,122	9,000	9,370	7,300	7,300	7,300
241	UTILITY SERVICES	120,892	123,161	125,000	122,780	125,000	125,000	125,000
245	TELEPHONE SERVICES	20,326	25,786	21,000	34,800	26,000	30,000	30,000
246	TELEPHONE SERVICES-ATTORNEY	3,460	3,340	3,500	3,810	3,500	3,500	3,500
252	LEGAL SERVICES	8,726	10,669	50,000	10,150	45,000	20,000	20,000
253	AUDIT SERVICES	29,342	14,658	35,000	24,630	35,000	35,000	35,000
256	RE-APPRAISAL SERVICES	2,341	300,295	200,000	4,440	300,300	250,000	250,000
258	RTA/MID CUMBERLAND	27,000	27,000	28,000	27,000	28,000	28,000	28,000
261	REPAIR & MAINTENANCE - VEHICLES	226	663	500	580	500	500	500
269	REPAIR & MAINTENANCE - OTHER	-	746	1,000	-	1,000	1,000	1,000
270	REPAIR & MAINTENANCE - CHANNEL 3	849	200	750	-	800	500	500
282	EMPLOYEE AUTOMOBILE ALLOWANCE	9,600	10,525	9,600	9,600	10,500	9,600	9,600
283	EMPLOYEE CELL PHONE ALLOWANCE	594	114	-	-	-	-	-
286	RETREAT EXPENSE	122	1,106	500	1,110	1,200	1,200	1,200
288	TRAVEL-ATTORNEY	5,677	8,316	-	7,040	7,650	7,634	7,634
289	TRAVEL	7,012	13,568	10,000	11,080	13,050	13,066	13,066
290	CONTRACTUAL SERVICES	166,314	230,677	243,000	276,450	243,000	250,000	250,000
291	CONTRACTUAL SERVICES-CHANNEL 3	69,187	47,460	65,000	45,810	57,900	60,000	60,000
292	CONTRACTUAL SERVICES-ATTORNEY	1,938	13,855	7,500	14,100	7,500	7,500	7,500
320	OPERATING SUPPLIES	17,137	21,613	18,000	17,590	18,000	19,000	19,000
323	OPERATING SUPPLIES-CHANNEL 3	1,701	1,037	2,000	1,090	2,500	2,000	2,000
326	CLOTHING AND UNIFORMS	-	-	-	1,050	-	-	-
331	GAS, OIL & FUEL	1,964	921	2,000	700	1,800	5,000	5,000
511	BUILDING INSURANCE	3,694	4,558	5,628	5,628	4,900	4,900	4,900
512	VEHICLE INSURANCE	526	520	570	570	700	700	700
513	LIABILITY INSURANCE	9,500	9,500	12,653	12,653	13,100	13,100	13,100
520	SURETY BOND PREMIUM	600	850	1,000	850	1,000	1,000	1,000
700	EMPLOYEE ACTIVITIES	10,722	11,790	12,000	14,310	12,500	13,000	13,000
701	EMPLOYEE MEETINGS	-	-	-	140	1,000	500	500
715	ARTS COMMISSION EXPENSES	3,336	3,484	4,000	3,440	5,000	4,000	4,000
795	CREDIT CARD SERVICE CHARGES	-	-	-	90	1,000	200	200
796	FLOOD EXPENSES	-	17,614	-	-	-	-	-
797	EDUCATION REIMBURSEMENT	20,424	39,331	30,000	40,590	40,000	40,000	40,000
799	SUNDRY	6,659	8,449	10,400	8,670	10,000	10,000	10,000
940	TRANSFER TO CAPITAL	111,584	177,770	70,410	117,996	-	-	-
TOTAL ADMINISTRATION		1,432,127	2,025,673	2,094,541	1,946,289	2,250,900	2,189,000	2,189,000

BUILDING & GROUNDS MAINTENANCE

PURPOSE STATEMENT

THE BUILDING AND GROUNDS MAINTENANCE DEPARTMENT MAINTAINS ALL PUBLIC BUILDINGS OWNED BY THE TOWN IN A SAFE, EFFICIENT AND COST EFFECTIVE MANNER. RESPONSIBILITIES ALSO INCLUDE FIFTY SIGNALIZED INTERSECTIONS, NEW CONSTRUCTION SERVICES FOR ALL DEPARTMENTS, AND HOLIDAY LIGHTING.

MAJOR HIGHLIGHTS

EXPANSION OF THE EXISTING SALT BIN
 INSTALLING NEW ROOF AT JUSTICE CENTER AND THE GOLF COURSE CLUBHOUSE
 REPLACEMENT OF, AND LARGE REPAIRS TO, SEVERAL HVAC UNITS FOR MULTIPLE TOWN BUILDINGS
 INSTALLED/REPLACED PEDESTRIAN SIGNALS AT MULTIPLE LOCATIONS FOR ADA COMPLIANCE
 NEW LIGHTING IN DOWNTOWN
 CONSTRUCTION OF NEW STAGE AND COVER AT DOWNTOWN DEPOT

PERFORMANCE MEASURES

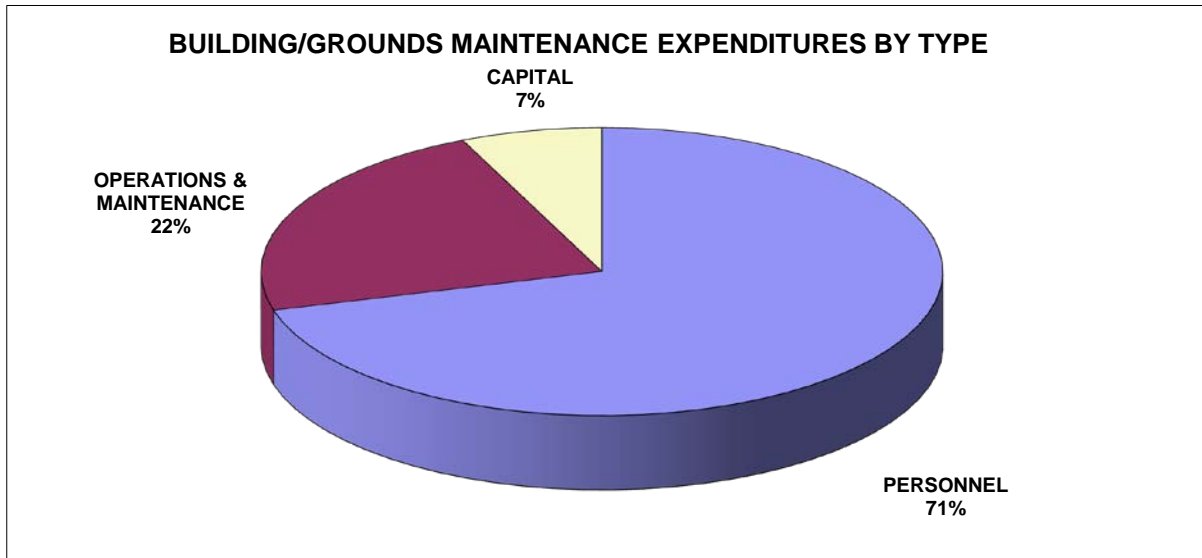
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
IN-HOUSE W/O EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	95%	97%
TRAFFIC LIGHT EMERGENCIES WITHIN 1 HOUR	100%	100%	100%	100%	100%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 1 WEEK	90%	80%	70%	75%	75%
IN-HOUSE WORK ORDER (NON PRIORITY) IN 2 WEEKS	10%	20%	35%	35%	25%
SERVICE QUALITY					
CITIZEN REQUESTS / COMPLAINTS - 8 HOURS	100%	100%	100%	100%	100%
TRACK CALLS, RESPOND, KEEP ON FILE - 1 DAY	89%	94%	77%	82%	83%
CONSTRUCTION SUPPORT FOR OTHER DEPARTMENTS	100%	100%	100%	100%	100%

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
WORK ORDERS PERFORMED:					
TRAFFIC LIGHTS	150	150	200	157	205
SEASONAL LIGHTING	89	20	47	255	280
JANITORIAL AND LANDSCAPING	105	65	15	39	52
PREVENTATIVE MAINTENANCE	214	214	378	425	654
ELEC, PLUMBING, HVAC, CONSTRUCTION	154	154	211	586	646
IN-HOUSE CONST. FOR OTHER DEPTS.	140	140	98	102	116
TRAFFIC LIGHTS ON CALL NIGHTS / WEEKENDS					
ON-CALL 1 WORK ORDER PER WEEK	10	52	52	70	78

BUILDING & GROUNDS MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION		16-17	17-18	18-19	19-20	20-21
F	MAINTENANCE TECHNICIAN	3	3	3	5	5
P	MAINTENANCE TECHNICIAN	0	0	0	0	1
F	MAINTENANCE TECHNICIAN II	2	3	3	2	1
F	MANAGER BUILDING/GROUNDS	1	1	1	1	1
F	SUPERVISOR BUILDING/GROUNDS	1	1	1	1	1
TOTAL POSITIONS		7.0	8.0	8.0	9.0	9.0
FTE		7.0	8.0	8.0	9.0	8.8



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	562,524	520,931	592,760	560,647	595,400	595,350	595,350
OPERATIONS & MAINTENANCE	120,108	157,559	167,886	179,996	195,800	190,800	190,800
CAPITAL	80,167	153,264	463,370	445,625	56,500	56,500	56,500

BUILDING & GROUNDS MAINTENANCE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41800								
111	SALARIES	368,574	358,409	379,790	382,799	398,300	398,300	398,300
112	OVERTIME	7,961	9,237	8,270	7,985	8,700	8,700	8,700
141	OASI (EMPLOYER'S SHARE)	27,241	26,539	29,700	28,303	31,200	31,200	31,200
142	HEALTH INSURANCE	84,238	93,961	134,740	106,930	109,700	109,700	109,700
143	RETIREMENT/PENSION	63,836	26,317	29,520	25,930	30,800	30,800	30,800
144	457B MATCH	260	10	170	-	-	-	-
145	OTHER INSURANCE	2,169	1,863	2,230	1,950	2,800	2,800	2,800
146	WORKER'S COMPENSATION	5,925	4,067	5,740	5,740	11,600	11,600	11,600
148	EDUCATION & TRAINING	1,650	25	2,000	470	1,700	1,650	1,650
190	EMPLOYMENT TESTING	335	503	300	540	300	300	300
191	IMMUNIZATION	335	-	300	-	300	300	300
235	MEMBERSHIP & REGISTRATION	270	430	500	460	500	500	500
237	ADVERTISING/LEGAL	2	13	-	-	-	-	-
241	UTILITY SERVICES	5,469	5,836	5,500	6,100	5,500	5,500	5,500
245	TELEPHONE SERVICES	1,802	2,863	2,500	2,830	2,500	2,500	2,500
261	REPAIR & MAINTENANCE - VEHICLES	3,664	7,408	4,000	9,080	4,000	4,000	4,000
265	REPAIR & MAINTENANCE - GROUNDS	887	2,746	5,000	2,570	15,000	10,000	10,000
268	REPAIR & MAINTENANCE - BUILDINGS	13,940	12,756	14,000	10,890	14,000	14,000	14,000
269	REPAIR & MAINTENANCE - OTHER	7,962	13,853	15,000	19,290	15,000	15,000	15,000
289	TRAVEL	703	1,077	1,200	950	4,000	4,000	4,000
290	CONTRACTUAL SERVICES	55,810	74,439	74,000	78,110	76,000	76,000	76,000
320	OPERATING SUPPLIES	601	1,655	1,000	1,000	1,300	1,300	1,300
326	CLOTHING & UNIFORMS	4,500	5,731	5,500	5,810	5,500	5,500	5,500
327	JANITORIAL SUPPLIES	8,502	10,886	10,800	11,960	12,000	12,000	12,000
331	GAS, OIL & FUEL	7,217	6,928	7,000	6,890	7,000	7,000	7,000
341	TOOLS	1,409	3,016	1,500	3,870	3,000	3,000	3,000
511	BUILDING INSURANCE	448	534	595	595	500	500	500
512	VEHICLE INSURANCE	4,210	4,681	4,580	4,580	5,300	5,300	5,300
513	LIABILITY INSURANCE	2,400	2,400	14,711	14,711	24,200	24,200	24,200
799	SUNDRY	312	307	500	300	500	500	500
940	TRANSFER TO CAPITAL	80,167	153,264	463,370	445,625	56,500	56,500	56,500
TOTAL BUILDING/GROUNDS MAINT.		762,799	831,754	1,224,016	1,186,268	847,700	842,650	842,650

FINANCE

PURPOSE STATEMENT

THE FINANCE DEPARTMENT PROVIDES THE ACCOUNTING FOR ALL REVENUES AND DEBTS OF THE TOWN, MANAGES THE INVESTMENT OF IDLE FUNDS IN ACCORDANCE WITH STATE STATUTES, ACCOUNTS FOR ALL ASSETS, ASSISTS IN THE PREPARATION OF THE ANNUAL BUDGET, PREPARES THE COMPREHENSIVE ANNUAL FINANCIAL REPORT, AND PROVIDES THE PAYROLL AND PURCHASING FUNCTIONS FOR THE TOWN.

MAJOR HIGHLIGHTS

BUDGET INCLUDES CAPITAL PROJECT FUNDING TO PURCHASE AND INSTALL NEW ACCOUNTS PAYABLE AND PAYROLL SOFTWARE

PERFORMANCE MEASURES

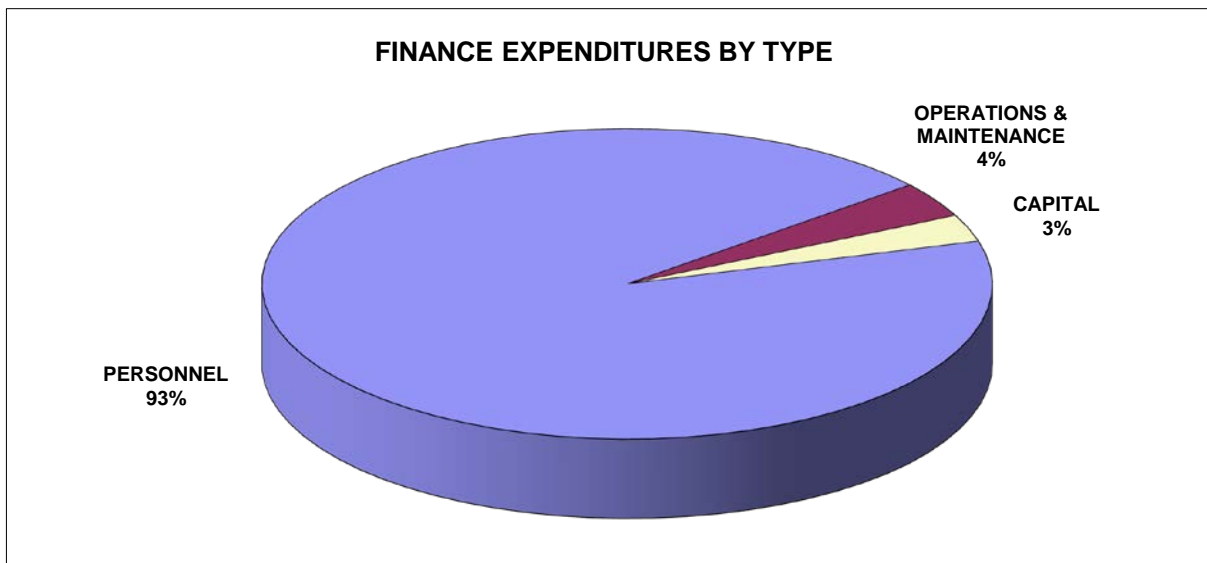
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
% OF INVOICES PROCESSED IN 14 DAYS	100%	100%	100%	100%	100%
AVERAGE HOURS TO PREPARE BID	4	3.5	3.5	3.5	3.5
SERVICE QUALITY					
% OF INVOICES CODED AND ROUTED CORRECTLY	99.99%	99.99%	99.99%	99.99%	99.99%
SURPLUS EQUIPMENT SALES					
NUMBER OF SALES	3	4	5	3	4
NET AMOUNT COLLECTED	\$57,707	\$77,541	\$51,613	\$51,699	\$63,001

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
CHECKS PROCESSED	4,178	4,321	4,471	4,611	5,106
AMOUNT PAID FOR PRODUCTS/SERVICES (MILLIONS)	\$17.9	\$17.2	\$17.8	\$24.4	\$38.3
PURCHASE ORDERS ISSUED	101	115	127	134	134
AMOUNT PURCHASED ON COMPETITIVE BID (MILLIONS)	\$5.1	\$5.9	\$7.7	\$7.9	\$18.1
NUMBER OF PCARD PURCHASES	5,397	5,884	6,615	6,447	7,262
AMOUNT OF PCARD PURCHASES (MILLIONS)	\$4.6	\$2.7	\$3.7	\$3.4	\$3.3

FINANCE

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS POSITION						
F	ACCOUNTANT	1	1	1	1	1
F	ACCOUNTING CLERK	3	3	3	3	3
F	ADMINISTRATIVE ASSISTANT	1	0	0	0	0
F	FINANCE DIRECTOR / ASST. TOWN MANAGER	1	1	1	1	1
F	FINANCE/ACCOUNTING MANAGER	1	1	1	1	1
F	FINANCIAL ANALYST	2	2	2	2	2
F	OFFICE COORDINATOR	0	1	1	1	1
F	SAFETY/LOSS CONTROL MANAGER	1	1	1	0	0
TOTAL POSITIONS		10.0	10.0	10.0	9.0	9.0
FTE		10.0	10.0	10.0	9.0	9.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	838,921	781,711	808,740	744,701	825,400	824,400	824,400
OPERATIONS & MAINTENANCE	28,450	45,264	30,400	26,890	39,100	32,840	32,840
CAPITAL	3,707	7,965	56,070	24,251	25,000	25,000	25,000

FINANCE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41991								
111	SALARIES	586,430	559,636	537,230	511,275	570,200	570,200	570,200
112	OVERTIME	1,364	3,185	2,160	4,186	2,300	2,300	2,300
141	OASI (EMPLOYER'S SHARE)	43,347	41,524	41,270	37,850	43,800	43,800	43,800
142	HEALTH INSURANCE	108,870	113,244	167,360	131,890	145,600	145,600	145,600
143	RETIREMENT/PENSION	87,668	53,360	48,820	49,410	51,900	51,900	51,900
144	457B MATCH	260	260	260	260	300	300	300
145	OTHER INSURANCE	3,469	2,641	3,290	2,420	4,000	4,000	4,000
146	WORKER'S COMPENSATION	5,502	5,350	5,250	5,250	3,200	3,200	3,200
148	EMPLOYEE EDUCATION & TRAINING	2,008	2,380	3,000	2,050	4,000	3,000	3,000
190	EMPLOYMENT TESTING	3	131	100	110	100	100	100
211	POSTAGE	1,804	2,288	2,000	2,490	2,000	2,000	2,000
220	PRINTING & DUPLICATION	-	-	500	-	300	-	-
235	MEMBERSHIP/REGISTRATION FEES	3,866	4,620	3,500	3,960	4,700	4,000	4,000
245	TELEPHONE SERVICES	655	553	800	390	1,000	600	600
269	REPAIR & MAINTENANCE - OTHER	330	-	500	-	500	200	200
289	TRAVEL	1,569	2,931	1,500	-	1,000	1,000	1,000
290	CONTRACTUAL SERVICES	11,116	10,699	10,000	7,550	15,000	10,500	10,500
320	OPERATING SUPPLIES	7,584	21,872	10,500	10,000	12,000	10,500	10,500
326	CLOTHING AND UNIFORMS	-	-	-	-	-	440	440
331	GAS, OIL & FUEL	855	741	500	740	1,000	2,000	2,000
520	SURETY BOND PREMIUM	650	1,225	400	1,230	1,200	1,200	1,200
799	SUNDRY	21	335	200	530	400	400	400
940	TRANSFER TO CAPITAL	3,707	7,965	56,070	24,251	25,000	25,000	25,000
TOTAL FINANCE		871,078	834,940	895,210	795,842	889,500	882,240	882,240

PURPOSE STATEMENT

THE TREASURER DEPARTMENT COLLECTS FEES FOR BUSINESS LICENSES, UTILITY PAYMENTS, AND MISCELLANEOUS RECEIPTS FROM THE CITIZENS AND GENERAL PUBLIC TO ALLOCATE THE REVENUE COLLECTED TO THE APPROPRIATE TOWN SERVICES.

MAJOR HIGHLIGHTS

STATE BUSINESS TAX SOFTWARE CHANGED
 UPDATE OF BUSINESS TAX SOFTWARE BY LOCAL GOVERNMENT CORPORATION
 BEGAN PROCESS OF IMPLEMENTING NEXTGEN POINT OF SALE

PERFORMANCE MEASURES

	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
PERCENT OF CALLS ANSWERED WITHIN 2 RINGS	100%	100%	100%	100%	100%
PERCENT OF PAYMENTS KEYED IN DAILY	100%	100%	100%	100%	100%
PERCENT OF CALLS RETURNED DAILY	100%	100%	100%	100%	100%
PERCENT OF BALANCED DEPOSITS	100%	100%	100%	100%	100%

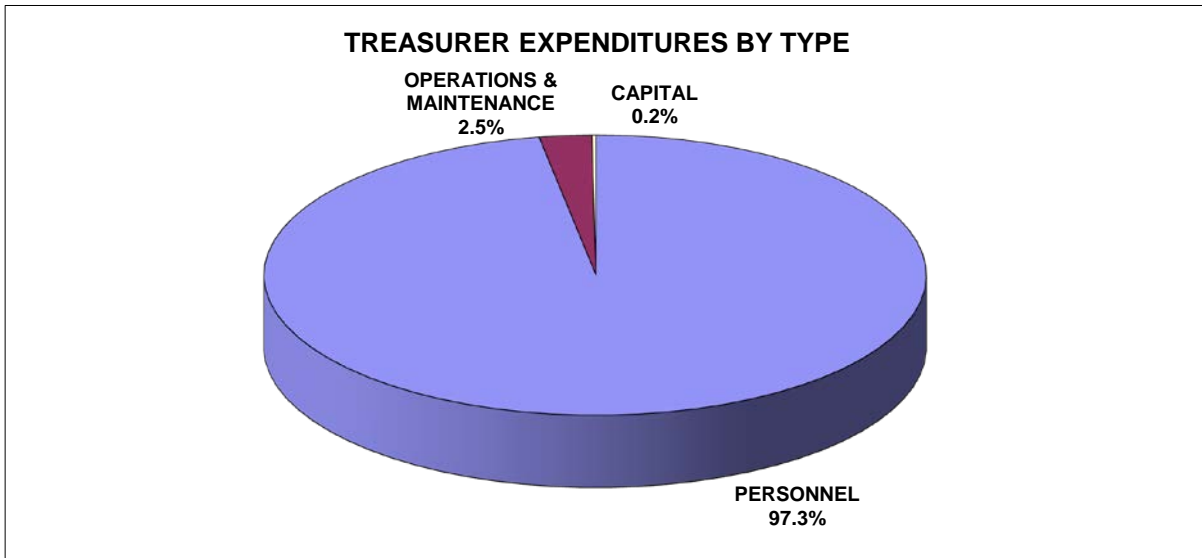
WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
TOTAL # UTILITY PAYMENTS	103,435	98,374	97,711	88,889	62,546
TOTAL # OTHER PAYMENTS	22,681	26,471	28,040	27,560	9,184
INCOMING CALLS	37,317	36,814	33,919	29,144	20,546
BUSINESS TAX CALLS	767	792	787	977	1,138
PROPERTY TAX CALLS	1,781	1,485	1,100	460	242
CUSTOMERS SERVED IN PERSON	49,691	45,978	46,009	45,986	46,051
CREDIT CARD CALLS/PAYMENTS	14,714	16,731	18,728	15,564	1,518
BUSINESS LICENSES ISSUED	1,816	1,917	2,133	2,122	582
IMPACT FEE PAYMENTS	355	310	499	429	573
PROPERTY TAX PAYMENTS	15,488	15,938	4,489	189	194
TAX RELIEF APPLICATIONS PROCESSED	276	265	285	N/A	N/A
LOCK BOX PAYMENTS PROCESSED	41,641	42,297	42,237	35,551	30,883
ONLINE UTILITY PAYMENTS	19,939	24,677	27,948	23,928	N/A
VANCO PAYMENTS	N/A	N/A	N/A	N/A	27,478
ALL ELECTRONIC PAYMENTS	N/A	N/A	N/A	7713	54,052
AMOUNT OF CHECKS SCANNED	N/A	N/A	N/A	44746	35,643

N/A - NOT AVAILABLE

TREASURY

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
F ADMINISTRATIVE ASSISTANT	0	0	0	1	1	
F CUSTOMER SERVICE REPRESENTATIVE	3	4	4	3	3	
P CUSTOMER SERVICE REPRESENTATIVE	2	1	1	1	1	
F OFFICE COORDINATOR	1	1	1	1	1	
F TOWN TREASURER/CLERK	1	1	1	1	1	
TOTAL POSITIONS	7.0	7.0	7.0	7.0	7.0	
FTE	6.6	6.8	6.8	6.8	6.8	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	386,992	446,335	483,480	471,000	485,300	485,200	485,200
OPERATIONS & MAINTENANCE	10,842	9,424	16,390	9,070	25,100	12,690	12,690
CAPITAL	5,598	21,400	4,327	3,917	1,000	1,000	1,000

TREASURY

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41992								
111	SALARIES	278,343	297,320	311,580	304,697	324,400	324,400	324,400
112	OVERTIME	2,742	2,465	2,900	2,254	3,100	3,100	3,100
141	OASI (EMPLOYER'S SHARE)	20,190	21,532	24,070	22,089	25,100	25,100	25,100
142	HEALTH INSURANCE	67,210	87,008	103,920	103,250	91,100	91,100	91,100
143	RETIREMENT/PENSION	11,865	32,705	34,290	33,090	35,000	35,000	35,000
145	OTHER INSURANCE	1,522	1,511	1,760	1,570	2,200	2,200	2,200
146	WORKER'S COMPENSATION	4,098	3,744	3,640	3,640	3,900	3,900	3,900
148	EMPLOYEE EDUCATION & TRAINING	929	50	1,120	410	300	300	300
190	EMPLOYMENT TESTING	93	-	200	-	200	100	100
211	POSTAGE	1,520	1,322	1,200	1,600	2,100	1,500	1,500
220	PRINTING & DUPLICATION	(1)	-	100	-	100	-	-
235	MEMBERSHIP/REGISTRATION FEES	1,015	330	1,040	330	1,000	1,040	1,040
237	ADVERTISING - LEGAL	-	-	-	-	300	-	-
245	TELEPHONE SERVICES	637	588	600	630	500	600	600
269	REPAIR & MAINTENANCE - OTHER	13	395	500	-	500	500	500
290	CONTRACTUAL SERVICES	740	727	6,000	760	10,600	1,500	1,500
320	OPERATING SUPPLIES	5,253	4,258	5,000	3,800	6,000	5,000	5,000
326	CLOTHING AND UNIFORMS	-	-	-	-	400	-	-
331	GAS, OIL & FUEL	918	840	1,000	750	2,000	1,000	1,000
520	SURETY BOND PREMIUM	300	497	450	1,050	1,100	1,050	1,050
799	SUNDRY	447	467	500	150	500	500	500
940	TRANSFER TO CAPITAL	5,598	21,400	4,327	3,917	1,000	1,000	1,000
TOTAL TREASURER		403,432	477,159	504,197	483,987	511,400	498,890	498,890

HUMAN RESOURCES

PURPOSE STATEMENT

THE HUMAN RESOURCES DEPARTMENT PERFORMS HUMAN RESOURCES MANAGEMENT FOR ALL TOWN EMPLOYEES TO INCLUDE RECRUITMENT, SELECTION, TESTING & ORIENTATION OF NEW HIRES, ADMINISTRATION OF THE COMPREHENSIVE FRINGE BENEFIT PACKAGE, ADMINISTRATION OF MEDICAL LEAVES AND LEAVES OF ABSENCES, REVIEWS, RECOMMENDS AND IMPLEMENTS TOWN POLICY AND PROCEDURES, CLASSIFICATION AND SALARY ADMINISTRATION, PERFORMANCE MANAGEMENT, EMPLOYEE RELATIONS, EMPLOYEE WELLNESS PROGRAMS, LEGAL COMPLIANCE, & EMPLOYEE TRAINING. ASSISTANCE IS PROVIDED DEPARTMENT HEADS AND SUPERVISORS TO ENSURE FAIRNESS AND CONSISTENCY FOR HIRING, PROMOTIONS, DISCIPLINARY ACTIONS, PERFORMANCE EVALUATIONS, TERMINATIONS AND DAILY POLICY INTERPRETATION.

MAJOR HIGHLIGHTS

EMPLOYEE BENEFITS:

- DEVELOPED AND DISSEMINATED TOTAL COMPENSATION STATEMENTS TO ALL EMPLOYEES.
- ADDED IDENTITY THEFT PROTECTION SERVICES AS A BENEFIT FOR EMPLOYEES.
- POLICE AND FIRE PAY COMPRESSION STUDY COMPLETED AND SALARY ADJUSTMENTS FINALIZED.

EMPLOYEE TRAINING AND PERFORMANCE:

- CONTINUED IMPROVEMENTS MADE TO THE PERFORMANCE EVALUATION PORTAL.
- EMPLOYEE HANDBOOK WAS REVISED AND ADOPTED BY COUNCIL IN DECEMBER 2019
- DESIGNED AND DELIVERED NEW SUPERVISOR TRAINING TO ALL NEW SUPERVISORS.

EMPLOYEE WELLNESS:

- TOWN WAS RECOGNIZED AS A HEALTHIER TENNESSEE WORKPLACE BY GOVERNOR'S FOUNDATION.
- WELLNESS COORDINATOR OBTAINED HEALTH COACHING CERTIFICATION.
- ADDED A PART-TIME FITNESS TRAINER TO THE WELLNESS TEAM.

RECORD BREAKING UNITED WAY CAMPAIGN NETTING \$ \$60,074 FOR OUR COMMUNITY.

PERFORMANCE MEASURES

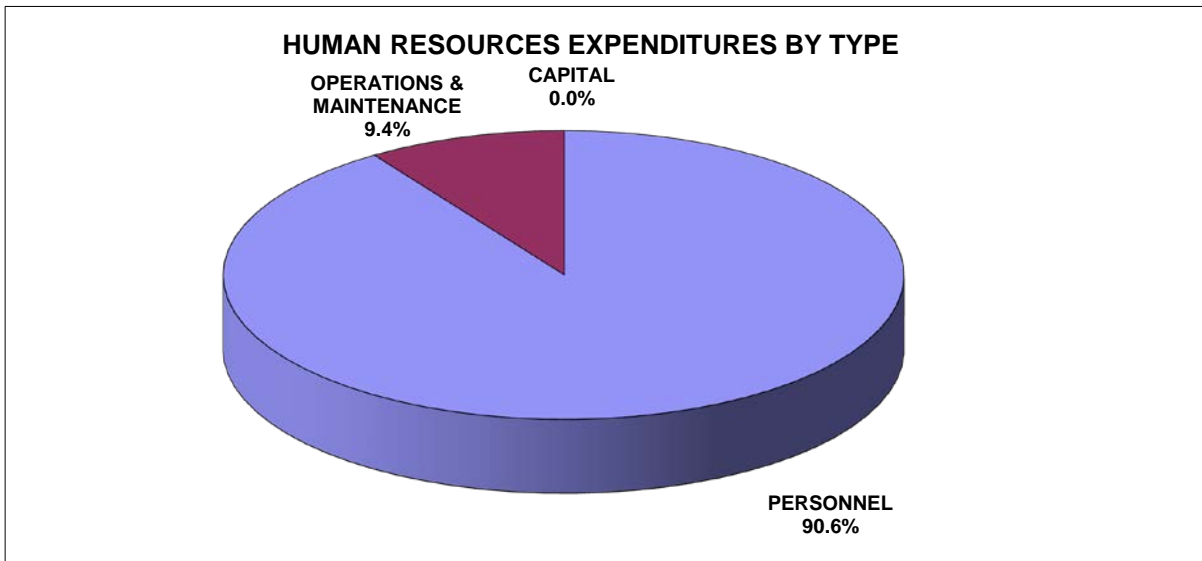
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
TURNOVER RATE	16%	17%	21%	22%	21%
SERVICE QUALITY					
TRAINING CLASSES OFFERED	20	41	40	46	42

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
NEW HIRES	79	91	110	101	126
TRANSFERS/PROMOTIONS	39	28	61	53	47
TERMINATIONS	20	17	35	28	49
RESIGNATIONS	48	52	48	76	40
RETIREMENTS	4	4	0	1	2
APPLICATIONS PROCESSED	1,660	2,298	1,412	1,517	1,605
FAMILY MEDICAL LEAVES	63	64	70	74	71

HUMAN RESOURCES

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
P ADMINISTRATIVE ASSISTANT	0	0	1	0	0	
F ADMINISTRATIVE ASSISTANT	0	0	0	1	1	
F BENEFITS COORDINATOR	1	1	1	1	1	
P FITNESS TRAINER	0	0	0	1	1	
F HR GENERALIST	1	1	1	1	1	
F HUMAN RESOURCES DIRECTOR	1	1	1	1	1	
F WELLNESS COORDINATOR	0	1	1	1	1	
P WELLNESS COORDINATOR	1	0	0	0	0	
TOTAL POSITIONS	4.0	4.0	5.0	6.0	6.0	
FTE	3.8	4.0	4.8	5.8	5.8	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	352,896	383,052	461,620	445,786	470,200	467,680	467,680
OPERATIONS & MAINTENANCE	42,778	37,180	63,156	40,810	49,000	48,600	48,600
CAPITAL	1,808	3,435	7,585	6,381	-	-	-

HUMAN RESOURCES

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-41993								
111	SALARIES	253,642	288,719	327,230	332,905	341,500	341,500	341,500
112	OVERTIME	181	575	1,040	568	1,100	1,100	1,100
141	OASI (EMPLOYER'S SHARE)	18,330	20,982	25,120	23,933	26,300	26,300	26,300
142	HEALTH INSURANCE	41,940	53,203	82,780	67,410	73,000	73,000	73,000
143	RETIREMENT/PENSION	11,322	14,870	16,360	15,170	18,400	18,400	18,400
145	OTHER INSURANCE	1,451	1,433	1,730	1,530	2,300	2,300	2,300
146	WORKER'S COMPENSATION	1,510	1,468	1,680	1,680	1,900	1,900	1,900
148	EMPLOYEE EDUCATION & TRAINING	24,520	1,802	5,500	2,480	5,500	3,000	3,000
190	EMPLOYMENT TESTING	-	-	180	110	200	180	180
211	POSTAGE	92	101	100	110	100	100	100
220	PRINTING & DUPLICATION	75	-	200	60	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	1,383	2,332	1,556	2,330	1,800	2,000	2,000
245	TELEPHONE SERVICES	1,987	1,421	1,600	1,380	1,600	1,600	1,600
269	REPAIR & MAINTENANCE - OTHER	-	-	250	720	500	500	500
289	TRAVEL	1,226	919	6,000	920	5,700	5,700	5,700
290	CONTRACTUAL SERVICES	32,280	27,163	47,400	30,640	32,900	32,900	32,900
320	OPERATING SUPPLIES	4,603	4,433	4,500	3,740	4,500	4,500	4,500
326	CLOTHING AND UNIFORMS	179	229	450	230	500	250	250
331	GAS, OIL & FUEL	-	-	100	-	100	100	100
799	SUNDRY	953	582	1,000	680	1,100	750	750
940	TRANSFER TO CAPITAL	1,808	3,435	7,585	6,381	-	-	-
TOTAL HUMAN RESOURCES		397,482	423,667	532,361	492,977	519,200	516,280	516,280

PURPOSE STATEMENT

THE POLICE DEPARTMENT IS DEDICATED TO THE DELIVERY OF PROFESSIONAL POLICE SERVICE IN PARTNERSHIP WITH THE COMMUNITY THAT ENHANCES THE QUALITY OF LIFE IN SMYRNA, PROVIDING A SAFE ENVIRONMENT THROUGH THE PROTECTION OF LIFE AND PROPERTY WITHIN THE FRAMEWORK OF THE UNITED STATES CONSTITUTION, AND SERVICE WITH INTEGRITY AND RESPECT.

MAJOR HIGHLIGHTS

THE OPERATING BUDGET IS DEDICATED TO BRINGING MORE PERSONNEL TO HANDLE THE INCREASING WORKLOAD OF THIS GROWING COMMUNITY

THE CAPITAL PROJECTS BUDGET IS MAINLY DEVOTED TO MORE VEHICLES TO INCREASE THE RETENTION OF YOUNG OFFICERS

PERFORMANCE MEASURES

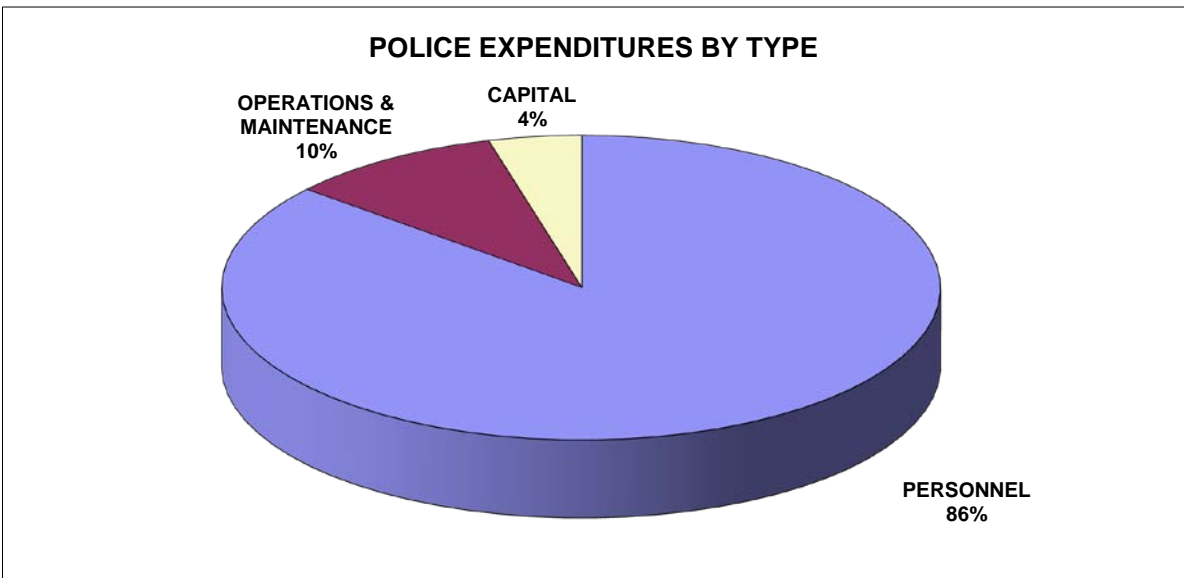
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
AVERAGE RESPONSE IN MINUTES	6.3	6.47	7.25	6.51	7.03
PERCENT OF 911 CALLS ANSWERED IN 10 SECONDS OR LESS	100%	100%	100%	100%	100%
SERVICE QUALITY					
PERCENT OF IN-SERVICE COMPLETION	100%	100%	100%	100%	100%
PERCENT OF UNCOMMITTED TIME	26.8%	26.6%	29.5%	30.5%	25.1%
POLICE CALLS RATE PER 1,000 POPULATION	729	490	1032	1212	1,322

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
SERIOUS CRIMES	792	857	808	693	954
REPORTS TAKEN	8,289	7,337	8,215	8,096	7,833
TRAFFIC ACCIDENTS DISPATCHED	2,427	2,838	2,960	2,870	2,975
911 CALLS ANSWERED	16,134	14,398	13,233	12,598	13,785
INCOMING ADMINISTRATIVE CALLS	112,554	117,134	118,113	119,992	109,068
NUMBER OF DISPATCHED CALLS	25,926	22,848	23,677	23,625	23,672
CITATIONS ISSUED	11,731	10,427	8,958	9,480	9,921
CASES ASSIGNED TO DETECTIVE	1,839	2,355	2,498	2,828	3,127
DEPARTMENT CLEARANCE RATE	423	412	408	481	474
PERCENT SOLVED	42.4%	41.2%	40.9%	48.2%	47.45%

POLICE

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS	POSITION					
F	ADMINISTRATIVE ASSISTANT	1	1	1	1	1
F	COMMUNITY SERVICE COOR	1	1	1	1	1
F	CUSTODIAN	1	1	1	1	1
F	DETECTIVE	11	11	11	11	11
F	DETECTIVE SERGEANT	1	1	1	1	1
F	POLICE CAPTAIN	2	2	2	2	2
F	POLICE CHIEF	1	1	1	1	1
F	POLICE CORPORAL	4	4	4	4	4
F	POLICE LIEUTENANT	4	4	4	4	5
F	POLICE OFFICER	47	39	47	54	52
F	POLICE OFFICER TRAINEE	6	19	13	8	14
F	POLICE SERGEANT	7	7	8	8	7
F	RECORDS CLERK	4	4	4	4	4
F	TELECOMMUNICATION COORDINATOR	1	1	1	1	1
F	TELECOMMUNICATION SUPERVISOR	3	3	3	3	3
F	TELECOMMUNICATOR	14	14	15	15	15
TOTAL POSITIONS		108.0	113.0	117.0	119.0	123.0
FTE		108.0	113.0	117.0	119.0	123.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	8,606,702	8,727,247	10,211,902	9,457,721	10,320,900	10,310,951	10,310,951
OPERATIONS & MAINTENANCE	943,255	992,629	1,072,630	1,078,130	1,253,500	1,157,092	1,157,092
CAPITAL	474,974	474,899	288,905	356,989	499,800	499,800	499,800

POLICE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-42100								
111	SALARIES	5,781,275	5,938,846	6,555,700	6,315,412	6,827,500	6,827,500	6,827,500
112	OVERTIME	238,880	286,776	294,710	272,288	303,600	303,600	303,600
141	OASI (EMPLOYER'S SHARE)	441,289	458,238	524,250	476,991	545,800	545,800	545,800
142	HEALTH INSURANCE	1,184,081	1,415,493	2,104,050	1,714,410	1,873,100	1,873,100	1,873,100
143	RETIREMENT/PENSION	665,312	347,447	416,500	356,630	430,700	430,700	430,700
144	457B MATCH	782	782	780	780	800	800	800
145	OTHER INSURANCE	31,189	30,607	39,460	31,590	48,100	48,100	48,100
146	WORKER'S COMPENSATION	184,061	172,380	207,340	207,340	209,900	209,900	209,900
147	UNEMPLOYMENT INSURANCE	-	1,872	-	4,540	-	-	-
148	EMPLOYEE EDUCATION & TRAINING	65,314	57,854	53,999	61,520	64,700	54,800	54,800
190	EMPLOYEE TESTING	14,519	16,952	15,113	16,220	16,700	16,651	16,651
211	POSTAGE	1,437	1,625	2,000	1,470	2,000	1,500	1,500
216	RADIO/COMMUNICATION REPAIRS	585	1,297	2,500	2,070	2,500	2,500	2,500
220	PRINTING & DUPLICATION	5,218	4,395	6,000	4,470	7,000	5,000	5,000
235	MEMBERSHIP/REGISTRATION FEES	4,909	5,655	6,000	6,900	15,000	10,000	10,000
236	ADVERTISING & PROMOTIONS	44	891	1,000	440	8,200	3,000	3,000
238	COMMUNITY AWARENESS	4,616	4,097	7,500	5,040	7,000	7,000	7,000
245	TELEPHONE SERVICES	52,131	46,374	55,611	49,190	51,100	51,051	51,051
261	REPAIR & MAINTENANCE/VEHICLES	76,115	68,525	77,380	106,880	81,300	81,267	81,267
269	REPAIR & MAINTENANCE - OTHER	28,442	17,392	25,789	32,340	24,600	24,616	24,616
287	TRAVEL/EXTRADITIONS	4,365	1,894	3,000	5,980	3,000	3,000	3,000
289	TRAVEL	15,607	14,490	25,000	7,190	35,000	35,000	35,000
290	CONTRACTUAL SERVICES	174,057	206,293	205,000	237,250	376,900	300,000	300,000
310	OFFICE SUPPLIES	7,474	8,605	10,000	9,910	10,000	10,000	10,000
320	OPERATING SUPPLIES	80,192	74,292	79,000	79,100	83,900	83,899	83,899
326	CLOTHING AND UNIFORMS	37,208	43,236	61,790	47,550	64,700	58,000	58,000
331	GAS, OIL & FUEL	163,012	166,345	175,000	148,200	150,000	150,000	150,000
511	BUILDING INSURANCE	3,836	4,735	5,683	5,683	5,000	5,000	5,000
512	VEHICLE INSURANCE	41,573	44,730	50,350	50,350	52,600	52,600	52,600
513	LIABILITY INSURANCE	229,605	261,277	261,277	261,277	261,300	261,300	261,300
742	INVESTIGATIVE ACTIVITIES	12,719	16,383	12,500	16,790	12,100	12,109	12,109
799	SUNDRY	110	98	250	50	300	250	250
940	TRANSFER TO CAPITAL	474,974	474,899	288,905	356,989	499,800	499,800	499,800
TOTAL POLICE		10,024,931	10,194,775	11,573,437	10,892,840	12,074,200	11,967,843	11,967,843

FIRE

PURPOSE STATEMENT

THE FIRE DEPARTMENT IS COMMITTED TO SERVING THE CITIZENS AND VISITORS OF THE TOWN WITH THE HIGHEST LEVELS OF LIFE AND PROPERTY PROTECTION. WE WILL ACHIEVE THIS THROUGH PREVENTION, EDUCATION, PREPARATION, RESPONSE, AND SUPPRESSION. THE DEPARTMENT WILL DELIVER ALL SERVICES WITH THE HIGHEST LEVEL OF CARE, PROFESSIONALISM, AND COMPASSION SHOWN TO ALL THOSE AFFECTED OR IN NEED OF SERVICE.

MAJOR HIGHLIGHTS

ON FEBRUARY 1, 2020, THE FIRE DEPARTMENT BECAME FULLY RESPONSIBLE FOR FIRE CODES ENFORCEMENT WITHIN THE TOWN OF SMYRNA.

IN FY21 THE DEPARTMENT BUDGETED TO BEGIN THE DESIGN PROCESS REGARDING THE NEW FIRE STATION ON JEFFERSON PIKE.

PERFORMANCE MEASURES

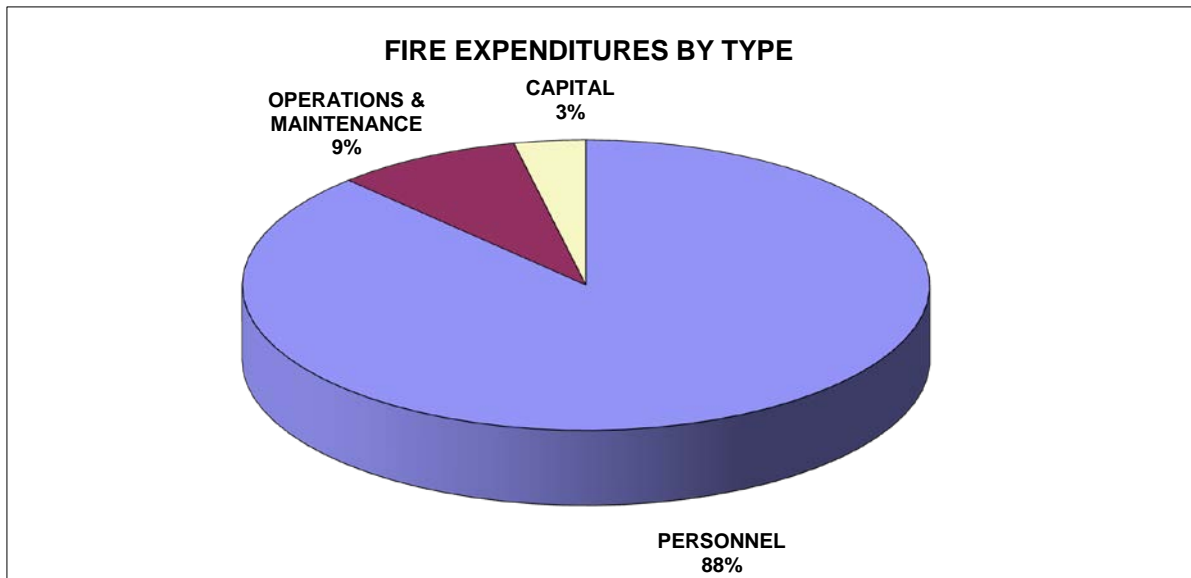
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
AVERAGE RESPONSE TIME TO PRIORITY ONE CALLS (MINUTES)	7:34	7:34	6:18	7:78	6:10
NUMBER OF TRAINING HOURS	30,690	34,809	30,314	34,918	37,840
PEOPLE REACHED WITH PUBLIC EDUCATION	20,981	18,835	21,275	22,157	24,157
SERVICE QUALITY					
FIREFIGHTERS CERTIFIED AS HAZ-MAT TECH	20	20	20	20	20
FIREFIGHTERS CERTIFIED IN BASIC/LIVE FIRE FIGHTING I, II, III	87	87	80	84	92
FIREFIGHTERS CERTIFIED IN CPR, FIRST AID, AED	83	83	79	83	89
FIREFIGHTERS CERTIFIED IN VEHICLE EXTRICATION	83	83	78	82	89
FIREFIGHTERS RECEIVING FULL ISO IN HOUSE COMPANY TRAINING	81	81	79	81	84
FIREFIGHTERS WITH LEVEL 1 FIRE COMMISSION	81	81	77	79	88
PERSONNEL WITH NIMS TRAINING	87	87	82	86	94

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
DISPATCH CALLS FOR SERVICE	1,917	1,888	2,076	2,024	2,425
PRE-FIRE PLANNING INSPECTIONS	2,800	1,406	1,470	1,505	1,549
HYDRANT INSPECTIONS	3,328	3,344	3,430	3,574	3,740
BURN PERMITS	311	127	391	277	309
STRUCTURE FIRES	60	49	59	69	57

FIRE

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F ASSISTANT FIRE CHIEF	3	3	3	3	3	
F FIRE CAPTAIN	3	3	3	3	3	
F FIRE CAPTAIN INVESTIGATOR	0	0	0	1	1	
F FIRE CHIEF	1	1	1	1	1	
F FIRE LIEUTENANT	13	15	15	15	15	
F FIREFIGHTER NON-CERTIFIED	0	0	0	17	4	
F FIREFIGHTER ENGINE DRIVER	23	23	23	23	23	
F FIREFIGHTER I	0	0	0	8	1	
F FIREFIGHTER II	30	34	32	12	29	
F FIREFIGHTER LADDER DRIVER	19	15	17	17	20	
F OFFICE COORDINATOR	1	1	1	1	1	
TOTAL POSITIONS	94.0	96.0	96.0	102.0	102.0	
FTE	94.0	96.0	96.0	102.0	102.0	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	7,047,965	7,568,077	8,825,410	8,445,348	8,889,200	8,889,154	8,889,154
OPERATIONS & MAINTENANCE	662,527	706,114	843,641	714,449	1,086,700	889,166	889,166
CAPITAL	833,929	990,768	1,537,935	1,086,554	340,900	340,900	340,900

FIRE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-42200								
111	SALARIES	5,103,644	5,329,787	5,857,410	5,888,899	6,082,700	6,082,700	6,082,700
112	OVERTIME	43,395	88,600	44,610	67,560	46,200	46,200	46,200
141	OASI (EMPLOYER'S SHARE)	377,663	394,654	451,610	434,689	469,000	469,000	469,000
142	HEALTH INSURANCE	1,082,655	1,303,423	1,941,420	1,589,100	1,682,000	1,682,000	1,682,000
143	RETIREMENT/PENSION	248,337	265,864	328,200	274,750	352,100	352,100	352,100
145	OTHER INSURANCE	28,147	27,463	36,140	28,280	43,200	43,200	43,200
146	WORKER'S COMPENSATION	142,446	122,649	115,080	115,080	139,100	139,100	139,100
148	EMPLOYEE EDUCATION & TRAINING	20,229	29,953	45,000	37,380	70,300	70,309	70,309
190	EMPLOYMENT TESTING	1,155	5,414	4,665	8,190	4,300	4,290	4,290
191	IMMUNIZATION	294	270	1,275	1,420	300	255	255
211	POSTAGE	232	215	400	170	800	800	800
220	PRINTING & DUPLICATION	1,760	1,952	2,500	1,950	2,600	2,600	2,600
235	MEMBERSHIP/REGISTRATION FEES	2,076	2,251	2,500	2,740	3,500	3,535	3,535
236	ADVERTISING & PROMOTIONS	11,858	6,242	15,000	5,280	26,500	15,000	15,000
237	ADVERTISING/LEGAL	455	286	1,000	90	2,400	1,000	1,000
241	UTILITY SERVICES	76,158	74,490	85,000	75,340	85,000	85,000	85,000
245	TELEPHONE SERVICES	36,897	38,810	41,207	41,030	44,400	44,377	44,377
261	REPAIR & MAINTENANCE/VEHICLES	102,587	88,293	120,000	72,900	158,000	135,000	135,000
265	REPAIR & MAINTENANCE/GROUNDS	-	194	4,000	190	6,200	2,500	2,500
269	REPAIR & MAINTENANCE/OTHER	37,519	64,376	51,975	48,470	52,000	52,000	52,000
289	TRAVEL	26,316	39,879	75,000	47,240	67,900	67,900	67,900
290	CONTRACTUAL SERVICES	139,478	122,502	145,000	148,490	142,100	142,114	142,114
310	OFFICE SUPPLIES	142	393	2,000	440	9,000	2,500	2,500
320	OPERATING SUPPLIES	48,494	67,697	75,000	58,370	157,400	85,000	85,000
321	CHEMICAL SUPPLIES	1,578	2,190	1,760	2,190	900	940	940
326	CLOTHING AND UNIFORMS	79,296	92,693	100,000	100,460	194,100	120,000	120,000
331	GAS, OIL & FUEL	34,346	43,160	50,000	36,470	60,000	55,000	55,000
341	TOOLS	-	-	1,000	-	1,500	1,500	1,500
511	BUILDING INSURANCE	8,113	9,966	12,463	12,463	10,400	10,400	10,400
512	VEHICLE INSURANCE	24,207	23,925	16,020	16,020	17,100	17,100	17,100
513	LIABILITY INSURANCE	27,016	15,734	27,016	27,016	27,000	27,000	27,000
799	SUNDRY	3,999	10,866	14,800	17,130	17,900	17,900	17,900
940	TRANSFER TO CAPITAL	833,929	990,768	1,537,935	1,086,554	340,900	340,900	340,900
TOTAL FIRE		8,544,421	9,264,959	11,206,986	10,246,351	10,316,800	10,119,220	10,119,220

PURPOSE STATEMENT

THE STREET DEPARTMENT PROVIDES SAFE TRANSPORTATION ROUTES WITHIN THE CORPORATE LIMITS AND MAINTAINS RIGHT OF WAYS AND PUBLIC AREAS.

MAJOR HIGHLIGHTS

RESTRIPEDED APPROXIMATELY 12 MILES OF ROADWAY

MILLED AND RESURFACED APPROXIMATELY 8 MILES OF ROADWAYS

INSPECTED APPROXIMATELY 80 CONSTRUCTION SITES

PERFORMANCE MEASURES

	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	83%	84%	84%	81%	82%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	88%	89%	88%	84%	85%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	91%	92%	91%	87%	90%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	98%	98%	98%	97%	97%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	97%	96%	97%	97%	96%
CITIZEN GENERATED WORK ORDERS - 48 HOURS	98%	98%	98%	98%	98%
CITIZEN GENERATED WORK ORDERS - 73 HOURS	100%	99%	99%	98%	99%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	100%	100%	100%	100%

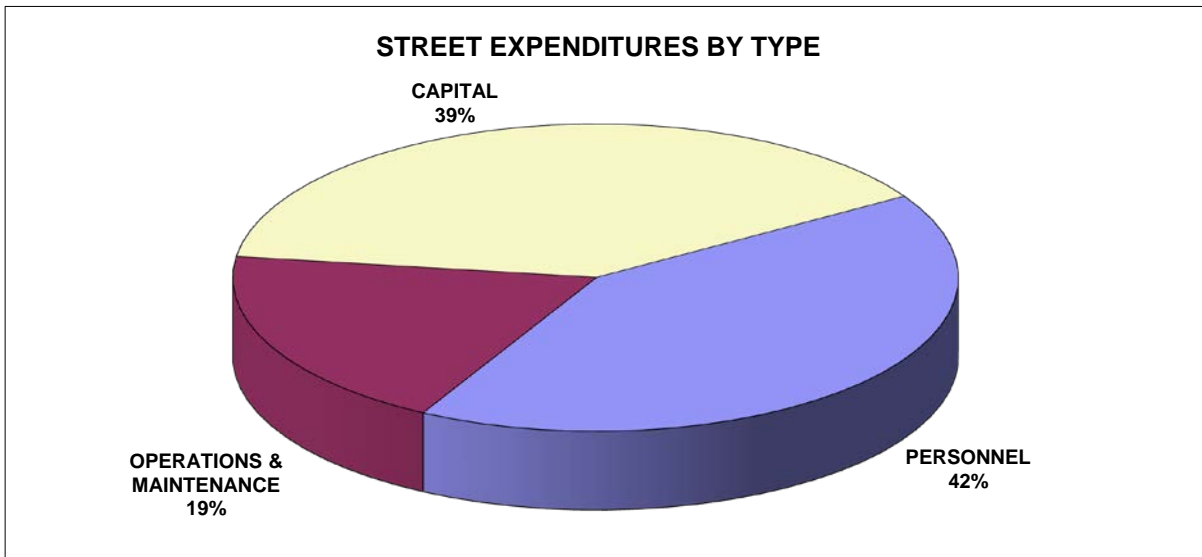
WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
WORK ORDERS PROCESSED	723	790	856	984	984
BRUSH SERVICE-LOCATIONS	14,300	14,300	14,800	14,900	15,200
LANE MILES	633	633	645	653	603*
TONS OF SALT SPREAD	591	791	215	384	10
TRAFFIC CONTROL SIGNS INSTALLED	457	501	563	529	560
PROJECT INSPECTIONS	85	93	84	102	98
BRUSH LOADS HAULED	915	966	980	973	980
TONS OF PAVEMENT - POTHOLES/PATCHING	263	370	325	280	320
TONS OF PAVEMENT - OVERLAYS	6,447	3,140	9,208	7,620	7,509

* UTILIZED A GPS SHAPEFILE TO MORE ACCURATELY CALCULATE ROAD MILEAGE

STREET

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
P COMMUNITY SERVICE	2	2	2	2	2	
F EQUIPMENT OPERATOR	1.5	1.5	1.5	1.5	1.5	
F LEAD EQUIP. OPERATOR	0.5	0.5	0.5	0	0	
F STREETS SUPERVISOR	0	0	0	0.5	0.5	
F PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5	
F TRAFFIC SIGN TECHNICIAN	1	1	1	1	1	
F UTILITY WORKER	1.5	1.5	1.5	1.5	1.5	
P UTILITY WORKER	1	1	1	1	1	
TOTAL POSITIONS	8.0	8.0	8.0	8.0	8.0	
FTE	7.4	7.4	7.4	7.4	7.4	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	284,259	326,030	430,310	329,884	429,700	429,650	429,650
OPERATIONS & MAINTENANCE	182,671	181,728	196,174	205,734	199,200	198,250	198,250
CAPITAL	104,512	171,144	259,000	20,000	400,300	400,300	400,300

STREET

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-43100								
111	SALARIES	194,517	168,772	214,810	171,738	224,100	224,100	224,100
112	OVERTIME	9,415	10,632	9,470	3,561	9,900	9,900	9,900
113	LITTER CONTROL	5,513	4,877	20,730	13,685	20,700	20,700	20,700
141	OASI (EMPLOYER'S SHARE)	15,466	14,292	18,770	13,460	19,500	19,500	19,500
142	HEALTH INSURANCE	41,494	55,395	94,250	59,630	81,900	81,900	81,900
143	RETIREMENT/PENSION	8,080	61,711	63,370	59,930	63,800	63,800	63,800
145	OTHER INSURANCE	1,516	1,445	1,190	1,220	1,700	1,700	1,700
146	WORKER'S COMPENSATION	7,681	8,540	6,020	6,020	6,100	6,100	6,100
148	EDUCATION & TRAINING	270	-	750	220	1,000	1,000	1,000
190	EMPLOYMENT TESTING	307	366	500	420	500	500	500
191	IMMUNIZATION	-	-	450	-	500	450	450
235	MEMBERSHIP/REGISTRATION FEES	132	-	200	60	200	200	200
237	ADVERTISING/LEGAL	248	-	400	280	600	400	400
241	UTILITY SERVICES	1,426	1,346	1,500	1,340	1,200	1,200	1,200
245	TELEPHONE SERVICES	1,244	1,188	1,500	1,190	1,200	1,200	1,200
259	OTHER PROFESSIONAL SERVICES	-	-	-	30	-	-	-
261	REPAIR & MAINTENANCE/VEHICLES	34,035	40,533	41,500	50,520	41,500	41,500	41,500
269	REPAIR & MAINTENANCE - OTHER	47,919	42,131	45,000	53,630	45,000	45,000	45,000
290	CONTRACTUAL SERVICES	35,555	37,441	38,000	40,510	46,000	46,000	46,000
320	OPERATING SUPPLIES	5,302	3,587	6,500	5,440	6,500	5,800	5,800
321	LITTER CONTROL SUPPLIES	1,697	637	1,500	240	500	500	500
326	CLOTHING AND UNIFORMS	4,509	5,466	4,700	6,790	5,500	5,500	5,500
331	GAS, OIL & FUEL	34,218	34,202	35,000	27,750	35,000	35,000	35,000
341	TOOLS	3,234	2,327	4,500	2,240	3,000	3,000	3,000
511	BUILDING INSURANCE	266	253	284	284	300	300	300
512	VEHICLE INSURANCE	8,946	8,842	11,440	11,440	8,500	8,500	8,500
513	LIABILITY INSURANCE	3,400	3,400	3,400	3,400	3,400	3,400	3,400
799	SUNDRY	540	375	750	590	800	750	750
940	TRANSFER TO CAPITAL	104,512	171,144	259,000	20,000	400,300	400,300	400,300
TOTAL STREET		571,442	678,902	885,484	555,618	1,029,200	1,028,200	1,028,200

VEHICLE MAINTENANCE

PURPOSE STATEMENT

THE VEHICLE MAINTENANCE DEPARTMENT IS RESPONSIBLE FOR THE MANAGEMENT, PREVENTIVE MAINTENANCE AND REPAIRS OF ALL TOWN OWNED VEHICLES AND EQUIPMENT.

MAJOR HIGHLIGHTS

OUTFITTED 8 NEW POLICE CARS AND PUT THEM IN SERVICE

COMPLETED THE ANNUAL AIR EMISSIONS TESTING ON ALL TOWN VEHICLES

REBUILT THE EXISTING TIRE BALANCER

INSTALL NEW 6,000 GALLON GASOLINE ABOVE GROUND STORAGE TANK FOR ADDITIONAL FUEL STORAGE

PERFORMANCE MEASURES

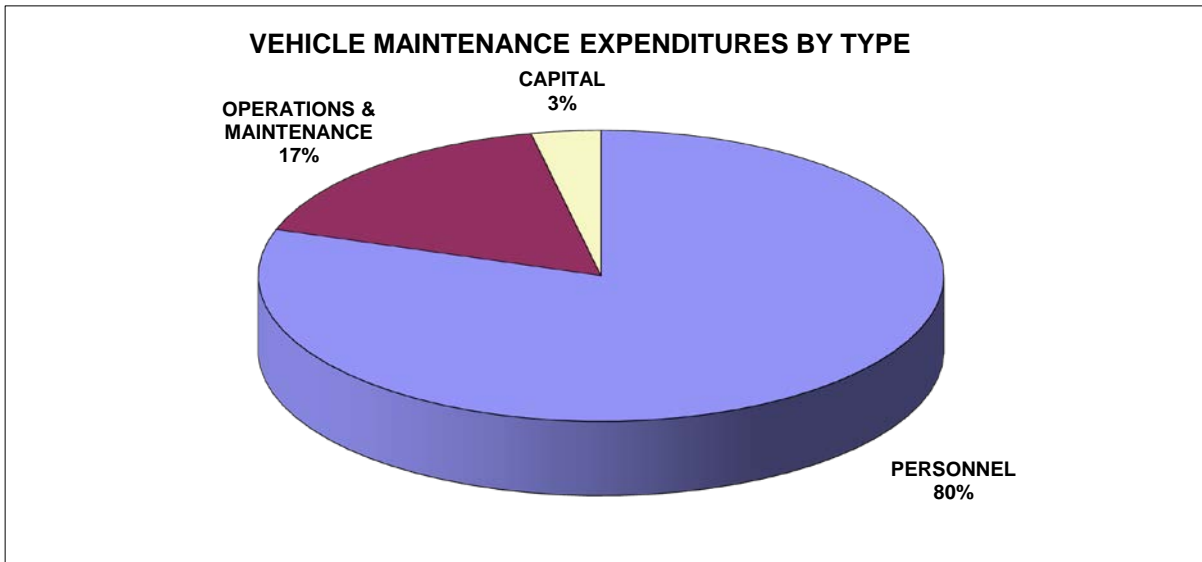
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN 1 WEEK	96%	97%	97%	97%	97%
WORK ORDERS COMPLETED WITHIN 2 WEEKS	97%	98%	98%	98%	98%
WORK ORDERS COMPLETED WITHIN 3 WEEKS	99%	100%	99%	99%	99%
WORK ORDERS COMPLETED WITHIN 4 WEEKS	100%	100%	100%	100%	100%
SERVICE QUALITY					
WORK ORDERS SCHEDULED WITHIN 1 HOUR	75%	80%	77%	77%	79%
WORK ORDERS SCHEDULED WITHIN 3 HOURS	87%	90%	89%	89%	90%
WORK ORDERS SCHEDULED WITHIN 6 HOURS	94%	95%	95%	95%	95%
WORK ORDERS SCHEDULED WITHIN 8 HOURS	95%	95%	96%	96%	96%
WORK ORDERS SCHEDULED WITHIN 24 HOURS	100%	100%	99%	99%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
WORK ORDERS PROCESSED	915	870	729	814	895
NUMBER OF VEHICLES MAINTAINED	292	225	242	255	160
PIECES OF EQUIPMENT MAINTAINED	81	81	81	91	200

VEHICLE MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION		16-17	17-18	18-19	19-20	20-21
F	EQUIPMENT MECHANIC	0	0	1	1	1
F	EQUIPMENT MECHANIC SUPERVISOR	1	1	0	0	0
F	FLEET MANAGER	1	1	1	1	1
F	HEAVY EQUIPMENT MECHANIC	2	2	3	3	3
F	MECHANIC ASSISTANT	1	1	0	0	0
TOTAL POSITIONS		5.0	5.0	5.0	5.0	5.0
FTE		5.0	5.0	5.0	5.0	5.0



<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
PERSONNEL	283,447	328,073	352,850	350,957	354,100	354,100	354,100
OPERATIONS & MAINTENANCE	71,598	71,825	72,580	83,210	76,700	73,200	73,200
CAPITAL	3,408	67,483	12,800	11,228	14,500	14,500	14,500

VEHICLE MAINTENANCE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-43170								
111	SALARIES	205,434	213,635	227,380	230,083	234,400	234,400	234,400
112	OVERTIME	1,713	3,412	1,710	1,461	1,800	1,800	1,800
141	OASI (EMPLOYER'S SHARE)	15,362	16,016	17,530	17,077	18,100	18,100	18,100
142	HEALTH INSURANCE	46,892	62,134	71,310	69,870	64,100	64,100	64,100
143	RETIREMENT/PENSION	9,118	29,068	30,980	28,880	31,400	31,400	31,400
145	OTHER INSURANCE	1,153	1,462	1,410	1,230	1,800	1,800	1,800
146	WORKER'S COMPENSATION	3,368	1,357	1,330	1,330	1,300	1,300	1,300
148	EDUCATION & TRAINING	160	810	1,000	796	1,000	1,000	1,000
190	EMPLOYMENT TESTING	247	179	200	230	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	211	50	200	50	200	200	200
241	UTILITY SERVICES	14,609	13,886	14,500	13,730	14,500	14,500	14,500
245	TELEPHONE SERVICES	1,299	1,098	1,200	1,250	1,200	1,200	1,200
261	REPAIR & MAINTENANCE/VEHICLES	2,069	222	2,000	150	1,500	1,500	1,500
269	OTHER REPAIR & MAINTENANCE	2,520	4,243	3,000	4,650	3,000	3,000	3,000
290	CONTRACTUAL SERVICES	2,210	3,722	3,200	7,970	3,700	3,700	3,700
320	OPERATING SUPPLIES	30,335	26,228	29,000	31,780	29,000	29,000	29,000
326	CLOTHING AND UNIFORMS	4,233	3,935	4,000	3,880	4,000	4,000	4,000
331	GAS, OIL & FUEL	7,236	11,408	8,000	10,330	8,000	8,000	8,000
341	TOOLS	2,492	3,574	3,000	5,230	7,000	3,500	3,500
511	BUILDING INSURANCE	750	918	1,071	1,071	900	900	900
512	VEHICLE INSURANCE	2,105	1,560	1,720	1,720	2,000	2,000	2,000
513	LIABILITY INSURANCE	1,289	847	1,289	1,289	1,300	1,300	1,300
799	SUNDRY	240	134	400	110	400	400	400
940	TRANSFER TO CAPITAL	3,408	67,483	12,800	11,228	14,500	14,500	14,500
TOTAL VEHICLE MAINTENANCE		358,453	467,381	438,230	445,395	445,300	441,800	441,800

CEMETERY

PURPOSE STATEMENT

THE TOWN OF SMYRNA MANAGES AND MAINTAINS MAPLEVIEW CEMETERY FOR THE DIGNITY OF ITS CLIENTS. WE STRIVE TO PROVIDE RESPECTFUL AND AFFORDABLE INTERMENT THAT MEETS THE CULTURAL, ECONOMIC, RELIGIOUS, AND SOCIAL NEEDS OF THE COMMUNITY.

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
GRAVES SOLD	125	86	123	88	140
NUMBER BURIED	87	71	86	93	91

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-43400								
245	TELEPHONE SERVICES	818	1,176	1,200	1,110	1,200	1,200	1,200
290	CONTRACTUAL SERVICES	20,000	20,850	24,000	19,600	24,000	24,000	24,000
341	TOOLS	132	485	2,500	490	1,200	1,200	1,200
TOTAL CEMETERY		20,950	22,511	27,700	21,200	26,400	26,400	26,400

HEALTH, WELFARE & CULTURE

PURPOSE STATEMENT

THE POLICY OF THE TOWN OF SMYRNA FOR HEALTH, WELFARE, & CULTURE (NON-PROFIT ORGANIZATIONS) FUNDING IS TO PROVIDE SUFFICIENT RESOURCES NECESSARY TO SUSTAIN A HIGH LEVEL OF COMMUNITY SERVICES FOR THE CITIZENS OF SMYRNA.

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-44000								
INTERGOVERNMENTAL								
721	RUTHERFORD CO. DEPT OF HEALTH	4,500	4,500	4,500	4,500	4,500	4,500	4,500
724	SMYRNA LINEBAUGH LIBRARY OPER BUD	299,540	308,540	321,365	321,365	383,725	383,725	383,725
766	SMYRNA LINEBAUGH LIBRARY CAPITAL	-	36,000	7,500	7,500	-	-	-
729	RUTHERFORD CO RABIES CONTROL	25,000	25,000	35,000	35,000	35,000	35,000	35,000
758	TN REHABILITATION CENTER	3,500	3,500	3,500	3,500	3,500	3,500	3,500
765	RUTHERFORD CO. EMERG MGMT AGENCY	12,190	12,477	13,500	16,312	16,500	16,500	16,500
INTERGOVERNMENTAL SUB-TOTAL		344,730	390,017	385,365	388,177	443,225	443,225	443,225
NONPROFIT COMMUNITY DEVELOPMENT								
725	RUTHERFORD CO CHAMBER-TOURISM	20,000	20,000	20,000	20,000	20,000	20,000	20,000
742	RUTHERFORD CO. CHAMBER-ECON. DEV.	25,000	25,000	25,000	25,000	25,000	25,000	25,000
745	RUTHERFORD CO. CHAMBER-DEST. RUTH.	75,000	75,000	75,000	75,000	75,000	75,000	75,000
757	SISTER CITY-ZAMA	12,000	12,000	12,000	12,000	12,000	12,000	12,000
728	SAM DAVIS MEMORIAL ASSOC.	14,000	14,000	15,000	15,000	15,000	15,000	15,000
767	TRANSIT ALLIANCE OF MIDDLE TN	-	500	500	500	500	500	500
NONPROFIT COMM. DEV. SUB-TOTAL		146,000	146,500	147,500	147,500	147,500	147,500	147,500
NONPROFIT OTHER								
764	SMYRNA CHARITY ASSISTANCE FUND	17,500	35,000	35,000	35,000	35,000	35,000	35,000
NONPROFIT OTHER SUB-TOTAL		17,500	35,000	35,000	35,000	35,000	35,000	35,000
TOTAL HEALTH, WELFARE & CULTURE		508,230	571,517	567,865	570,677	625,725	625,725	625,725

GOLF COURSE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110	REVENUE							
34711	GREEN FEES	466,699	503,190	525,000	517,602	525,000	525,000	525,000
34712	DRIVING RANGE	46,354	54,564	54,000	54,537	54,000	54,000	54,000
34713	GREEN FEE PASSES	13,463	15,125	15,000	14,734	16,000	16,000	16,000
34714	LOCKER FEES	600	590	600	590	600	600	600
34715	SNACK BAR SALES	97,313	110,065	115,000	115,294	115,000	115,000	115,000
34716	PRO-SHOP SALES	56,068	63,028	58,000	65,239	60,000	60,000	60,000
34717	CART RENTALS	203,909	219,677	250,000	240,769	250,000	250,000	250,000
34718	GOLF CONVENIENCE FEES	-	-	15,000	22,000	22,000	22,000	22,000
34719	MISCELLANEOUS	1,439	13,460	2,000	14,371	2,000	2,000	2,000
34720	TOURNAMENT/HANDICAP REVENUE	2,646	2,561	2,700	1,947	2,500	2,500	2,500
34721	PULL CARTS	1,108	1,392	1,200	1,257	1,200	1,200	1,200
34722	TRAIL FEES	6,359	5,968	6,700	6,061	6,700	6,700	6,700
TOTAL GOLF COURSE REVENUE		895,958	989,620	1,045,200	1,054,401	1,055,000	1,055,000	1,055,000

GOLF COURSE

PURPOSE STATEMENT

SMYRNA GOLF COURSE WILL PROVIDE RECREATIONAL OPPORTUNITIES TO ENHANCE THE QUALITY OF LIFE IN OUR COMMUNITY FOR ALL CITIZENS FROM 7 TO 70. WE WILL PROMOTE AND MARKET SMYRNA GOLF COURSE AS A PREMIER PUBLIC GOLF FACILITY FOR GROWTH OF THE GAME, YOUTH PROGRAMMING, CORPORATE OUTINGS AND LEAGUES AND DAILY PLAY.

MAJOR HIGHLIGHTS

21ST ANNUAL SPECIAL OLYMPICS STATE CHAMPIONSHIP

RECORD FUNDS RAISED BY 2019 UNITED WAY GOLF TOURNAMENT

5TH REGIONAL DRIVE, CHIP & PUTT QUALIFIER

ROUNDS INCREASED BY 8.7%

CAPITAL PROJECTS INCLUDE: FRONT AND REAR PARKING LOT SEALED AND STRIPED, NEW ROOF AND GUTTERS ON CLUBHOUSE.

FOUR MIDDLE SCHOOL GOLF TEAMS: SMYRNA, ROCK SPRINGS, STEWART CREEK AND THURMAN FRANCIS. THREE HIGH SCHOOL GOLF TEAMS: SMYRNA, LAVERGNE AND STEWART CREEK. SIX CORPORATE LEAGUES: ASURION, SCHNEIDER ELECTRIC (TWO LEAGUES), NISSAN, INGRAM AND IDEAL/TRIDON.

CAMP GLADIATOR "BOOT CAMP" IN LOWER NURSERY FIELD - NON GOLF RELATED COMMUNITY ACTIVITY.

PERFORMANCE MEASURES

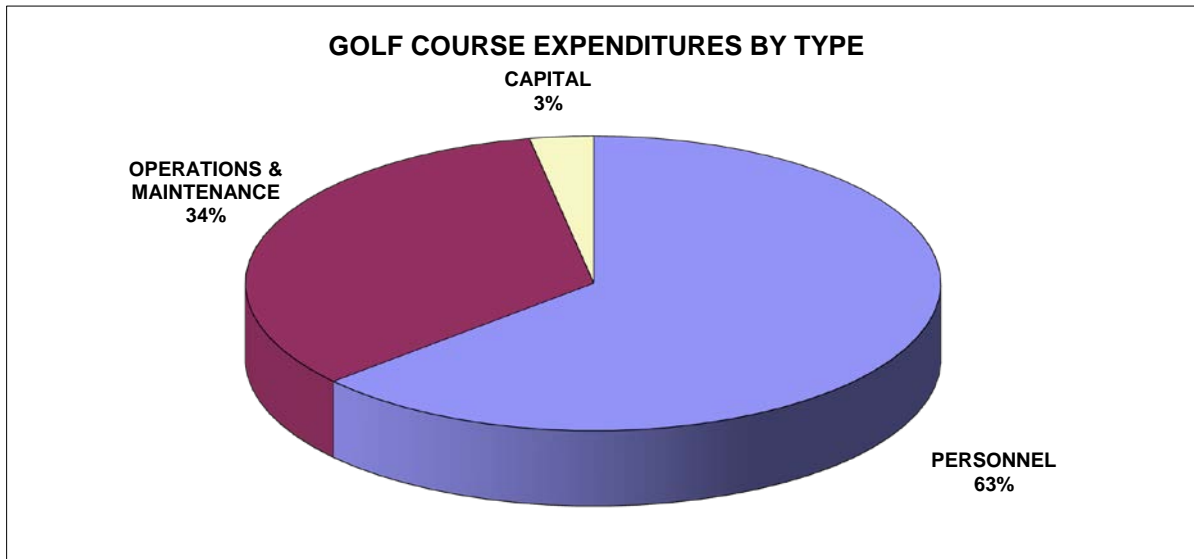
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
FOOD COST PERCENTAGE	65.8%	64.5%	66.9%	66.5%	63.9%
MERCHANDISE COST PERCENTAGE	67.3%	66.8%	68.0%	69.4%	73.8%
PERSONNEL COST PERCENTAGE	57.6%	59.8%	59.3%	58.8%	61.1%
OPERATIONAL COST PERCENTAGE	42.4%	40.2%	40.7%	41.2%	38.9%

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
ROUNDS/REGULATION	24,063	25,262	24,638	26,506	28,508
ROUNDS/EXECUTIVE	6,258	7,716	6,703	6,010	7,240
FOOTGOLF	2,212	1,516	1,032	655	718
ACRES MAINTAINED	219	219	219	219	219
CORPORATE LEAGUES	5	4	4	6	6
CORPORATE OUTINGS	33	22	19	15	19

GOLF COURSE

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS	POSITION					
F	ASSISTANT GOLF PROFESSIONAL	2	2	2	2	2
F	ASSISTANT GOLF SUPERINTENDENT	1	1	1	1	1
F	CART ATTENDANT	1	1	1	1	1
P	CART ATTENDANT	4	4	4	4	4
F	DIRECTOR OF GOLF COURSE	1	1	1	1	1
F	GOLF SUPERINTENDENT	1	1	1	1	1
F	GROUNDSKEEPER	3	3	3	4	4
P	GROUNDSKEEPER	6	6	6	5	4
F	HEAVY EQUIPMENT MECHANIC	1	1	1	1	1
F	PRO SHOP MANAGER	1	1	1	1	1
P	SNACK BAR ATTENDANT	2	2	2	2	2
F	SNACK BAR MANAGER	1	1	1	1	1
TOTAL POSITIONS		24.0	24.0	24.0	24.0	23.0
FTE		21.6	21.6	21.6	21.8	21.0



DESCRIPTION	2017-2018	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021	2020-2021
	ACTUAL	ACTUAL	AMENDED	ESTIMATED	REQUESTED	RECOMMEND	ADOPTED
PERSONNEL	808,207	833,372	972,530	891,855	957,100	957,100	957,100
OPERATIONS & MAINTENANCE	493,583	511,002	499,363	516,043	508,800	507,528	507,528
CAPITAL	69,021	16,035	24,950	19,551	44,700	44,700	44,700

GOLF COURSE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-44450								
111	SALARIES	583,382	576,840	657,670	606,617	659,900	659,900	659,900
112	OVERTIME	1,734	3,381	4,280	5,347	4,300	4,300	4,300
141	OASI (EMPLOYER'S SHARE)	43,482	43,072	50,650	45,221	50,900	50,900	50,900
142	HEALTH INSURANCE	131,979	160,211	206,040	191,580	191,500	191,500	191,500
143	RETIREMENT/PENSION	15,951	22,127	30,300	19,850	31,000	31,000	31,000
145	OTHER INSURANCE	2,749	2,703	3,200	2,780	4,100	4,100	4,100
146	WORKER'S COMPENSATION	27,079	23,049	18,690	18,690	13,900	13,900	13,900
148	EDUCATION & TRAINING	587	797	700	800	800	800	800
190	EMPLOYMENT TESTING	1,264	1,192	1,000	970	700	700	700
211	POSTAGE	-	5	100	-	100	-	-
235	MEMBERSHIP/REGISTRATION FEES	3,079	2,519	3,200	2,670	3,300	3,000	3,000
237	ADVERTISING/LEGAL	365	-	200	-	200	200	200
241	UTILITY SERVICES	27,889	26,994	27,000	26,390	25,000	25,000	25,000
245	TELEPHONE SERVICES	3,165	2,816	3,000	2,990	3,000	3,000	3,000
261	REPAIR & MAINTENANCE - VEHICLES	10,440	10,584	12,000	11,240	11,000	11,000	11,000
265	REPAIR & MAINTENANCE - GROUNDS	12,686	12,460	12,000	15,470	12,000	12,000	12,000
266	REPAIR & MAINTENANCE - MTNC BLDG	1,588	306	1,200	590	800	750	750
267	REPAIR & MAINTENANCE - IRRIGATION	8,615	4,484	7,000	4,060	6,000	6,000	6,000
269	REPAIR & MAINTENANCE - OTHER	1,748	1,158	1,500	960	1,300	1,300	1,300
290	CONTRACTUAL SERVICES	5,049	4,706	5,700	5,300	5,500	5,500	5,500
295	HANDICAP FEES	2,218	1,866	2,750	1,860	2,500	2,500	2,500
300	OPERATING SUPPLIES - MTNC BLDG	139	523	500	400	500	500	500
320	OPERATING SUPPLIES	3,797	1,861	1,850	2,670	1,700	1,900	1,900
321	CHEMICAL SUPPLIES	56,344	57,323	60,000	52,400	60,000	60,000	60,000
325	RANGE SUPPLIES	2,579	2,315	4,000	2,530	4,000	3,000	3,000
326	CLOTHING & UNIFORMS	1,473	2,349	2,200	2,700	2,500	2,500	2,500
327	JANITORIAL SUPPLIES	2,061	2,034	2,000	2,220	2,100	2,100	2,100
331	GAS, OIL & FUEL	12,113	13,361	15,000	13,440	15,000	15,000	15,000
351	PRO SHOP SUPPLIES FOR RESALE	38,909	46,495	40,000	45,010	40,000	40,000	40,000
352	FOOD SUPPLIES FOR RESALE	64,713	70,363	65,000	78,050	65,000	65,000	65,000
511	BUILDING INSURANCE	1,820	2,202	2,496	2,496	2,000	2,000	2,000
512	VEHICLE INSURANCE	526	520	570	570	700	700	700
513	LIABILITY INSURANCE	4,139	3,289	4,139	4,139	4,100	4,100	4,100
529	EQUIPMENT LEASE	28,538	29,621	29,982	29,982	30,000	29,982	29,982
531	EQUIPMENT LEASE - TEXTRON	29,710	29,991	29,992	29,992	30,000	29,992	29,992
532	LAND RENTAL (AIRPORT AUTHORITY)	147,960	150,984	150,984	150,984	154,000	154,004	154,004
798	BANK CARD SERVICE CHARGE	21,920	29,873	15,000	26,930	26,500	26,500	26,500
940	TRANSFER TO CAPITAL	69,021	16,035	24,950	19,551	44,700	44,700	44,700
TOTAL GOLF COURSE EXPENDITURES		1,370,811	1,360,409	1,496,843	1,427,449	1,510,600	1,509,328	1,509,328

PARKS & RECREATION

PURPOSE STATEMENT

TO ENHANCE THE QUALITY OF LIFE FOR ALL CITIZENS OF THE SMYRNA COMMUNITY BY PROVIDING A DIVERSITY OF RECREATIONAL PROGRAMS, WELLNESS PROGRAMS, AND BOTH PASSIVE AND ACTIVE PARK FACILITIES, BY USING THE MOST EFFICIENT AND CUSTOMER SERVICE FRIENDLY METHODS POSSIBLE.

MAJOR HIGHLIGHTS

THE DESIGN OF PHASE II OF CEDAR STONE COMMUNITY PARK.
 COMPLETION OF THE ROTARY SOCCER PARK ANNEX RESTROOM BUILDING.
 PIONEER PARK IMPROVEMENTS.
 SMYRNA OUTDOOR ADVENTURE CENTER EXHIBIT RENTALS.
 A NEW ENTRANCE ROAD TO LEE VICTORY RECREATION PARK.
 INFRASTRUCTURE FOR THE ROTARY ALL-INCLUSIVE PLAYGROUND.
 ADDITIONAL STAFF HAS BEEN REQUESTED FOR THE EVER-GROWING DEPARTMENT.

PERFORMANCE MEASURES

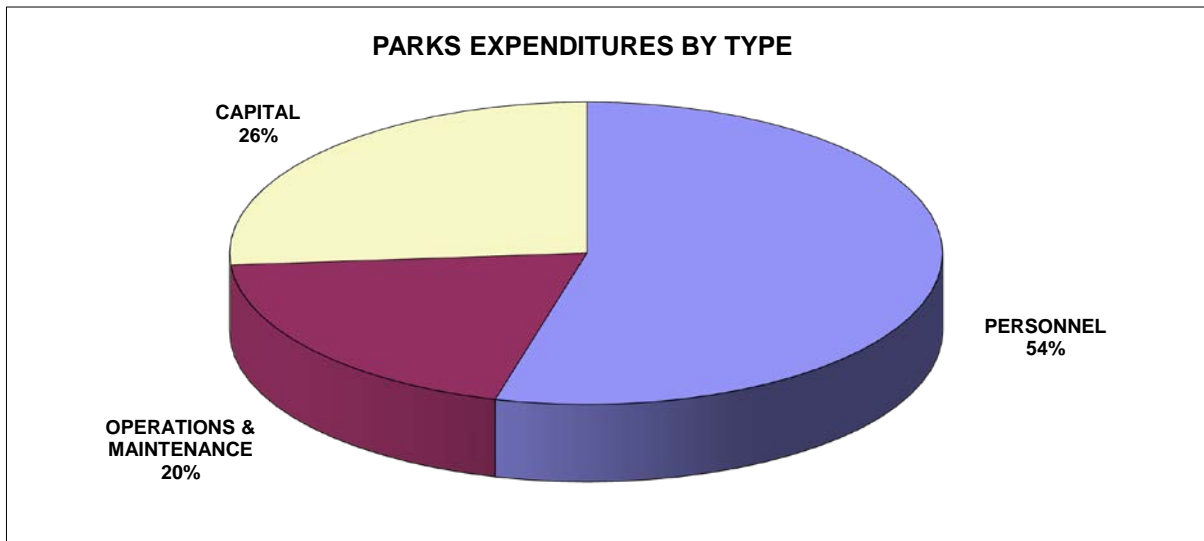
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
% OF PARKS BUDGET FUNDED THROUGH PARTNERSHIPS, VOLUNTEER EFFORTS, AND REVENUE GENERATION	42.0%	32.0%	38.0%	37.0%	36.0%
# OF ACRES MAINTAINED PER EMPLOYEE	39	39	38	32	27.5
SERVICE QUALITY					
PERCENT OF YOUTH AND PARENTS RATING PROGRAMS AND FACILITIES AS GOOD OR ABOVE	90.0%	90.0%	90.0%	90.0%	90.0%
% OF WORK ORDERS COMPLETED ON TIME	98.0%	91.0%	100.0%	95.0%	96.0%

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
ACRES OF PARK FACILITIES	822	822	826	826	851
PARK USERS	1,106,680	1,333,678	1,555,815	1,655,518	1,675,997
LEAGUE PARTICIPANTS	6,910	7,077	7,397	5,769	5,487
LEAGUE TEAMS	628	640	608	608	544
FITNESS FACILITY/POOL VISITS	15,274	0	0	0	0
ADVENTURE CENTER PROGRAM PARTICIPANTS	0	2,668	4,010	8,200	6,815
SOAC & POOL VISITS (MEMBERSHIP & DAILY)	N/A	N/A	48,118	55,855	55,076
NUMBER OF MEMBERSHIPS SOLD	N/A	N/A	253	271	268
NUMBER OF SOAC ROOM RENTALS	N/A	N/A	167	383	361
NUMBER OF POOL PARTIES, FUNBRELLA, & GM SPLASHPAD RENTALS	N/A	N/A	222	245	214
NUMBER OF BUILDING & SHELTER RENTALS	N/A	N/A	1,316	1,375	1,349
NUMBER OF FIELD RENTALS OUTSIDE LEAGUE USE	N/A	N/A	276	180	373
					N/A - NOT AVAILABLE

PARKS & RECREATION

PERSONNEL		Fiscal Year				
		16-17	17-18	18-19	19-20	20-21
STATUS	POSITION					
F	ADMINISTRATIVE ASSISTANT	3	3	3	3	3
P	ATHLETIC AND EVENT ASSISTANT	0	1	1	1	1
F	ATHLETIC EVENT COORDINATOR	1	1	1	1	1
P	CLERK	2	0	0	0	0
S	CLERK	3	5	4	4	4
F	DIRECTOR OF PARKS	1	1	1	1	1
F	EXECUTIVE ASSISTANT	0	0	0	1	1
F	GROUNDSKEEPER	0	0	3	3	3
S	HEAD LIFEGUARD	1	2	2	2	2
F	LEAD GOUNDSKEEPER	6	6	6	7	7
S	LIFEGUARD	21	24	24	27	27
F	MAINTENANCE SUPERVISOR	1	1	1	2	2
F	MAINTENANCE TECHNICIAN	1	1	2	2	2
F	MAINTENANCE TECHNICIAN II	4	4	4	4	4
F	OFFICE COORDINATOR	1	1	1	0	0
P	OUTDOOR ADVENTURE CENTER ASSOCIATE	0	7	7	7	7
P	OUTDOOR CENTER CLERK	3	0	0	0	0
F	OUTDOOR CENTER MANAGER	1	1	1	1	1
F	PARK FACILITIES MANAGER	1	1	1	1	1
S	PARKS LABORER	0	0	0	3	3
P	PARKS LABORER	8	9	9	9	11
F	PROGRAM & AQUATIC COORDINATOR	1	1	1	1	1
P	PROGRAM SPECIALIST	5	5	5	5	4
F	PROGRAM SPECIALIST COORDINATOR	0	1	1	1	1
F	RECREATION PROGRAM SUPERVISOR	1	1	1	1	1
S	SITE SUPERVISOR	0	0	0	0	1
F	SOAC RECREATION & PROGRAM COORDINATOR	0	0	0	1	1
S	SPLASH PAD ATTENDANT	3	3	4	4	4
TOTAL POSITIONS		68.0	79.0	83.0	92.0	94.0
FTE		50.4	57.6	61.6	67.6	69.1



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	2,152,611	2,340,637	2,964,800	2,482,814	3,005,700	3,005,660	3,005,660
OPERATIONS & MAINTENANCE	1,027,448	1,059,211	1,030,774	1,107,460	1,095,000	1,088,735	1,088,735
CAPITAL	1,459,642	1,932,740	1,465,307	1,866,288	1,458,600	1,458,600	1,458,600

PARKS AND RECREATION

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-44700								
111	SALARIES	1,435,446	1,546,786	1,988,960	1,648,237	2,071,700	2,071,700	2,071,700
112	OVERTIME	40,263	33,862	38,440	23,579	40,100	40,100	40,100
141	OASI (EMPLOYER'S SHARE)	108,044	115,825	155,180	122,238	161,700	161,700	161,700
142	HEALTH INSURANCE	289,906	400,094	572,580	494,070	508,900	508,900	508,900
143	RETIREMENT/PENSION	52,772	58,623	73,340	60,540	80,100	80,100	80,100
145	OTHER INSURANCE	6,047	6,313	8,090	6,560	10,200	10,200	10,200
146	WORKER'S COMPENSATION	214,847	170,531	120,610	120,610	119,000	119,000	119,000
148	EDUCATION & TRAINING	2,009	2,946	3,000	2,460	8,000	8,010	8,010
190	EMPLOYEE TESTING	3,277	5,657	4,100	4,520	5,500	5,450	5,450
191	IMMUNIZATION	-	-	500	-	500	500	500
211	POSTAGE	423	820	400	1,140	900	900	900
220	PRINTING & DUPLICATION	2,216	1,549	2,700	1,550	2,200	2,200	2,200
235	MEMBERSHIPS/REGISTRATION	2,959	3,714	4,155	3,980	4,300	4,220	4,220
236	ADVERTISING & PROMOTIONS	3,889	3,258	4,000	3,000	4,400	4,000	4,000
241	UTILITY SERVICES	313,637	308,752	315,000	322,150	334,500	334,500	334,500
245	TELEPHONE SERVICES	4,071	3,774	4,700	4,010	4,700	4,700	4,700
261	REPAIR & MAINTENANCE/VEHICLES	13,766	13,338	15,000	18,450	15,000	15,000	15,000
265	REPAIR & MAINTENANCE/GROUNDS	44,013	46,601	49,320	50,550	52,300	52,320	52,320
268	REPAIR & MAINTENANCE/BUILDINGS	31,979	30,704	32,000	35,890	32,500	32,500	32,500
269	REPAIR & MAINTENANCE/OTHER	59,658	57,092	48,010	67,170	50,100	50,100	50,100
270	REPAIR & MAINTENANCE - KUSS MEMORIAL	-	2,971	2,000	2,670	2,000	-	-
289	TRAVEL	6,187	5,572	7,370	7,720	5,100	5,100	5,100
290	CONTRACTUAL SERVICES	250,166	276,329	234,304	274,350	257,700	257,740	257,740
291	CONTRACTUAL SERVICES/PROGRAMS	4,083	7,191	8,000	7,040	13,200	13,210	13,210
292	CONTRACTUAL SERV - KUSS MEMORIAL	-	-	-	-	2,000	-	-
320	OPERATING SUPPLIES	10,176	9,804	11,500	11,000	11,000	11,000	11,000
321	CHEMICAL SUPPLIES	41,664	53,055	50,000	50,430	54,500	54,500	54,500
326	CLOTHING AND UNIFORMS	12,858	14,207	15,655	14,440	16,600	16,565	16,565
327	JANITORIAL SUPPLIES	28,168	24,531	27,100	26,350	30,000	30,000	30,000
331	GAS, OIL & FUEL	39,832	45,149	42,000	42,030	45,500	45,470	45,470
341	TOOLS	2,808	6,114	3,500	4,960	3,400	3,370	3,370
351	SUPPLIES FOR RESALE	6,796	6,324	6,750	5,380	6,500	6,500	6,500
511	BUILDING INSURANCE	13,538	17,155	21,061	21,061	20,800	20,800	20,800
512	VEHICLE INSURANCE	8,420	8,842	9,150	9,150	9,200	9,200	9,200
513	LIABILITY INSURANCE	38,572	22,505	33,409	33,409	24,500	24,500	24,500
530	EQUIPMENT RENTAL	660	1,701	1,000	1,020	11,000	1,000	1,000
532	LAND RENTAL(AIRPORT AUTHORITY)	13,116	13,170	13,440	13,330	13,500	13,450	13,450
710	RECREATION PROGRAMS	50,578	49,726	46,000	48,150	45,800	45,840	45,840
798	VISA/MC CHARGE FEES	7,954	8,524	7,000	8,250	-	8,300	8,300
799	SUNDRY	1,172	1,561	1,250	1,690	1,300	1,250	1,250
936	PARK FACILITIES	14,089	15,178	15,000	17,140	20,500	20,500	20,500
940	TRANSFER TO CAPITAL	1,459,642	1,932,740	1,465,307	1,866,288	1,458,600	1,458,600	1,458,600
TOTAL PARKS & RECREATION		4,639,701	5,332,588	5,460,881	5,456,562	5,559,300	5,552,995	5,552,995

EVENT CENTER

PURPOSE STATEMENT

THE SMYRNA EVENT CENTER IS A MULTI-PURPOSE MEETING AND BANQUET FACILITY THAT PROMOTES GROWTH IN THE BUSINESS COMMUNITY BY PROVIDING A PLACE TO HOST MEETINGS, TRAINING SESSIONS, CONFERENCES AND COMPANY GATHERINGS. FOR THE PUBLIC IT IS A SOCIAL EVENT CENTER FOR GOVERNMENT MEETINGS, CULTURAL GATHERINGS, SCHOOL FUNCTIONS, PUBLIC AND PRIVATE ENTERTAINMENT AND SPECIALTY DINING EXPERIENCES. THE EVENT CENTER SERVES THE CITIZENS OF SMYRNA, RUTHERFORD COUNTY AND MIDDLE TENNESSEE BY PROVIDING A WELL EQUIPPED MODERN FACILITY WITH CULINARY EXCELLENCE AND SUPERIOR CUSTOMER SERVICE.

MAJOR HIGHLIGHTS

THE SMYRNA EVENT CENTER STRIVES TO PROVIDE OUR CITIZENS AND OUR GUESTS WITH A SPECTACULAR BANQUET, MEETING, AND EVENT FACILITY TO MEET THEIR NEEDS. WE TAKE PRIDE IN OUR CUSTOMER SERVICE, AS WELL AS SERVING A SOUTHERN, NUTRITIOUS MEAL AT A REASONABLE PRICE.

WE HOST LARGE COMMUNITY EVENTS INCLUDING THE COON VICTORY VOLUNTEER OF THE YEAR BANQUET, RUTHERFORD COUNTY SCHOOLS' SPECIAL NEEDS PROM, AND LOCAL HIGH SCHOOL ROTC CELEBRATIONS. OUR FACILITY CAN ALSO ACCOMMODATE WEEKLY AND MONTHLY CIVIC CLUB MEETINGS; WE PROUDLY HOST SMYRNA ROTARY, LIONS CLUB, AND DAUGHTERS OF THE AMERICAN REVOLUTION.

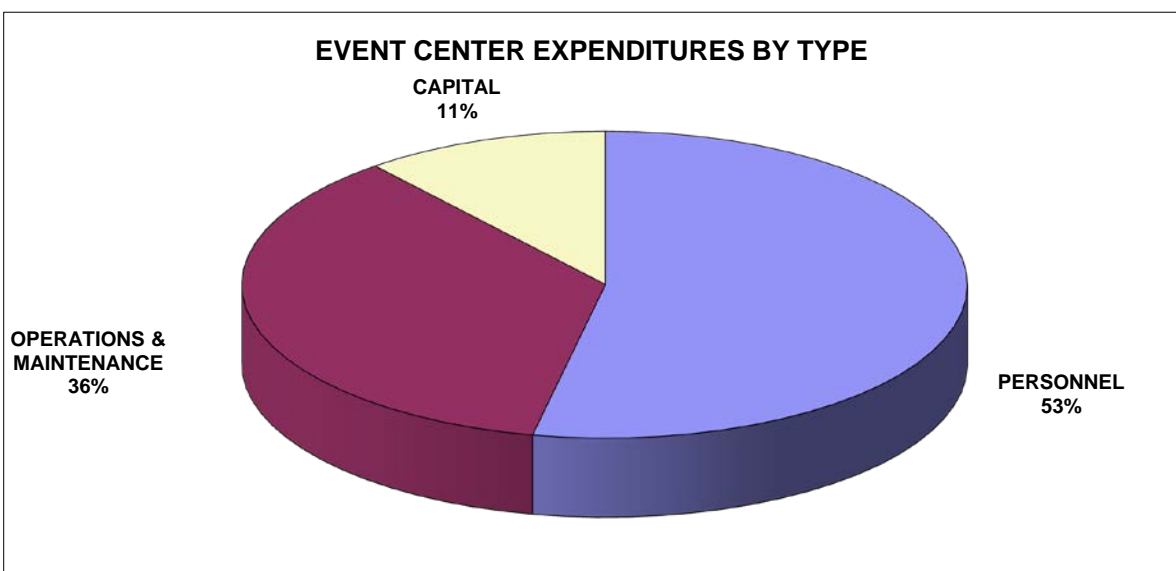
WITH THE CAPACITY TO SERVE GROUPS OF 10 TO 250, OUR FACILITY CAN HOST CORPORATE MEETINGS, NON-PROFIT FUNDRAISING EVENTS, WEDDING RECEPTIONS, BABY SHOWERS, AND BIRTHDAY CELEBRATIONS. WE HAVE AMPLE, FREE PARKING WITH EASY ACCESS TO THE FACILITY.

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
NUMBER OF FUNCTIONS	374	359	295	275	273
MEALS SERVED	17,515	16,499	18,404	17,767	17,768
PUBLIC LUNCH BUFFET	12,285	12,658	13,936	12,819	13,254
POOL SNACK BAR GUESTS	N/A	456	5,110	5,021	5,075

EVENT CENTER

PERSONNEL		Fiscal Year				
STATUS	POSITION	16-17	17-18	18-19	19-20	20-21
P	ASSISTANT BANQUET CAPTAIN	0	0	1	2	1
F	ASSISTANT MANAGER EVENT CENTER	1	1	1	1	1
F	BANQUET CAPTAIN	1	1	1	1	1
P	BANQUET WAIT STAFF	12	12	11	10	7
F	COOK	2	2	2	2	2
P	COOK	0	0	1	1	1
F	EXEC CHEF/CONF CTR MGR	1	1	1	1	1
P	KITCHEN STAFF	0	0	0	0	1
S	KITCHEN STAFF	0	0	0	0	1
P	KITCHEN STEWARD	2	2	1	2	4
F	SOUS CHEF	1	1	1	1	1
S	SNACK BAR ATTENDANT	0	0	0	0	3
P	STUDENT CULINARIAN	4	5	5	5	1
P	STUDENT CULINARIAN II	1	0	0	0	0
TOTAL POSITIONS		25.0	25.0	25.0	26.0	25.0
FTE		21.2	21.2	21.4	22.0	20.0



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	522,848	510,943	553,190	526,641	560,500	559,950	559,950
OPERATIONS & MAINTENANCE	372,916	396,773	361,603	451,543	392,800	377,400	377,400
CAPITAL	86,719	116,710	45,500	45,500	115,000	115,000	115,000

EVENT CENTER

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
110-45000								
111	SALARIES	377,982	367,071	380,320	366,286	396,300	396,300	396,300
112	OVERTIME	17,922	6,161	7,310	3,682	7,700	7,700	7,700
141	OASI (EMPLOYER'S SHARE)	28,718	27,355	29,670	26,993	31,000	31,000	31,000
142	HEALTH INSURANCE	76,481	84,348	103,920	101,220	91,100	91,100	91,100
143	RETIREMENT/PENSION	13,548	19,540	24,760	22,420	25,200	25,200	25,200
145	OTHER INSURANCE	1,545	1,422	1,680	1,540	2,100	2,100	2,100
146	WORKER'S COMPENSATION	5,796	4,007	3,780	3,780	5,300	5,300	5,300
148	EDUCATION & TRAINING	99	-	1,000	-	1,000	500	500
190	EMPLOYEE TESTING	757	1,039	750	720	800	750	750
211	POSTAGE	-	23	100	10	100	50	50
220	PRINTING & DUPLICATION	-	432	250	630	800	500	500
235	MEMBERSHIPS/REGISTRATION	820	590	1,000	770	1,000	1,000	1,000
236	ADVERTISING/PROMOTIONS	1,762	529	2,500	130	2,500	750	750
238	MARKETING & PUBLIC RELATIONS	-	-	500	-	2,500	-	-
241	UTILITIES	75,380	79,318	65,000	66,950	65,000	65,000	65,000
245	TELEPHONE SERVICES	2,858	2,668	3,000	2,780	3,000	3,000	3,000
264	REPAIR EVENT CENTER HVAC SYSTEM	1,780	1,747	2,000	910	5,000	2,000	2,000
269	REPAIR & MAINTENANCE - OTHER	15,345	7,480	8,000	23,940	12,000	8,000	8,000
289	TRAVEL	2,144	-	-	-	-	-	-
290	CONTRACTUAL SERVICES	7,747	23,072	15,000	29,770	20,000	25,000	25,000
310	OFFICE SUPPLIES	646	792	1,200	940	1,200	1,200	1,200
311	SEASONAL SUPPLIES	352	1,602	1,000	1,340	2,500	1,500	1,500
318	LINEN SUPPLIES	19,380	18,531	22,000	17,380	25,000	22,000	22,000
319	PAPER SUPPLIES	4,202	6,721	6,000	4,080	7,500	6,000	6,000
320	OPERATING SUPPLIES	18,276	8,151	15,000	11,230	12,000	12,000	12,000
321	CHEMICAL SUPPLIES	2,544	5,964	5,000	2,020	7,500	3,000	3,000
326	CLOTHING & UNIFORMS	1,361	1,018	1,500	880	1,800	1,500	1,500
327	JANITORIAL SUPPLIES	5,013	4,413	5,000	6,930	5,500	7,000	7,000
331	GAS, OIL & FUEL	-	-	200	100	500	500	500
352	FOOD SUPPLIES FOR RESALE	201,257	229,297	200,000	276,050	210,000	210,000	210,000
513	LIABILITY INSURANCE	1,165	688	1,853	1,853	1,900	1,900	1,900
798	BANK CARD SERVICE CHARGES	10,884	3,711	5,000	2,850	5,000	5,000	5,000
799	SUNDRY	-	26	500	-	500	500	500
940	TRANSFER TO CAPITAL	86,719	116,710	45,500	45,500	115,000	115,000	115,000
TOTAL EVENT CENTER		982,483	1,024,426	960,293	1,023,684	1,068,300	1,052,350	1,052,350

TRANSFERS

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
110-50000								
792	TRANSFER TO CAPITAL PROJECTS	9,643,381	9,045,923	4,868,438	4,641,684	3,016,300	3,016,300	3,016,300
796	TRANSFER TO DEBT SERVICE	2,571,717	2,636,850	2,588,454	2,587,454	2,058,775	2,058,775	2,058,775
TOTAL TRANSFERS		12,215,098	11,682,773	7,456,892	7,229,138	5,075,075	5,075,075	5,075,075



SPECIAL REVENUE FUNDS

STATE STREET AID

<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
STATE STREET AID REVENUES	1,585,898	1,688,469	1,601,000	1,677,007	1,803,200	1,803,200	1,803,200
STATE STREET AID OPER. EXPENDITURES	1,271,303	1,413,751	1,500,000	1,400,000	1,495,000	1,495,000	1,495,000
OPERATING INCOME (LOSS)	314,595	274,718	101,000	277,007	308,200	308,200	308,200
TRANSFER TO CAPITAL	26,191	76,734	470,000	365,000	91,900	91,900	91,900
DEBT SERVICE	-	-	-	-	-	-	-
TOTAL STATE STREET AID EXPENDITURES	1,297,494	1,490,485	1,970,000	1,765,000	1,586,900	1,586,900	1,586,900
SURPLUS (DEFICIT)	288,404	197,984	(369,000)	(87,993)	216,300	216,300	216,300
BEGINNING FUND BALANCE	780,477	1,068,881	1,266,865	1,266,865	1,178,872	1,178,872	1,178,872
ENDING FUND BALANCE	1,068,881	1,266,865	897,865	1,178,872	1,395,172	1,395,172	1,395,172

STATE STREET AID

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
121 REVENUE								
33551	STATE GAS & MOTOR FUEL TAX	1,575,694	1,663,825	1,585,000	1,661,264	1,800,000	1,800,000	1,800,000
36100	INTEREST EARNED - CHECKING	10,204	24,644	16,000	15,743	3,200	3,200	3,200
TOTAL STATE STREET AID REVENUE		1,585,898	1,688,469	1,601,000	1,677,007	1,803,200	1,803,200	1,803,200

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
121-43120								
247	STREET LIGHTING (ELEC/MTNC)	341,764	346,081	370,000	280,000	370,000	370,000	370,000
249	TRAFFIC SIGNALS (REPAIR/MTNC)	22,604	21,379	25,000	15,000	25,000	25,000	25,000
268	REPAIR AND MAINTENANCE ROADS	70,776	51,312	75,000	75,000	70,000	70,000	70,000
342	SIGN PARTS & SUPPLIES	25,235	28,158	30,000	30,000	30,000	30,000	30,000
931	STREET PAVING	810,924	966,821	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
940	TRANSFER TO CAPITAL	26,191	76,734	470,000	365,000	91,900	91,900	91,900
TOTAL STATE STREET AID EXPENDITURES		1,297,494	1,490,485	1,970,000	1,765,000	1,586,900	1,586,900	1,586,900

DRUG FUND

<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
DRUG FUND REVENUES	101,257	79,778	140,000	80,447	111,100	111,100	111,100
DRUG FUND EXPENDITURES	45,108	51,110	73,000	40,260	53,500	53,500	53,500
OPERATING INCOME (LOSS)	56,149	28,668	67,000	40,187	57,600	57,600	57,600
CAPITAL OUTLAY	16,332	31,378	84,500	84,500	35,000	35,000	35,000
TOTAL DRUG FUND EXPENDITURES	61,440	82,488	157,500	124,760	88,500	88,500	88,500
SURPLUS (DEFICIT)	39,817	(2,710)	(17,500)	(44,313)	22,600	22,600	22,600
BEGINNING FUND BALANCE	311,696	351,513	348,803	348,803	304,490	304,490	304,490
ENDING FUND BALANCE	351,513	348,803	331,303	304,490	327,090	327,090	327,090

DRUG FUND

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
125	REVENUE							
35141	COUNTY TRUSTEE'S OFFICE	26,252	17,496	35,000	17,432	35,000	35,000	35,000
35143	FORFEITURES/SEIZURES	58,760	37,096	80,000	40,950	40,000	40,000	40,000
35144	CONTRIBUTIONS/DONATIONS	-	1,248	-	848	100	100	100
36100	INTEREST ON CHECKING	4,250	7,479	-	4,750	1,000	1,000	1,000
37200	SALE OF PROPERTY	11,995	16,459	25,000	16,467	35,000	35,000	35,000
	TOTAL DRUG REVENUE	101,257	79,778	140,000	80,447	111,100	111,100	111,100

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
125-42121								
112	AGENT'S ADVANCE	3,000	12,500	15,000	15,500	15,000	15,000	15,000
114	SURVEILLANCE EXPENSE	720	-	-	-	2,000	2,000	2,000
115	TRAINING	1,664	730	2,000	630	2,000	2,000	2,000
118	OPERATIONS	9,216	23,440	11,000	12,260	11,000	11,000	11,000
269	AUTO - REPAIRS	942	449	5,000	450	5,000	5,000	5,000
270	AUTO - TOW	1,795	2,375	7,000	1,500	7,000	7,000	7,000
289	TRAVEL	19,330	10,851	20,000	8,380	8,500	8,500	8,500
331	GAS, OIL & FUEL	-	45	-	-	-	-	-
400	DRUG - EQUIPMENT	8,422	720	3,000	720	3,000	3,000	3,000
404	K-9 EXPENSE	-	-	10,000	820	-	-	-
799	SUNDRY	19	-	-	-	-	-	-
941	AUTO - PURCHASE	16,332	31,378	84,500	84,500	35,000	35,000	35,000
	TOTAL DRUG FUND EXPENDITURES	61,440	82,488	157,500	124,760	88,500	88,500	88,500

IMPACT FEE

<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
IMPACT FEE REVENUES	1,903,959	2,235,563	1,970,000	2,327,072	2,431,500	2,431,500	2,431,500
IMPACT FEE EXPENDITURES	3,612,669	677,001	2,937,820	1,689,413	2,423,350	2,423,350	2,423,350
SURPLUS (DEFICIT)	(1,708,710)	1,558,562	(967,820)	637,659	8,150	8,150	8,150
BEGINNING FUND BALANCE	4,408,520	2,699,810	4,258,372	4,258,372	4,896,031	4,896,031	4,896,031
ENDING FUND BALANCE	2,699,810	4,258,372	3,290,552	4,896,031	4,904,181	4,904,181	4,904,181

FUND BALANCE BY FUNCTION

PUBLIC SAFETY	1,708,651	1,978,112	1,920,164	1,863,042	1,779,180	1,779,180	1,779,180
PARKS	635,304	680,700	409,033	643,047	665,756	665,756	665,756
ROADS	355,855	1,599,560	961,355	2,389,942	2,459,245	2,459,245	2,459,245
ENDING FUND BALANCE BY TYPE	2,699,810	4,258,372	3,290,552	4,896,031	4,904,181	4,904,181	4,904,181

IMPACT FEE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
126	REVENUE							
32012	IMPACT FEES - ROADS	1,117,128	1,206,560	1,150,000	1,300,000	1,400,000	1,400,000	1,400,000
32013	IMPACT FEES - PARKS	284,622	499,894	325,000	550,000	570,000	570,000	570,000
32014	IMPACT FEES - PUBLIC SAFETY	462,772	462,376	475,000	420,000	450,000	450,000	450,000
36100	INTEREST EARNED	39,437	66,733	20,000	57,072	11,500	11,500	11,500
	TOTAL IMPACT FEE REVENUE	1,903,959	2,235,563	1,970,000	2,327,072	2,431,500	2,431,500	2,431,500

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
126								
42200-750	TRANSFER TO CAP. PROJECTS-PUBLIC SAFETY	(80)	207,143	537,820	545,630	\$536,000	536,000	536,000
43100-750	TRANSFER TO CAP. PROJECTS-ROADS	3,140,936	(20)	-	-	-	-	-
43100-751	TRANSFER TO DEBT SERVICE FUND-ROADS	-	-	1,800,000	542,302	1,337,350	1,337,350	1,337,350
44700-750	TRANSFER TO CAP. PROJECTS-PARKS	471,813	469,878	600,000	601,481	\$550,000	550,000	550,000
	TOTAL IMPACT FEE EXPENDITURES	3,612,669	677,001	2,937,820	1,689,413	2,423,350	2,423,350	2,423,350

PROJECTS FUNDED	
PUBLIC SAFETY TRANSFER INCLUDES: FUNDING FOR THE LAND ACQUISITION AND ARCHITECTURAL DESIGN FOR THE NEW FIRE STATION NEW POLICE VEHICLES AND RELATED EQUIPMENT	
PARKS TRANSFER INCLUDES: CEDAR STONE PARK DESIGN PHASE II ROTARY SOCCER PARK IMPROVEMENTS PIONEER PARK EXPANSION AND IMPROVEMENTS	

STORM WATER

<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
STORM WATER REVENUES	1,714,005	1,784,058	1,742,500	1,799,418	1,747,600	1,747,600	1,747,600
STORM WATER EXPENDITURES	967,137	995,026	1,279,623	1,129,066	1,327,034	1,320,909	1,320,909
OPERATING INCOME (LOSS)	746,868	789,032	462,877	670,352	420,566	426,691	426,691
TRANSFER TO CAPITAL	487,596	686,947	2,037,449	872,900	2,651,400	2,651,400	2,651,400
TOTAL STORM WATER EXPENDITURES	1,454,733	1,681,973	3,317,072	2,001,966	3,978,434	3,972,309	3,972,309
SURPLUS (DEFICIT)	259,272	102,085	(1,574,572)	(202,548)	(2,230,834)	(2,224,709)	(2,224,709)
BEGINNING FUND BALANCE	3,678,007	3,937,279	4,039,364	4,039,364	3,836,816	3,836,816	3,836,816
ENDING FUND BALANCE	3,937,279	4,039,364	2,464,792	3,836,816	1,605,982	1,612,107	1,612,107

STORM WATER

<i>ACCT</i>	<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
127	REVENUE							
32012	STORMWATER FEE	1,387,124	1,438,834	1,397,000	1,474,374	1,456,000	1,456,000	1,456,000
32013	CONSOLIDATED STORM WATER	195,679	203,576	208,000	208,597	210,000	210,000	210,000
32015	PERMIT FEE	49,514	24,639	42,000	30,522	35,000	35,000	35,000
33555	STATE STREET CONTRACT MTNC	20,748	17,834	19,000	19,320	19,500	19,500	19,500
36007	MISC. REVENUE PAYROLL	-	138	-	113	-	-	-
36100	INTEREST INCOME	43,819	83,404	60,000	50,290	10,100	10,100	10,100
37191	FORFEITED PENALTIES	17,121	15,633	16,500	16,202	17,000	17,000	17,000
	TOTAL STORM WATER REVENUE	1,714,005	1,784,058	1,742,500	1,799,418	1,747,600	1,747,600	1,747,600

STORM WATER

PURPOSE STATEMENT

THE STORM WATER DEPARTMENT REGULATES AND INSPECTS THE REQUIREMENTS OF THE FEDERAL MS 4 PHASE II PROGRAM. THE DEPARTMENT ALSO WORKS WITH THE STREET DEPARTMENT ON DRAINAGE ISSUES.

MAJOR HIGHLIGHTS

THE TOWN WILL BE MAKING PLANNED DRAINAGE REPAIRS TO DITCHES AND CULVERTS ALONG MCKEAN DRIVE, ST. MICHAELS, WALTON AVENUE, ST. FRANCIS AVENUE, SHADOWOOD DRIVE, HAMPTON COURT, AND PATIENCE DRIVE.

THE TOWN WILL BE ADDING CULVERTS TO HELP ROADWAY FLOODING ISSUES ALONG HIGHWOOD BOULEVARD AND BLAIR ROAD.

PLAN TO REMOVE FLOATING DEBRIS FROM VARIOUS CREEKS AND STREAMS AS NEEDED. □

PERFORMANCE MEASURES

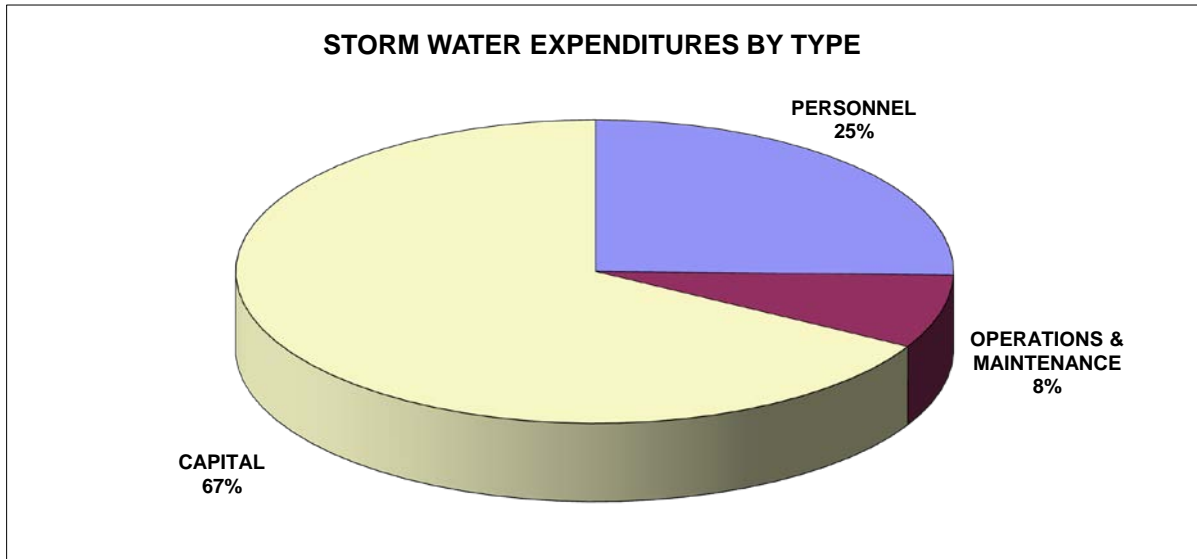
	Calendar Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
WORK ORDERS COMPLETED WITHIN ONE WEEK	81%	83%	84%	82%	84%
WORK ORDERS COMPLETED WITHIN TWO WEEKS	86%	87%	86%	84%	85%
WORK ORDERS COMPLETED WITHIN THREE WEEKS	91%	94%	95%	91%	92%
WORK ORDERS COMPLETED WITHIN FOUR WEEKS	95%	96%	96%	97%	97%
SERVICE QUALITY					
CITIZEN GENERATED WORK ORDERS - 24 HRS	97%	94%	93%	92%	91%
CITIZEN GENERATED WORK ORDERS - 48 HRS	99%	96%	95%	94%	93%
CITIZEN GENERATED WORK ORDERS - 1 WEEK	100%	98%	98%	96%	96%
CITIZEN GENERATED WORK ORDERS - 1 MONTH	100%	99%	99%	99%	99%

WORKLOAD INDICATOR

	Calendar Year				
	2015	2016	2017	2018	2019
WORK ORDERS PROCESSED	73	68	87	134	121
GREASE TRAPS INSPECTED MONTHLY	93	98	100	102	120
AVG. # ONGOING PROJECTS UNDER INSPECTION	49	54	55	62	71
DETENTION POND INSPECTIONS	206	228	234	251	320
MILES OF STREAMS INSPECTED	32	32	32	32	32
DISCHARGE SITES LOCATED	476	476	476	476	465
GRADING PERMITS ISSUED	30	37	41	41	44
NUMBER OF ILLICIT DISCHARGES	8	4	7	4	6
AS-BUILT INSPECTIONS	N/A	N/A	N/A	N/A	18
					N/A - NOT AVAILABLE

STORM WATER

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
F ADMINISTRATIVE ASSISTANT	1	1	1	1	1	
F CONSTRUCTION INSPECTOR	1	1	1	1	1	
F ENVIRONMENTAL TECH	1	1	1	1	1	
F EQUIPMENT OPERATOR	3.5	4.5	4.5	4.5	5.5	
S GIS INTERN	2	2	2	2	2	
F HEAVY EQUIPMENT OPERATOR	2	2	2	2	2	
F LEAD EQUIPMENT OPERATOR	1.5	1.5	1.5	1	1	
F PUBLIC WORKS SUPERINTENDENT	0.5	0.5	0.5	0.5	0.5	
F STORMWATER COORDINATOR	1	1	1	1	1	
F STREETS SUPERVISOR	0	0	0	0.5	0.5	
F UTILITY WORKER	0.5	0.5	0.5	1.5	1.5	
TOTAL POSITIONS	14.0	15.0	15.0	16.0	17.0	
FTE	13.0	14.0	14.0	15.0	16.0	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	740,780	743,404	977,535	829,303	1,008,000	1,007,925	1,007,925
OPERATIONS & MAINTENANCE	226,357	251,622	302,088	299,763	319,034	312,984	312,984
CAPITAL	487,596	686,947	2,037,449	872,900	2,651,400	2,651,400	2,651,400

STORM WATER

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
127-43900								
111	SALARIES	499,243	492,309	596,620	533,814	647,100	647,100	647,100
112	OVERTIME	17,025	21,526	21,470	21,238	23,500	23,500	23,500
141	OASI (EMPLOYER'S SHARE)	37,402	35,935	47,340	39,411	51,400	51,400	51,400
142	HEALTH INSURANCE	158,567	165,633	267,790	202,810	235,200	235,200	235,200
143	RETIREMENT/PENSION	20,884	21,851	32,690	22,170	35,900	35,900	35,900
145	OTHER INSURANCE	2,552	2,191	3,580	2,450	4,700	4,700	4,700
146	WORKER'S COMPENSATION	4,856	3,283	6,720	6,720	8,800	8,800	8,800
149	EDUCATION & TRAINING	55	215	1,000	330	1,000	1,000	1,000
190	EMPLOYMENT TESTING	196	461	250	360	300	250	250
191	IMMUNIZATIONS	-	-	75	-	100	75	75
211	POSTAGE	123	106	200	100	200	200	200
235	MEMBERSHIP/REGISTRATION FEES	5,785	3,710	6,000	7,370	5,000	5,000	5,000
236	PUBLIC PROMOTIONS	8,494	9,259	10,000	11,490	10,000	10,000	10,000
237	ADVERTISING/LLEGAL	-	231	-	230	300	250	250
245	TELEPHONE SERVICES	1,313	1,417	1,500	1,520	1,500	1,500	1,500
253	AUDIT SERVICES	824	685	1,000	750	1,000	1,000	1,000
254	ENGINEERING	2,370	18,100	10,000	24,480	15,000	15,000	15,000
261	REPAIR & MAINTENANCE - VEHICLES	294	538	1,000	90	1,000	1,000	1,000
289	TRAVEL	-	-	875	-	-	-	-
290	CONTRACTUAL SERVICES	76,476	74,014	100,000	77,840	86,000	80,000	80,000
320	OPERATING SUPPLIES	4,051	4,037	4,000	3,470	4,000	4,000	4,000
326	CLOTHING & UNIFORMS	4,027	3,824	5,000	5,030	5,000	5,000	5,000
331	GAS, OIL & FUEL	7,774	9,812	8,500	10,160	9,500	9,500	9,500
512	VEHICLE INSURANCE	2,105	3,121	1,720	1,720	2,600	2,600	2,600
513	LIABILITY INSURANCE	6,500	6,500	6,500	6,500	6,500	6,500	6,500
593	SUPPORT SERVICES/GENERAL FUND	105,192	112,823	145,293	145,293	167,434	167,434	167,434
799	SUNDRY	544	42	500	260	500	500	500
825	BAD DEBT	485	3,403	-	3,460	3,500	3,500	3,500
940	TRANSFER TO CAPITAL	487,596	686,947	2,037,449	872,900	2,651,400	2,651,400	2,651,400
TOTAL STORM WATER		1,454,733	1,681,973	3,317,072	2,001,966	3,978,434	3,972,309	3,972,309



INTERNAL SERVICE FUND

INSURANCE FUND

<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
INSURANCE FUND REVENUES	8,503,578	9,981,526	10,507,120	11,147,683	9,909,600	9,909,600	9,909,600
INSURANCE FUND EXPENSES	9,111,177	9,450,795	10,424,700	10,851,377	9,788,600	9,788,600	9,788,600
SURPLUS (DEFICIT)	(607,599)	530,731	82,420	296,306	121,000	121,000	121,000
BEGINNING NET ASSETS	4,979,102	4,371,503	4,902,234	4,902,234	5,198,540	5,198,540	5,198,540
ENDING NET ASSETS	4,371,503	4,902,234	4,984,654	5,198,540	5,319,540	5,319,540	5,319,540

INSURANCE FUND

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
129	REVENUE							
34500	INSURANCE PREMIUMS RECEIVED	5,298,194	6,311,872	7,744,300	6,906,300	7,102,900	7,102,900	7,102,900
34501	MEDICAL/CHILD CARE REIMB.	100,580	103,502	111,900	106,100	122,600	122,600	122,600
34502	CASUALTY PREMIUMS RECEIVED	1,500,000	1,442,032	1,600,120	1,600,120	1,600,200	1,600,200	1,600,200
36100	INTEREST	77,471	117,612	99,100	71,763	14,400	14,400	14,400
36350	INS REIMBURSEMENTS-MEDICAL	100,542	108,935	65,200	106,800	112,100	112,100	112,100
36351	OTHER REVENUE	140,294	146,019	91,000	90,000	91,000	91,000	91,000
36352	STOP LOSS REIMBURSEMENTS	680,093	1,567,743	758,500	1,946,700	829,400	829,400	829,400
36353	INS REIMBURSEMENTS-PROP & CAS	581,175	158,811	12,000	294,900	12,000	12,000	12,000
37199	MISCELLANEOUS REVENUE	25,229	25,000	25,000	25,000	25,000	25,000	25,000
	TOTAL INSURANCE REVENUES	8,503,578	9,981,526	10,507,120	11,147,683	9,909,600	9,909,600	9,909,600

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
129-41000								
150	EMPLOYEE CLAIMS PAID	5,682,313	6,893,978	7,155,100	7,980,900	6,577,100	6,577,100	6,577,100
151	MEDICAL/CHILD CARE CLAIMS PAID	101,533	96,587	57,700	86,500	63,700	63,700	63,700
152	INS STOP LOSS & THIRD PARTY ADM	1,172,950	1,353,928	1,505,800	1,359,800	1,512,700	1,512,700	1,512,700
153	MEDICARE SUPPLEMENT	10,340	-	-	-	-	-	-
154	LIFE INSURANCE PREMIUMS	18,551	26,274	39,000	37,100	39,000	39,000	39,000
155	CASUALTY & WC CLAIMS	1,121,872	62,796	663,400	363,300	381,500	381,500	381,500
156	CASUALTY & WC PREMIUMS	573,462	573,462	500,000	535,477	650,000	650,000	650,000
157	HEALTH SAVINGS ACCOUNT	261,167	265,967	317,800	314,500	373,200	373,200	373,200
158	HEALTH CARE ACT REFORM FEES	2,476	2,908	10,000	5,000	10,000	10,000	10,000
290	CONTRACTUAL SERVICES	112,494	106,535	115,900	109,800	115,900	115,900	115,900
793	INCENTIVE PROGRAM	24,141	21,725	60,000	59,000	65,500	65,500	65,500
794	HRA INCENTIVES	29,878	46,635	-	-	-	-	-
	TOTAL INSURANCE EXPENSES	9,111,177	9,450,795	10,424,700	10,851,377	9,788,600	9,788,600	9,788,600



DEBT SERVICE FUND

DEBT SERVICE

<i>DESCRIPTION</i>	<i>2017-2018 ACTUAL</i>	<i>2018-2019 ACTUAL</i>	<i>2019-2020 AMENDED</i>	<i>2019-2020 ESTIMATED</i>	<i>2020-2021 REQUESTED</i>	<i>2020-2021 RECOMMEND</i>	<i>2020-2021 ADOPTED</i>
DEBT SERVICE FUND REVENUES	6,259,537	2,692,623	4,442,967	3,264,269	3,533,798	3,533,798	3,533,798
DEBT SERVICE FUND EXPENSES	6,339,857	2,773,043	4,522,967	3,264,269	3,533,798	3,533,798	3,533,798
SURPLUS (DEFICIT)	(80,320)	(80,420)	(80,000)	-	-	-	-
BEGINNING FUND BALANCE	1,704,368	1,624,048	1,543,628	1,543,628	1,543,628	1,543,628	1,543,628
ENDING FUND BALANCE	1,624,048	1,543,628	1,463,628	1,543,628	1,543,628	1,543,628	1,543,628

DEBT SERVICE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
211	REVENUE							
34720	TRANSFER FROM IMPACT FEE FUND	-	-	1,800,000	542,302	1,337,350	1,337,350	1,337,350
34730	TRANSFER FROM GENERAL	2,571,717	2,636,850	2,588,454	2,587,454	2,058,775	2,058,775	2,058,775
36106	INTEREST INCOME - AIRPORT AUTH NOTE	57,152	55,773	54,513	54,513	52,673	52,673	52,673
36107	PRINCIPAL INCOME - AIRPORT AUTH NOTE	-	-	80,000	80,000	85,000	85,000	85,000
36902	2014 REFUNDING BOND PROCEEDS	3,630,668	-	-	-	-	-	-
	TOTAL DEBT SERVICE REVENUE	6,259,537	2,692,623	4,522,967	3,264,269	3,533,798	3,533,798	3,533,798

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
211								
41991-175	ADMINISTRATIVE FEES	700	950	2,000	1,000	1,000	1,000	1,000
41991-642	PRINCIPAL RETIREMENT/2008	358,785	374,850	-	-	-	-	-
41991-643	INTEREST/2008	29,166	14,994	-	-	-	-	-
41991-644	PRINCIPAL RETIREMENT/2009	210,000	220,000	-	-	-	-	-
41991-645	INTEREST/2009	13,975	7,150	-	-	-	-	-
41991-648	PRINCIPAL 2014A 800 TRUNK BOND ISSUE	210,000	210,000	220,000	220,000	230,000	230,000	230,000
41991-649	INTEREST 2014A 800 TRUNK BOND ISSUE	60,600	54,300	48,000	48,000	39,200	39,200	39,200
41991-652	PRINCIPAL 2014 REFUNDING 2005 BOND	500,000	510,000	530,000	530,000	-	-	-
41991-653	INTEREST 2014 REFUNDING 2005 BOND	21,232	14,333	7,314	7,314	-	-	-
41991-654	PRINCIPAL 2014B AIRPORT AUTH BOND	80,000	80,000	80,000	80,000	85,000	85,000	85,000
41991-655	INTEREST 2014B AIRPORT AUTH BOND	57,472	56,192	54,513	54,513	52,673	52,673	52,673
41991-656	PRINCIPAL 2014A REFUNDING 2006 BOND	990,000	1,005,000	1,025,000	1,025,000	1,040,000	1,040,000	1,040,000
41991-657	INTEREST 2014A REFUNDING 2006 BOND	86,613	69,882	52,897	52,897	35,575	35,575	35,575
41991-660	PRINCIPAL - 2017 REFUNDING BOND	-	-	547,850	547,850	585,000	585,000	585,000
41991-661	INTEREST - 2017 REFUNDING BOND	90,646	155,392	155,393	155,393	128,000	128,000	128,000
41991-662	PRINCIPAL - 2019 BOND ISSUE	-	-	1,000,000	-	630,000	630,000	630,000
41991-663	INTEREST - 2019 BOND ISSUE	-	-	800,000	542,302	707,350	707,350	707,350
41991-698	CASH PAID TO REFUNDING AGENT	3,605,603	-	-	-	-	-	-
41991-699	BOND ISSUE COSTS	25,065	-	-	-	-	-	-
	TOTAL DEBT SERVICE	6,339,857	2,773,043	4,522,967	3,264,269	3,533,798	3,533,798	3,533,798



CAPITAL PROJECTS FUND

CAPITAL PROJECTS

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
320	REVENUE							
32005	CONTRIBUTION-OTHER GOVERNMENTS	391,936	1,235,387	-	(2,000)	1,150,400	1,150,400	1,150,400
32007	PRIVATE GRANT	32,000	2,000	-	2,000	-	-	-
32010	GHSO GRANT REVENUE	25,924	20,083	-	25,000	-	-	-
32011	TDOT GRANT REVENUE	65,819	1,296,094	5,696,000	3,695,184	\$6,932,000	6,932,000	6,932,000
33198	PARKS GRANTS	-	19,545	-	36,000	-	-	-
33204	JEFF KUSS MEMORIAL	1,157,261	2,117	-	-	-	-	-
34720	TRANSFER FROM IMPACT FEE	3,612,669	677,001	1,137,820	1,147,111	1,086,000	1,086,000	1,086,000
34730	TRANSFER FROM GENERAL FUND	9,643,380	9,045,925	4,868,438	4,641,684	3,016,300	3,016,300	3,016,300
34770	TRANSFER FROM STORM WATER	487,596	686,947	2,037,449	872,900	2,651,400	2,651,400	2,651,400
34780	TRANSFER FROM STATE STREET AID	26,191	76,734	470,000	365,000	91,900	91,900	91,900
35000	DEBT PROCEEDS	-	20,161,462	13,050,000	7,936,918	5,325,000	5,325,000	5,325,000
36100	INTEREST INCOME	7,647	135,078	-	211,171	42,300	42,300	42,300
37199	MISCELLANEOUS REVENUE	13,571	-	-	-	-	-	-
	TOTAL REVENUES	15,463,994	33,358,373	27,259,707	18,930,968	20,295,300	20,295,300	20,295,300
41210	JUDICIAL/COURTS	41,054	37,027	150,070	150,070	-	-	-
41250	PROBATION	-	-	-	-	5,200	5,200	5,200
41640	INFORMATION SERVICES	112,281	38,805	438,419	438,399	59,000	59,000	59,000
41700	PLANNING & CODES	108,739	231,115	35,105	45,055	49,400	49,400	49,400
41720	PUBLIC WORKS	46,237	5,363	8,685	3,880	-	-	-
41800	BUILDING & GROUNDS	80,167	194,074	463,370	445,625	219,500	219,500	219,500
41990	ADMINISTRATION	111,584	327,252	70,410	117,996	-	-	-
41991	FINANCE	3,707	7,965	56,070	24,251	25,000	25,000	25,000
41992	TREASURER	5,598	21,400	4,327	3,917	2,500	2,500	2,500
41993	HUMAN RESOURCES	1,808	3,435	7,585	6,381	1,700	1,700	1,700
42100	POLICE	500,897	702,125	826,725	927,619	1,033,900	1,033,900	1,033,900
42200	FIRE	833,849	990,768	1,537,935	1,086,554	497,500	497,500	497,500
43100	STREET	3,337,457	6,246,594	17,575,000	12,017,102	\$13,520,100	13,520,100	13,520,100
43170	VEHICLE MAINTENANCE	3,408	67,483	12,800	11,228	14,500	14,500	14,500
43900	STORM WATER	487,596	686,947	2,037,449	872,900	2,651,400	2,651,400	2,651,400
44450	GOLF COURSE	69,021	16,035	24,950	19,551	46,200	46,200	46,200
44700	PARKS	3,480,654	7,727,151	6,315,307	7,073,769	\$2,012,100	2,012,100	2,012,100
45000	EVENT CENTER	86,719	116,710	45,500	45,500	115,000	115,000	115,000
	TOTAL EXPENSES	9,310,776	17,420,249	29,609,707	23,289,797	20,253,000	20,253,000	20,253,000
	BEGINNING FUND BALANCE	412,672	6,565,890	22,504,014	22,504,014	18,145,185	18,145,185	18,145,185
	ENDING FUND BALANCE	6,565,890	22,504,014	20,154,014	18,145,185	18,187,485	18,187,485	18,187,485

FOR DETAIL OF CAPITAL PROJECTS SEE CAPITAL IMPROVEMENTS PLAN SECTION

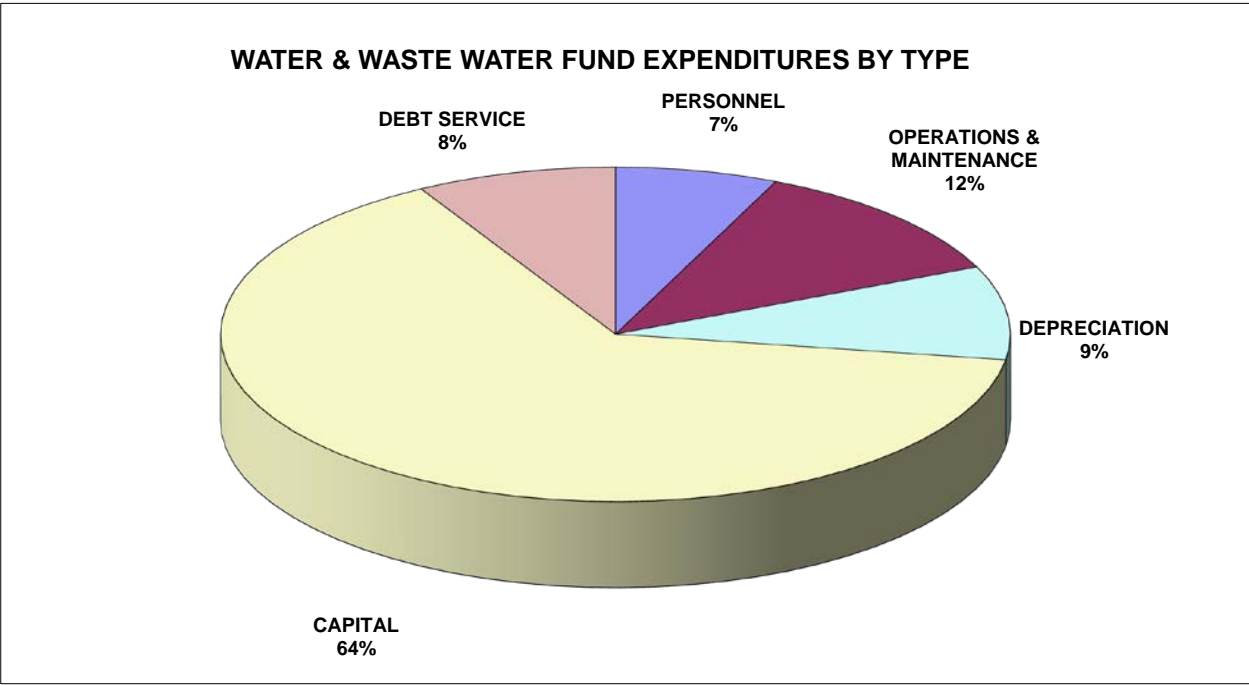


ENTERPRISE FUNDS

WATER & WASTE WATER SUMMARY

DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
WATER SERVICES	10,758,332	11,262,991	11,101,500	11,723,200	11,329,850	11,329,850	11,329,850
SEWER SERVICES	9,749,375	10,022,437	9,998,400	10,271,776	10,471,850	10,471,850	10,471,850
FORFEITED PENALTIES	298,518	279,100	295,000	283,641	280,000	280,000	280,000
LESS: BAD DEBT (EXPENSE)	(57,295)	(91,834)	(20,000)	(91,760)	(20,000)	(20,000)	(20,000)
OTHER	8,422	7,082	10,000	18,892	10,300	10,300	10,300
TOTAL OPERATING REVENUE	20,757,352	21,479,776	21,384,900	22,205,749	22,072,000	22,072,000	22,072,000
WATER PLANT							
PERSONNEL	1,048,462	1,213,163	1,351,190	1,298,803	1,347,000	1,347,040	1,347,040
OPERATIONS & MAINTENANCE	2,910,471	2,819,096	3,064,954	2,733,999	2,932,200	2,932,125	2,932,125
DEPRECIATION	3,581,450	3,634,555	3,319,675	3,319,675	3,319,675	3,319,675	3,319,675
WASTE WATER PLANT							
PERSONNEL	971,888	1,044,768	1,151,245	1,078,026	1,248,300	1,248,250	1,248,250
OPERATIONS & MAINTENANCE	2,019,818	2,023,684	2,318,152	2,141,882	2,086,300	2,086,208	2,086,208
DEPRECIATION	2,295,742	2,529,218	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
WATER & WASTE WATER MAINTENANCE							
PERSONNEL	1,085,575	1,190,855	1,511,850	1,425,107	1,480,800	1,480,700	1,480,700
OPERATIONS & MAINTENANCE	1,735,134	1,516,717	2,028,772	1,580,732	1,637,158	1,637,188	1,637,188
TOTAL OPERATING EXPENSES	15,648,540	15,972,056	16,958,953	15,791,339	16,264,548	16,264,301	16,264,301
OPERATING INCOME (LOSS)	5,108,812	5,507,720	4,425,947	6,414,410	5,807,452	5,807,699	5,807,699
INTEREST INCOME	340,791	712,473	404,500	483,242	99,400	99,400	99,400
INTEREST (EXPENSE)	(723,643)	(720,479)	(2,467,960)	(2,467,960)	(1,123,960)	(1,123,960)	(1,123,960)
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	-	2,260	-	6,780	-	-	-
NON OPERATING REVENUES / (EXPENSES)	(382,852)	(5,746)	(2,063,460)	(1,977,938)	(1,024,560)	(1,024,560)	(1,024,560)
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	4,725,960	5,501,974	2,362,487	4,436,472	4,782,892	4,783,139	4,783,139
KEY INDICATORS							
SRL LOAN FORGIVENESS	-	145,442	-	-	145,500	145,500	145,500
CAPITAL CONTRIBUTIONS-TAP FEES	2,385,883	3,004,738	2,955,200	3,577,255	3,200,000	3,200,000	3,200,000
NON CASH CONTRIBUTIONS FROM DEVELOPERS	6,927,550	2,095,825	6,740,000	5,014,675	1,431,000	1,431,000	1,431,000
TRANSFERS OUT-IN LIEU OF TAX	(631,177)	(583,659)	(658,082)	(658,082)	(518,237)	(518,237)	(518,237)
CHANGE IN NET POSITION	13,408,216	10,164,320	11,399,605	12,370,320	9,041,155	9,041,402	9,041,402
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	5,877,192	6,163,773	5,532,790	5,532,790	5,532,790	5,532,790	5,532,790
DEBT PROCEEDS	-	-	27,936,502	27,936,502	33,597,300	33,597,300	33,597,300
LESS: DEBT PRINCIPAL PAYMENTS	(3,868,001)	(4,102,085)	(3,733,342)	(3,733,342)	(3,899,374)	(3,899,374)	(3,899,374)
CONTRIBUTIONS FROM DEVELOPERS	(6,927,550)	(2,095,825)	(6,740,000)	(5,014,675)	(1,431,000)	(1,431,000)	(1,431,000)
CAPITAL PROJECTS	(976,960)	(3,548,335)	(29,204,802)	(18,906,559)	(39,391,200)	(39,391,200)	(39,391,200)
NET INCREASE (DECREASE) IN CASH	7,512,897	6,581,848	5,190,753	18,185,036	3,449,671	3,449,918	3,449,918

WATER & WASTE WATER SUMMARY



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	3,105,925	3,448,786	4,014,285	3,801,936	4,076,100	4,075,990	4,075,990
OPERATIONS & MAINTENANCE	7,354,945	7,036,040	8,089,960	7,206,455	7,193,895	7,193,758	7,193,758
DEPRECIATION	5,877,192	6,163,773	5,532,790	5,532,790	5,532,790	5,532,790	5,532,790
CAPITAL	-	-	29,204,802	18,906,559	39,391,200	39,391,200	39,391,200
DEBT SERVICE	722,593	719,429	6,201,302	6,201,302	5,023,334	5,023,334	5,023,334

WATER & WASTE WATER REVENUE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
413	REVENUE							
33100	LOAN.GRANT FORGIVENESS	-	145,442	-	-	145,500	145,500	145,500
36001	SURPLUS SALES	-	2,260	-	6,780	-	-	-
36007	MISC REVENUE PAYROLL	75	300	-	175	300	300	300
36100	INTEREST EARNED - CHECKING	336,018	708,488	400,000	479,651	96,000	96,000	96,000
36110	INTEREST INCOME	4,773	3,985	4,500	3,591	3,400	3,400	3,400
36900	FINANCING SOURCES	-	-	27,936,502	27,936,502	33,597,300	33,597,300	33,597,300
36950	BAD DEBT COLLECTION	1,124	-	1,000	-	500	500	500
37110	METERED WATER SALES	9,673,688	10,165,213	10,031,700	10,629,778	10,759,600	10,759,600	10,759,600
37111	CONSOLIDATED SEWER	481,342	563,393	525,000	618,495	600,000	600,000	600,000
37119	OTHER METERED WATER SALES	15,027	18,155	14,500	19,535	18,500	18,500	18,500
37121	TREATMENT/SURCHARGE	112,967	-	70,000	-	-	-	-
37122	INDUSTRIAL MONITORING	71,773	121,832	85,000	85,880	61,000	61,000	61,000
37124	CUD CONTRACT - MILL LANE	1,017,810	1,026,913	1,003,800	1,026,127	500,500	500,500	500,500
37191	FORFEITED PENALTIES	298,518	279,100	295,000	283,641	280,000	280,000	280,000
37195	INSTALLATION CHARGES	102,490	105,420	102,000	95,520	102,000	102,000	102,000
37196	WATER TAP FEES	698,556	794,670	670,000	886,654	900,000	900,000	900,000
37199	MISCELLANEOUS	8,347	6,782	10,000	18,717	10,000	10,000	10,000
37200	CONTRIBUTED LINES	6,927,550	2,095,825	6,740,000	5,014,675	1,431,000	1,431,000	1,431,000
37210	WASTE WATER SERVICE CHARGE	8,972,903	9,214,673	9,204,900	9,456,413	9,683,600	9,683,600	9,683,600
37215	WASTE WATER REUSE SALES	47,858	37,379	45,000	32,753	46,000	46,000	46,000
37220	WASTE WATER INSPECTION FEES	10,725	32,450	17,000	30,475	30,000	30,000	30,000
37296	WASTE WATER TAP FEES	1,687,327	2,210,068	2,285,200	2,690,601	2,300,000	2,300,000	2,300,000
TOTAL REVENUE		30,468,871	27,532,348	59,441,102	59,315,963	60,565,200	60,565,200	60,565,200

WATER TREATMENT PLANT

PURPOSE STATEMENT

THE WATER TREATMENT PLANT PRODUCES THE HIGHEST QUALITY OF WATER POSSIBLE AT THE MOST REASONABLE PRICE FOR ITS CUSTOMERS. THE GOAL IS TO OPERATE THE PLANT AT THE MINIMUM COST NEEDED TO PRODUCE WATER AND MEET OR EXCEED STATE AND EPA GUIDELINES.

MAJOR HIGHLIGHTS

UPGRADE OF WATER LINES WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT
 UPGRADE OF RAW WATER PUMP #2 AT RAW WATER PUMP STATION 1
 UPGRADE OF ROCK SPRINGS BOOSTER PUMP STATION PUMP #2

PERFORMANCE MEASURES

	Fiscal Year				
	2,015	2016	2017	2018	2019
EFFICIENCY					
COST PER 1,000 GALLONS*	\$3.18	\$2.83	\$2.72	\$2.58	\$2.66
SERVICE QUALITY					
TASTE AND ODOR COMPLAINTS	11	12	5	6	3

* Includes half of the Water Sewer Maintenance Costs

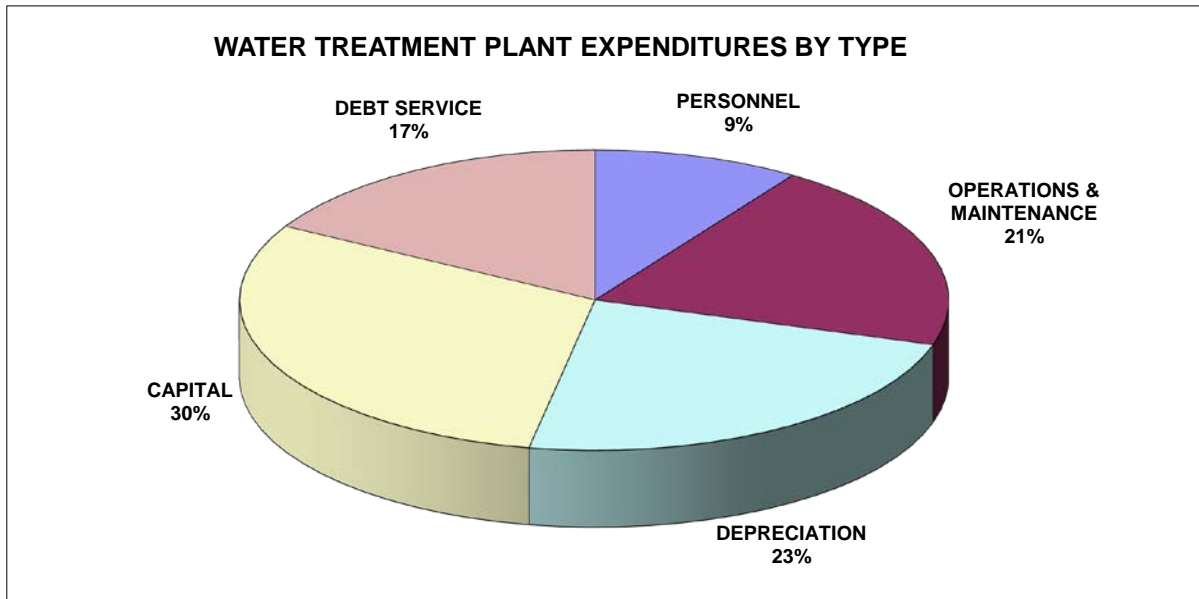
WORKLOAD INDICATOR

	Fiscal Year				
	2,015	2016	2017	2018	2019
RAW WATER TREATED/MONTH (000,000)	2,941.3	3,219.6	3,722.8	3,796.6	3,869.7

PERSONNEL

STATUS POSITION	Fiscal Year				
	16-17	17-18	18-19	19-20	20-21
F ASSISTANT MANAGER WTP	1	1	1	1	1
F LABORATORY ANALYST	2	2	0	0	1
F LABORATORY SUPERVISOR	0	0	1	1	1
F LABORATORY TECHNICIAN	0	0	1	1	0
F MAINTENANCE SUPERVISOR	1	1	1	1	1
F MAINTENANCE TECHNICIAN	1	1	1	1	1
F MAINTENANCE TECHNICIAN II	1	1	1	1	1
F OFFICE COORDINATOR	1	1	1	1	1
F WTP LEAD OPERATOR	3	3	3	3	2
F WTP MANAGER	1	1	1	1	1
F WTP OPERATOR II	1	0	2	0	1
P WTP OPERATOR II	0	0	0	0	1
F WTP OPERATOR III	1	2	1	0	0
F WTP OPERATOR IV	3	4	3	6	6
TOTAL POSITIONS	16.0	17.0	17.0	17.0	18.0
FTE	16.0	17.0	17.0	17.0	17.8

WATER TREATMENT PLANT



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	1,048,462	1,213,163	1,351,190	1,298,803	1,347,000	1,347,040	1,347,040
OPERATIONS & MAINTENANCE	2,910,471	2,819,096	3,064,954	2,733,999	2,932,200	2,932,125	2,932,125
DEPRECIATION	3,581,450	3,634,555	3,319,675	3,319,675	3,319,675	3,319,675	3,319,675
CAPITAL	-	-	3,944,579	840,927	4,331,900	4,331,900	4,331,900
DEBT SERVICE	251,230	284,396	2,439,620	2,439,620	2,414,378	2,414,378	2,414,378

WATER TREATMENT PLANT

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
413-52100								
111	SALARIES	787,111	838,143	848,070	847,900	871,300	871,300	871,300
112	OVERTIME	27,542	18,057	34,910	28,693	36,100	36,100	36,100
118	COMPENSATED ABSENCES	3,497	14,034	-	14,030	14,100	14,100	14,100
141	OASI (EMPLOYER'S SHARE)	59,269	62,205	67,640	63,384	69,500	69,500	69,500
142	HEALTH INSURANCE	181,461	229,535	302,090	268,610	264,100	264,100	264,100
143	RETIREMENT/PENSION	(40,202)	19,872	60,020	51,330	60,200	60,200	60,200
145	OTHER INSURANCE	4,366	4,425	5,210	4,440	6,300	6,300	6,300
146	WORKER'S COMPENSATION	20,222	15,946	16,310	15,946	14,100	14,100	14,100
148	EMPLOYEE EDUCATION & TRAINING	4,817	10,675	14,940	4,340	10,900	10,940	10,940
175	ADMINISTRATIVE FEES/BONDS	-	-	100	-	100	100	100
190	EMPLOYMENT TESTING	379	271	2,000	130	400	400	400
191	IMMUNIZATION	-	-	400	-	400	400	400
200	STATE FEES	24,187	24,684	26,120	24,870	26,100	26,120	26,120
211	POSTAGE	148	151	2,850	180	400	400	400
220	PRINTING & DUPLICATION	324	706	1,000	710	700	700	700
235	MEMBERSHIP/REGISTRATION FEES	2,068	2,645	3,590	2,290	2,700	2,720	2,720
236	ADVERTISING/PROMOTION	-	133	500	130	500	500	500
237	ADVERTISING/LEGAL	688	182	700	200	500	500	500
241	UTILITY SERVICES	1,043,957	1,074,181	1,100,000	1,096,280	1,100,000	1,100,000	1,100,000
245	TELEPHONE SERVICES	6,192	3,982	6,200	4,590	5,400	5,400	5,400
254	ARCHITECTURAL/ENGINEERING	-	-	10,000	-	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	3,236	2,197	5,000	3,610	2,500	2,500	2,500
263	REPAIR & MAINTENANCE/ WATER TANK	10,103	9,753	39,500	8,400	13,000	13,000	13,000
269	OTHER REPAIR & MAINTENANCE	107,100	129,359	136,500	179,790	122,000	122,000	122,000
289	TRAVEL	2,229	447	3,395	1,360	2,300	2,300	2,300
290	CONTRACTUAL SERVICES	350,574	379,560	469,250	190,980	403,200	403,150	403,150
320	OPERATING SUPPLIES	38,645	56,686	21,800	10,160	21,800	21,800	21,800
321	CHEMICAL SUPPLIES	992,927	927,128	1,030,000	986,390	1,030,000	1,030,000	1,030,000
322	LAB SUPPLIES	55,139	83,005	70,000	84,380	72,500	72,500	72,500
323	SAFETY SUPPLIES	12,156	5,157	9,700	6,750	7,600	7,600	7,600
324	ADMINISTRATION SUPPLIES	2,447	2,257	3,700	3,810	2,100	2,060	2,060
325	MAINTENANCE SUPPLIES	871	1,140	1,000	1,260	1,000	1,025	1,025
326	CLOTHING AND UNIFORMS	9,658	11,091	13,800	10,920	10,600	10,600	10,600
327	JANITORIAL SUPPLIES	1,010	1,718	1,750	1,170	1,500	1,500	1,500
331	GAS, OIL & FUEL	5,455	11,553	10,000	18,240	10,000	10,000	10,000
511	BUILDING INSURANCE	49,646	60,626	66,799	66,799	52,800	52,800	52,800
512	VEHICLE INSURANCE	4,210	4,681	5,150	5,150	5,300	5,300	5,300
513	LIABILITY INSURANCE	25,000	25,000	25,000	25,000	26,000	26,000	26,000
540	DEPRECIATION	3,581,450	3,634,555	3,319,675	3,319,675	3,319,675	3,319,675	3,319,675
630	DEBT SERVICE - PRINCIPAL	-	-	1,981,620	1,981,620	2,069,667	2,069,667	2,069,667
636	BOND INTEREST 2011	73,245	140,167	98,000	98,000	50,000	50,000	50,000
638	STATE REVOLVING INTEREST 2015 A	873	865	27,000	27,000	792	792	792
639	2017 REFUNDING BOND INTEREST	177,112	143,364	333,000	333,000	293,919	293,919	293,919
699	BOND ISSUE COSTS	161,643	-	-	-	-	-	-
799	SUNDRY	858	1,074	1,150	580	1,200	1,150	1,150
940	TRANSFER TO CAPITAL	-	-	3,944,579	840,927	4,331,900	4,331,900	4,331,900
TOTAL WATER TREATMENT PLANT		7,791,613	7,951,210	14,120,018	10,633,024	14,345,153	14,345,118	14,345,118

WASTE WATER TREATMENT PLANT

PURPOSE STATEMENT

PROTECTION OF PUBLIC HEALTH AND THE ENVIRONMENT BY THE TREATMENT OF THE SANITARY AND INDUSTRIAL SEWAGE OF THE TOWN OF SMYRNA. THE GOAL IS TO PROVIDE THE HIGHEST QUALITY OF SERVICE TO THE CITIZENS OF THE TOWN OF SMYRNA.

MAJOR HIGHLIGHTS

EXPANSION OF THE WWTP FROM 5.85 MGD TO 9 MGD

EXTENSION OF SEWER LINE WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT

COMPLETED DESIGN FOR OLIVE BRANCH SEWER EXTENSION PROJECT

PERFORMANCE MEASURES

	Fiscal Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
TREATMENT COST PER 1,000 GALLONS*	\$3.17	\$3.00	\$3.19	\$3.47	\$3.64
SERVICE QUALITY					
PERMIT VIOLATIONS	25	19	18	9	44

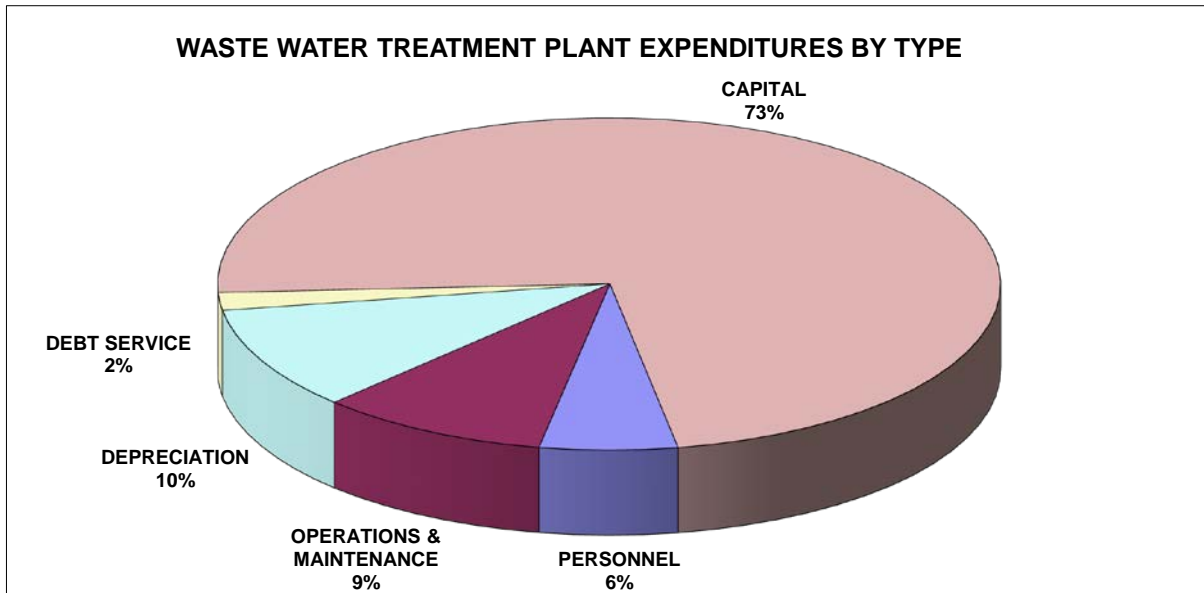
* Includes half of the Water Sewer Maintenance Costs

WORKLOAD INDICATOR

	Fiscal Year				
	2015	2016	2017	2018	2019
GALLONS TREATED (1,000,000)	2,104	2,180	2,065	2,107	2,075
POUNDS DISPOSED OF	2,870,600	2,473,600	2,766,112	2,779,809	2,777,000
LOADS TRUCKED OUT	542	619	568	552	589

WASTE WATER TREATMENT PLANT

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
F CHIEF OPERATOR	1	1	1	1	1	
F LABORATORY ANALYST	1	0	1	1	0	
F LABORATORY SUPERVISOR	1	1	1	1	2	
F MAINTENANCE SUPERVISOR	1	1	1	1	1	
F MAINTENANCE TECH	0	1	1	1	1	
F MAINTENANCE TECH II	1	0	1	1	1	
F WWTP LEAD OPERATOR	1	1	1	1	1	
F WWTP MANAGER	1	1	1	1	1	
P WWTP OPERATOR II	0	0	0	0	1	
F WWTP OPERATOR III	5	5	2	6	7	
F WWTP OPERATOR IV	0	2	3	0	0	
F WWTP OPERATOR TRAINEE	0	0	0	0	0	
TOTAL POSITIONS	12.0	13.0	13.0	14.0	16.0	
FTE	12.0	13.0	13.0	14.0	15.8	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	971,888	1,044,768	1,151,245	1,078,026	1,248,300	1,248,250	1,248,250
OPERATIONS & MAINTENANCE	2,020,868	2,024,734	2,318,152	2,141,882	2,086,300	2,086,208	2,086,208
DEPRECIATION	2,295,742	2,529,218	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
DEBT SERVICE	65,335	58,333	1,522,045	1,522,045	379,172	379,172	379,172
CAPITAL	-	-	17,096,038	14,286,756	16,076,700	16,076,700	16,076,700

WASTE WATER TREATMENT PLANT

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
413-52200								
111	SALARIES	591,113	614,022	661,130	633,943	742,300	742,300	742,300
112	OVERTIME	49,666	74,591	51,000	50,782	58,000	58,000	58,000
118	COMPENSATED ABSENCES	1,789	6,861	-	6,860	6,900	6,900	6,900
141	OASI (EMPLOYER'S SHARE)	49,591	50,546	54,610	50,611	61,400	61,400	61,400
142	HEALTH INSURANCE	143,216	176,462	256,320	215,080	236,700	236,700	236,700
143	RETIREMENT/PENSION	119,601	81,617	83,080	81,140	86,200	86,200	86,200
144	457B MATCH	260	260	260	260	300	300	300
145	OTHER INSURANCE	3,509	3,248	4,070	3,400	5,300	5,300	5,300
146	WORKER'S COMPENSATION	9,118	34,342	30,800	30,800	37,500	37,500	37,500
148	EMPLOYEE EDUCATION & TRAINING	3,534	2,052	7,500	3,340	9,500	9,500	9,500
175	ADMINISTRATIVE FEES/BONDS	1,050	1,050	1,100	1,050	3,200	3,150	3,150
190	EMPLOYMENT TESTING	491	620	875	610	500	500	500
191	IMMUNIZATION	-	147	500	150	500	500	500
200	STATE FEES	1,380	11,910	14,220	11,910	12,300	12,260	12,260
211	POSTAGE	204	242	500	230	300	250	250
235	MEMBERSHIP/REGISTRATION FEES	625	625	1,000	630	2,500	2,490	2,490
236	ADVERTISING / PROMO	129	70	500	70	100	100	100
241	UTILITY SERVICES	966,781	938,069	980,000	971,940	980,000	980,000	980,000
245	TELEPHONE SERVICES	39,284	1,140	25,600	3,000	6,600	6,575	6,575
254	ARCHITECTURAL/ENGINEERING	-	-	10,000	-	10,000	10,000	10,000
261	REPAIR & MAINTENANCE/VEHICLES	21,867	10,182	25,000	10,730	17,500	17,538	17,538
262	REPAIR & MAINTENANCE/LIFT STATIONS	50,766	67,052	100,000	49,970	75,000	75,000	75,000
269	OTHER REPAIR & MAINTENANCE	139,675	119,919	200,000	127,480	119,000	119,000	119,000
289	TRAVEL	626	1,264	1,300	1,230	1,500	1,500	1,500
290	CONTRACTUAL SERVICES	432,420	484,747	421,520	454,910	433,800	433,845	433,845
320	OPERATING SUPPLIES	29,568	12,251	29,000	10,180	26,000	26,000	26,000
321	CHEMICAL SUPPLIES	209,575	218,369	220,000	238,410	250,000	250,000	250,000
322	LAB SUPPLIES	26,422	33,061	33,000	32,990	28,000	28,000	28,000
323	CHLORINE SUPPLIES	9,726	14,101	20,000	14,840	17,000	17,000	17,000
324	DEWATERING SUPPLIES	40	2,773	10,000	2,770	10,000	10,000	10,000
326	CLOTHING AND UNIFORMS	8,669	10,700	13,000	10,160	13,000	13,000	13,000
327	JANITORIAL SUPPLIES	1,095	1,945	3,000	790	1,500	1,500	1,500
331	GAS, OIL & FUEL	14,413	11,938	20,000	13,070	15,000	15,000	15,000
339	PUMP OIL	423	-	3,000	-	200	150	150
511	BUILDING INSURANCE	24,511	29,879	34,521	34,521	26,900	26,900	26,900
512	VEHICLE INSURANCE	4,736	4,681	4,010	4,010	5,900	5,900	5,900
513	LIABILITY INSURANCE	36,125	48,032	147,281	147,281	32,500	32,500	32,500
540	DEPRECIATION	2,295,742	2,529,218	2,213,115	2,213,115	2,213,115	2,213,115	2,213,115
630	DEBT SERVICE - PRINCIPAL	-	-	181,192	181,192	190,504	190,504	190,504
633	DEBT SERVICE INTEREST-2003A	3,293	-	-	-	-	-	-
635	STATE REVOLVING INTEREST 234	54,186	50,772	47,284	47,284	43,720	43,720	43,720
636	STATE REVOLVING INTEREST 258	5,412	5,100	4,704	4,704	4,380	4,380	4,380
637	STATE REVOLVING INTEREST 2015 B	2,444	2,461	-	-	2,328	2,328	2,328
638	BOND PRINCIPAL 2019	-	-	701,615	701,615	69,792	69,792	69,792
639	BOND INTEREST 2019	-	-	587,250	587,250	47,448	47,448	47,448
640	STATE REVOLVING INTEREST 438	-	-	-	-	21,000	21,000	21,000
799	SUNDRY	758	734	1,700	760	1,700	1,700	1,700
940	TRANSFER TO CAPITAL	-	-	17,096,038	14,286,756	16,076,700	16,076,700	16,076,700
TOTAL WASTE WTR TREATMENT PLANT		5,353,833	5,657,053	24,300,595	21,241,824	22,003,587	22,003,445	22,003,445

WATER & WASTE WATER MAINTENANCE

PURPOSE STATEMENT

THE WATER & WASTE WATER MAINTENANCE DEPARTMENT MAINTAINS THE TOWN'S WATER DISTRIBUTION SYSTEM, RECLAIMED WATER SYSTEM AND WASTE WATER COLLECTION SYSTEM. THE PURPOSE IS TO ADHERE TO ALL REGULATORY REQUIREMENTS WHILE CONTINUING TO UPGRADE THE SYSTEM AND PROVIDE THE BEST VALUE TO CUSTOMERS IN THE STATE OF TENNESSEE.

MAJOR HIGHLIGHTS

PERFORMING ALL MAINTENANCE EFFORTS WHILE SUBSTANTIALLY REDUCING OPERATING AND CAPITAL EXPENDITURES

PERFORMANCE MEASURES

	Fiscal Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
PERCENT OF UNACCOUNTED FOR WATER DISTRIBUTION OF WATER SAMPLES REPORTED SAFE	16.1%	16.7%	16.8%	16.7%	12.3%
	100%	100%	100%	100%	99.86%

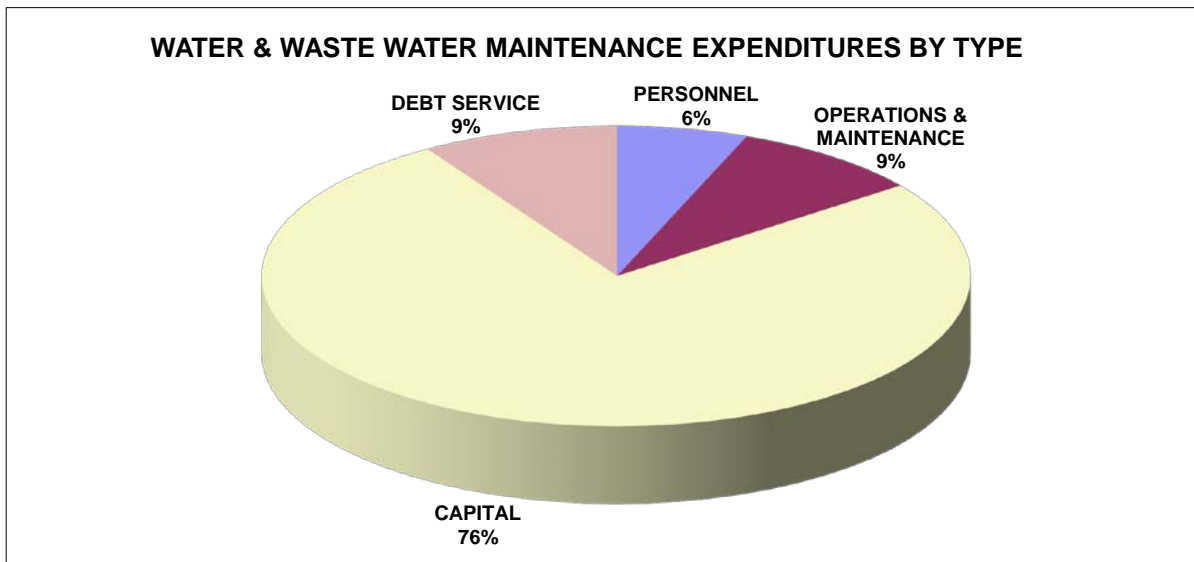
WORKLOAD INDICATOR

	Fiscal Year				
	2015	2016	2017	2018	2019
WATER CUSTOMERS	14,336	14,343	14,522	14,724	14,738
WORK ORDERS	7,607**	7,850**	7,857**	9,644**	16,994
MILES OF WATER MAINS*	244	246	250	251	254
SEWER CUSTOMERS	14,458	14,805	15,070	15,446	15,911

* Miles of water mains obtained from GIS mapping records
 **Previous billing system does less workorders per task

WATER & WASTE WATER MAINTENANCE

PERSONNEL		Fiscal Year				
STATUS POSITION	16-17	17-18	18-19	19-20	20-21	
F ASSISTANT DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5	
F CONSTRUCTION INSPECTOR	1	2	2	2	2	
F CROSS CONNECTION COORDINATOR	1	1	1	1	1	
F CROSS CONNECTION TECHNICIAN	1	1	1	1	1	
F DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5	
F GIS TECHNICIAN	1	1	1	1	1	
F LEAD UTILITY FIELD REPRESENTATIVE	1	1	1	1	1	
F SEWER CREW LEADER	0	1	1	1	1	
F UTILITY FIELD REPRESENTATIVE	1	1	1	1	1	
F UTILITY FIELD REPRESENTATIVE SUPR.	1	1	1	1	1	
F WATER CREW LEADER	2	1	0	0	0	
F WATER/SEWER ASSISTANT SUPERVISOR	1	1	1	1	1	
F WATER/SEWER SUPERVISOR	1	1	1	1	1	
F WATER/SEWER TECHNICIAN I	2	4	3	5	2	
F WATER/SEWER TECHNICIAN II	2	1	3	1	4	
TOTAL POSITIONS	16.0	18.0	18.0	18.0	18.0	
FTE	16.0	18.0	18.0	18.0	18.0	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	1,085,575	1,190,855	1,511,850	1,425,107	1,480,800	1,480,700	1,480,700
OPERATIONS & MAINTENANCE	2,423,606	2,192,210	2,706,854	2,330,574	2,175,395	2,175,425	2,175,425
CAPITAL	-	-	8,164,185	3,778,876	18,982,600	18,982,600	18,982,600
DEBT SERVICE	406,028	376,700	2,239,637	2,239,637	2,229,785	2,229,785	2,229,785

WATER & WASTE WATER MAINTENANCE

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
413-52300								
111	SALARIES	807,728	839,412	889,350	868,272	906,800	906,800	906,800
112	OVERTIME	43,576	53,899	47,340	58,101	48,200	48,200	48,200
117	CAPITALIZED LABOR	(170,377)	(159,686)	-	-	-	-	-
118	COMPENSATED ABSENCES	2,846	10,292	-	10,290	10,300	10,300	10,300
141	OASI (EMPLOYER'S SHARE)	62,251	65,587	71,810	66,040	73,300	73,300	73,300
142	HEALTH INSURANCE	194,364	233,710	311,760	268,345	291,100	291,100	291,100
143	RETIREMENT/PENSION	36,997	51,399	62,840	51,850	62,000	62,000	62,000
145	OTHER INSURANCE	4,079	3,846	5,430	4,380	6,500	6,500	6,500
146	WORKER'S COMPENSATION	99,033	90,259	113,820	90,259	72,500	72,500	72,500
148	EDUCATION & TRAINING	3,632	1,459	6,500	6,300	8,800	8,750	8,750
190	EMPLOYMENT TESTING	1,005	678	2,000	1,120	1,000	1,000	1,000
191	IMMUNIZATION	441	-	1,000	150	300	250	250
211	POSTAGE	42,762	51,517	44,300	52,990	46,500	46,500	46,500
220	PRINTING & DUPLICATION	18,052	21,155	18,000	20,780	20,000	20,000	20,000
235	MEMBERSHIP/REGISTRATION FEES	16,349	15,559	17,600	11,290	15,300	15,300	15,300
237	ADVERTISING/LEGAL	-	412	1,000	190	500	500	500
241	UTILITY SERVICES	16,712	14,706	11,000	13,200	15,000	15,000	15,000
245	TELEPHONE SERVICES	10,114	9,793	5,000	9,790	9,500	9,500	9,500
252	LEGAL SERVICES	16,267	50,021	300,000	20,020	50,000	50,000	50,000
253	AUDIT SERVICES	10,169	6,059	10,200	10,110	10,200	10,200	10,200
254	ARCHITECTURAL/ENGINEERING	2,434	108	10,000	1,080	5,000	5,000	5,000
261	REPAIR & MAINTENANCE/VEHICLES	32,940	44,669	28,000	43,630	35,800	35,800	35,800
262	SEWER REHABILITATION	700	-	9,000	4,500	1,500	1,500	1,500
269	OTHER REPAIR & MAINTENANCE	448,284	282,476	29,000	119,450	72,500	72,500	72,500
282	EMPLOYEE AUTOMOBILE ALLOWANCE	4,800	4,800	4,800	4,800	4,800	4,800	4,800
289	TRAVEL	-	-	1,500	-	6,300	6,300	6,300
290	CONTRACTUAL SERVICES	283,078	90,670	195,280	141,740	166,800	166,830	166,830
310	OFFICE SUPPLIES	3,104	2,765	2,500	2,850	3,000	3,000	3,000
320	OPERATING SUPPLIES	28,776	26,150	9,500	23,830	20,000	20,000	20,000
326	CLOTHING AND UNIFORMS	11,457	12,460	13,700	11,910	11,000	11,000	11,000
331	GAS, OIL & FUEL	26,951	30,656	50,000	26,950	28,000	28,000	28,000
341	TOOLS	5,781	4,493	4,500	3,590	5,000	5,000	5,000
351	INVENTORY PURCHASES	-	-	361,500	161,470	193,000	193,000	193,000
511	BUILDING INSURANCE	645	791	896	896	800	800	800
512	VEHICLE INSURANCE	7,893	9,362	8,010	8,010	7,900	7,900	7,900
513	LIABILITY INSURANCE	25,000	25,000	25,000	25,000	25,000	25,000	25,000
592	PAYMENTS IN LIEU OF TAXES	631,177	583,659	658,082	658,082	518,237	518,237	518,237
593	SUPPORT SERVICES/GENERAL FUND	714,977	807,826	856,986	856,986	873,258	873,258	873,258
628	DEBT SERVICE - PRINCIPAL	-	-	1,570,530	1,570,530	1,639,204	1,639,204	1,639,204
629	DEBT INTEREST - 2008 CONST BOND	1,707	9,754	-	-	-	-	-
630	DEBT INTEREST - 2009 REFUNDING	12,935	15,812	-	-	-	-	-
631	DEBT INTEREST - 2009 CONST BOND	35,509	63,067	-	-	-	-	-
633	2017 REFUNDING BOND INTEREST	355,877	288,067	669,107	669,107	590,581	590,581	590,581
750	SAFETY	7,398	3,720	7,000	4,570	7,000	7,000	7,000
799	SUNDRY	491	1,549	4,500	1,100	3,500	3,500	3,500
825	BAD DEBT	57,295	91,834	20,000	91,760	20,000	20,000	20,000
940	TRANSFER TO CAPITAL	-	-	8,164,185	3,778,876	18,982,600	18,982,600	18,982,600
TOTAL WATER & WASTE WATER MAINT.		3,915,209	3,759,765	14,622,526	9,774,194	24,868,580	24,868,510	24,868,510

NATURAL GAS

DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
METERED GAS SALES-RESIDENTIAL	3,314,070	3,412,817	2,900,000	2,562,000	3,000,000	3,000,000	3,000,000
METERED GAS SALES-COMMERCIAL	5,189,332	5,087,059	4,500,000	3,487,000	4,500,000	4,500,000	4,500,000
METERED GAS SALES-INDUSTRIAL	4,691,257	5,059,892	4,700,000	3,344,000	4,800,000	4,800,000	4,800,000
FORFEITED PENALTIES	119,920	68,337	119,000	70,714	70,000	70,000	70,000
LESS: BAD DEBT (EXPENSE)	527	(9,405)	(15,000)	(9,880)	(15,000)	(15,000)	(15,000)
OTHER	136,611	161,886	54,600	56,023	66,500	66,500	66,500
TOTAL OPERATING REVENUE	13,451,717	13,780,586	12,258,600	9,509,857	12,421,500	12,421,500	12,421,500
PERSONNEL	1,182,562	1,151,377	1,461,840	1,413,914	1,451,900	1,451,900	1,451,900
OPERATIONS & MAINTENANCE	1,181,918	1,196,928	1,338,432	1,409,722	1,380,286	1,380,216	1,380,216
DEPRECIATION	786,154	838,084	759,005	759,005	759,005	759,005	759,005
NATURAL GAS FOR RESALE	9,630,203	9,568,358	8,668,000	6,439,000	8,894,300	8,894,300	8,894,300
TOTAL OPERATING EXPENSES	12,780,837	12,754,747	12,227,277	10,021,641	12,485,491	12,485,421	12,485,421
OPERATING INCOME (LOSS)	670,880	1,025,839	31,323	(511,784)	(63,991)	(63,921)	(63,921)
INTEREST INCOME	160,532	284,857	175,000	168,798	33,800	33,800	33,800
GAIN (LOSS) ON SALE OF CAPITAL ASSETS	-	-	-	215	3,000	3,000	3,000
NON OPERATING REVENUES / (EXPENSES)	160,532	284,857	175,000	169,013	36,800	36,800	36,800
INCOME BEFORE CONTRIBUTIONS & TRANSFERS	831,412	1,310,696	206,323	(342,771)	(27,191)	(27,121)	(27,121)
KEY INDICATORS							
CAPITAL CONTRIBUTIONS-TAP FEES	169,030	195,583	200,000	196,478	200,000	200,000	200,000
TRANSFERS OUT-IN LIEU OF TAX	(208,037)	(194,986)	(188,021)	(188,021)	(192,879)	(192,879)	(192,879)
CHANGE IN NET POSITION	792,405	1,311,293	218,302	(334,314)	(20,070)	(20,000)	(20,000)
RECONCILIATION TO CASH BASIS							
ADD: DEPRECIATION	786,154	838,084	759,005	759,005	759,005	759,005	759,005
CAPITAL PROJECTS	-	(1,409,051)	(4,431,770)	(3,290,673)	(2,569,100)	(2,569,100)	(2,569,100)
NET INCREASE (DECREASE) IN CASH	1,578,559	740,326	(3,454,463)	(2,865,982)	(1,830,165)	(1,830,095)	(1,830,095)

NATURAL GAS

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
415	REVENUE							
36007	MISC REVENUE PAYROLL	25	-	-	-	-	-	-
36100	INTEREST EARNED CHECKING	160,532	284,857	175,000	168,798	33,800	33,800	33,800
36950	BAD DEBT COLLECTION	257	487	600	487	500	500	500
37191	FORFEITED PENALTIES	119,920	68,337	119,000	70,714	70,000	70,000	70,000
37195	INSTALLATION CHARGES	43,810	43,680	44,000	44,910	44,000	44,000	44,000
37199	MISCELLANEOUS	23,503	114,051	10,000	10,626	22,000	22,000	22,000
37200	SURPLUS SALES	-	-	-	215	3,000	3,000	3,000
37411	METERED GAS SALES-RESIDENTIAL	3,314,070	3,412,817	2,900,000	2,562,000	3,000,000	3,000,000	3,000,000
37412	METERED GAS SALES-COMMERCIAL	5,189,332	5,087,059	4,500,000	3,487,000	4,500,000	4,500,000	4,500,000
37413	METERED GAS SALES-INDUSTRIAL	4,691,257	5,059,892	4,700,000	3,344,000	4,800,000	4,800,000	4,800,000
37496	GAS TAP FEES	169,030	195,583	200,000	196,478	200,000	200,000	200,000
37801	CREDIT CARD CONVENIENCE FEES	69,273	4,155	-	-	-	-	-
	TOTAL REVENUES	13,781,009	14,270,918	12,648,600	9,885,228	12,673,300	12,673,300	12,673,300

NATURAL GAS

PURPOSE STATEMENT

THE NATURAL GAS DEPARTMENT PROVIDES NATURAL GAS SERVICE TO THE CITIZENS OF SMYRNA, LA VERGNE, AND PORTIONS OF THE OUTLYING AREAS. THIS INCLUDES THE MAINTENANCE AND INSTALLATION OF INFRASTRUCTURE, REGULATORY COMPLIANCE AND THE ACQUISITION OF SUPPLY. THE PURPOSE IS TO PROVIDE THE BEST ENERGY VALUE IN THE STATE OF TENNESSEE FOR OUR CITIZENS.

MAJOR HIGHLIGHTS

CONTROL OF OPERATING AND CAPITAL EXPENDITURES
 UPGRADE AND IMPLEMENTATION OF NEW SCADA SYSTEM
 EXTENSION OF A HIGH-PRESSURE GAS LINE WITHIN THE JEFFERSON PIKE TDOT ROAD PROJECT
 INSTALLATION OF GAS AMI METERING NETWORK AND INFRASTRUCTURE

PERFORMANCE MEASURES

	Fiscal Year				
	2015	2016	2017	2018	2019
EFFICIENCY					
ODOR CALLS ANSWERED WITHIN 20 MIN.	92%	94%	93%	96%	94%
SERVICES RUN WITHIN 5 DAYS	100%	100%	100%	100%	100%
OPERATING COST PER DTH	\$1.08	\$1.36	\$1.58	\$1.27	\$1.54
OPERATING COST PER CUSTOMER	\$26.26	\$27.93	\$31.56	\$28.18	\$28.34
UNACCOUNTED FOR GAS	0.00%	0.00%	0.00%	0.00%	0.00%

WORKLOAD INDICATOR

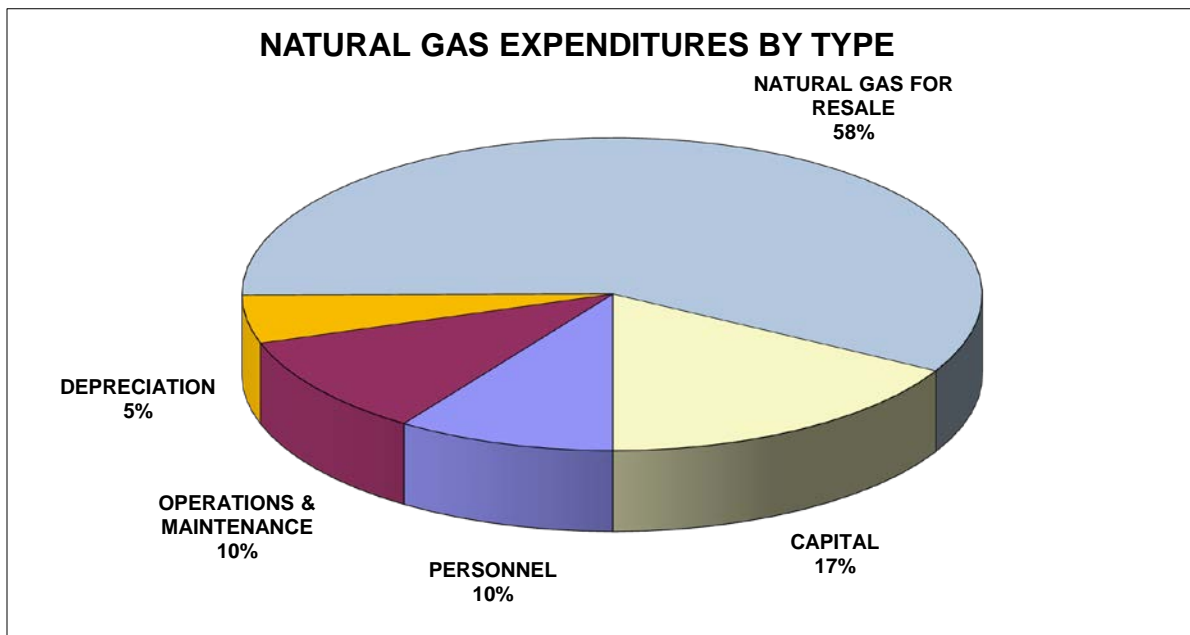
	Fiscal Year				
	2015	2016	2017	2018	2019
GAS CUSTOMERS	10,082	10,302	10,430	10,769	11,057
MILES OF MAIN*	269	274	275	281	285
NUMBER OF SERVICE	9,925	10,295	10,429	10,625	10,953
NUMBER OF WORKORDERS**	3,888	3,901	3,996	5,156	6,616

* Miles of gas main obtained from GIS mapping records

**New billing system does less workorders per task

NATURAL GAS

PERSONNEL		Fiscal Year				
STATUS POSITION	15-16	17-18	18-19	19-20	20-21	
F ASSISTANT DIRECTOR OF UTIL	0.5	0.5	0.5	0.5	0.5	
F CUSTOMER SERVICE REP	2	2	2	2	2	
F CUSTOMER SERVICE SUPV	1	1	1	1	1	
F DIRECTOR OF UTILITIES	0.5	0.5	0.5	0.5	0.5	
F GAS CONST. TECH I	1	0	0	0	0	
F GAS CREW LEADER	1	1	1	1	1	
F GAS SUPERVISOR	1	1	1	1	1	
F GAS TECHNICIAN I	0	2	3	3	2	
F GAS TECHNICIAN II	3	3	2	2	3	
F GIS ANALYST	1	1	1	1	1	
F MEASUREMENT TECHNICIAN I	1	1	1	1	1	
F MEASUREMENT TECHNICIAN II	1	1	1	1	1	
F OFFICE COORDINATOR	1	1	1	1	1	
F SAFETY COORDINATOR	1	1	1	1	1	
F UTILITIES BILLING CLERK	1	1	1	1	1	
F UTILITIES PROJECT ENGINEER	1	1	1	1	1	
TOTAL POSITIONS	17.0	18.0	18.0	18.0	18.0	
FTE	17.0	18.0	18.0	18.0	18.0	



DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
PERSONNEL	1,182,562	1,151,377	1,461,840	1,413,914	1,451,900	1,451,900	1,451,900
OPERATIONS & MAINTENANCE	1,389,685	1,401,806	1,541,453	1,607,623	1,588,165	1,588,095	1,588,095
DEPRECIATION	786,154	838,084	759,005	759,005	759,005	759,005	759,005
NATURAL GAS FOR RESALE	9,630,203	9,568,358	8,668,000	6,439,000	8,894,300	8,894,300	8,894,300
CAPITAL	-	-	4,431,770	3,290,673	2,569,100	2,569,100	2,569,100

NATURAL GAS

ACCT	DESCRIPTION	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 AMENDED	2019-2020 ESTIMATED	2020-2021 REQUESTED	2020-2021 RECOMMEND	2020-2021 ADOPTED
415-52419								
111	SALARIES	910,193	901,278	935,700	922,368	955,900	955,900	955,900
112	OVERTIME	12,479	14,418	11,550	16,687	11,900	11,900	11,900
117	CAPITALIZED LABOR	(134,776)	(182,743)	-	-	-	-	-
118	COMPENSATED ABSENCES	3,534	(3,313)	3,000	-	(3,400)	(3,400)	(3,400)
141	OASI (EMPLOYER'S SHARE)	67,132	67,031	72,500	68,869	74,100	74,100	74,100
142	HEALTH INSURANCE	215,235	239,973	311,760	287,320	282,200	282,200	282,200
143	RETIREMENT/PENSION	78,236	87,776	93,700	87,460	95,400	95,400	95,400
144	457B MATCH	520	370	520	260	300	300	300
145	OTHER INSURANCE	5,940	5,374	5,710	5,170	6,900	6,900	6,900
146	WORKER'S COMPENSATION	15,730	16,391	16,200	16,200	17,900	17,900	17,900
148	EMPLOYEE EDUCATION & TRAINING	7,692	3,905	10,000	8,820	9,500	9,500	9,500
190	EMPLOYEE TESTING	567	917	1,000	760	1,000	1,000	1,000
191	IMMUNIZATION	80	-	200	-	200	200	200
211	POSTAGE	42,110	51,405	42,800	52,150	45,000	45,000	45,000
220	PRINTING & DUPLICATION	17,938	20,397	21,000	20,560	21,500	21,500	21,500
235	MEMBERSHIP/REGISTRATION FEES	29,059	29,920	37,000	35,050	37,600	37,550	37,550
236	ADVERTISING & PROMOTIONS	55,489	69,651	63,000	73,600	63,000	63,000	63,000
237	ADVERTISING/LEGAL	360	243	500	240	500	500	500
241	UTILITY SERVICES	13,041	15,023	13,400	14,730	15,000	15,000	15,000
245	TELEPHONE SERVICES	36,607	23,430	37,000	23,640	32,000	32,000	32,000
252	LEGAL SERVICES	8,099	27,799	23,000	47,830	28,000	28,000	28,000
253	AUDIT SERVICES	6,830	5,899	7,500	7,340	7,500	7,500	7,500
254	ARCHITECTURAL/ENGINEERING	223	279	1,000	280	500	500	500
259	OTHER PROFESSIONAL SERVICES	4,755	-	5,000	-	15,300	15,300	15,300
261	REPAIR & MAINTENANCE/VEHICLES	25,914	33,354	36,500	28,770	31,000	31,000	31,000
269	OTHER REPAIR & MAINTENANCE	118,427	81,887	23,600	93,170	63,000	63,000	63,000
289	TRAVEL	1,905	1,797	7,350	1,180	10,000	10,000	10,000
290	CONTRACTUAL SERVICES	83,542	79,787	70,000	94,900	76,500	76,480	76,480
310	OFFICE SUPPLIES	8,008	5,457	8,000	5,160	6,500	6,500	6,500
320	OPERATING SUPPLIES	34,319	51,733	35,000	15,640	38,000	38,000	38,000
326	CLOTHING AND UNIFORMS	7,809	11,386	12,900	8,820	11,500	11,500	11,500
331	GAS, OIL & FUEL	23,908	26,711	25,000	25,450	25,000	25,000	25,000
341	TOOLS	3,906	7,161	6,400	6,670	6,500	6,500	6,500
350	NATURAL GAS FOR RESALE	9,630,203	9,568,358	8,668,000	6,439,000	8,894,300	8,894,300	8,894,300
351	INVENTORY PURCHASES	-	-	147,000	209,590	243,000	243,000	243,000
511	BUILDING INSURANCE	955	1,194	1,559	1,559	1,300	1,300	1,300
512	VEHICLE INSURANCE	5,789	6,241	8,580	8,580	7,900	7,900	7,900
513	LIABILITY INSURANCE	60,300	29,915	17,397	17,397	17,600	17,600	17,600
540	DEPRECIATION	786,154	838,084	759,005	759,005	759,005	759,005	759,005
592	PAYMENTS IN LIEU OF TAXES	208,037	194,986	188,021	188,021	192,879	192,879	192,879
593	SUPPORT SERVICES/GENERAL FUND	516,056	584,403	608,446	608,446	566,586	566,586	566,586
750	SAFETY	1,017	4,340	6,000	3,030	6,500	6,500	6,500
798	VISA/MC CHARGE FEES	74,707	19,151	70,000	4,660	-	-	-
799	SUNDRY	845	8,365	3,500	1,280	3,500	3,500	3,500
825	BAD DEBT	(270)	9,892	15,000	9,880	15,000	15,000	15,000
940	TRANSFER TO CAPITAL	-	-	4,431,770	3,290,673	2,569,100	2,569,100	2,569,100
TOTAL NATURAL GAS		12,988,604	12,959,625	16,862,068	13,510,215	15,262,470	15,262,400	15,262,400



CAPITAL IMPROVEMENTS PLAN

Department	5 Year	Current	Planned	Planned	Planned	Planned
LEGISLATIVE	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
COMPUTER ITEMS (UNDER \$4000)	\$8,000	\$0		\$8,000		

Sub total Legislative		\$0	\$0	\$8,000	\$0	\$0
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Funding Source:

CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$8,000	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Legislative		\$0	\$0	\$0	\$0	\$0
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JUDICIAL	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
REPLACE SECURITY EQUIPMENT	\$6,000	\$0		\$6,000		
COMPUTER ITEMS (UNDER \$4000)	\$3,000	\$0	\$1,500	\$1,500		
EQUIPMENT (UNDER \$4000)	\$2,500	\$0	\$2,000	\$500		

Sub total Judicial		\$0	\$3,500	\$8,000	\$0	\$0
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Funding Source:

CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$3,500	\$8,000	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Judicial		\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
GENERAL SESSIONS	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
COMPUTER ITEMS (UNDER \$4000)	\$18,950	\$0	\$5,350	\$7,600	\$6,000	
EQUIPMENT (UNDER \$4000)	\$10,000	\$0	\$4,000	\$2,000	\$4,000	

Sub total General Sessions	\$0	\$9,350	\$9,600	\$10,000	\$0
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Funding Source:						
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$0	\$9,350	\$9,600	\$10,000	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues General Sessions	\$0	\$0	\$0	\$0	\$0
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TRAFFIC COURT	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
EQUIPMENT (UNDER \$4000)	\$5,000	\$0	\$2,000	\$1,000	\$2,000	
COMPUTER ITEMS (UNDER \$4000)	\$14,200	\$0	\$1,600	\$7,600	\$5,000	

Sub total Traffic Court	\$0	\$3,600	\$8,600	\$7,000	\$0
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Funding Source:						
CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$0	\$3,600	\$8,600	\$7,000	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Traffic	\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
PROBATION	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
COMPUTER ITEMS (UNDER \$4000)	\$5,200	\$5,200	\$0	\$0	\$0	\$0
EQUIPMENT (UNDER \$4000)	\$0	\$0	\$0	\$0	\$0	\$0
SOFTWARE	\$0	\$0				
Sub total Probation		\$5,200	\$0	\$0	\$0	\$0
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$5,200	\$0	\$0	\$0	\$0
Sub total net of revenues Probation		\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
INFORMATION SERVICES	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
COMPUTER ROOM UPS	\$34,000	\$34,000				
EQUIPMENT (UNDER \$4000)	\$44,000	\$16,000	\$14,000	\$14,000		
SERVERS	\$34,000	\$9,000		\$25,000		
TELEPHONE SYSTEM EQUIPMENT	\$75,000	\$0	\$50,000	\$25,000		
COMPUTER ITEMS (UNDER \$4000)	\$60,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
COMPUTER EQUIPMENT	\$45,000	\$0	\$15,000	\$15,000	\$15,000	
COMPUTER SECURITY	\$15,000	\$0	\$15,000			
SOFTWARE	\$10,000	\$0	\$10,000			
STORAGE AREA NETWORK	\$250,000	\$0		\$250,000		
NETWORK SWITCHES	\$15,000	\$0		\$15,000		
WI FI UPGRADE	\$30,000	\$0		\$15,000	\$15,000	
5 TON HVAC FOR SERVER ROOM	\$10,000	\$0				\$10,000
Sub total Information Services		\$59,000	\$119,000	\$374,000	\$45,000	\$25,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$16,000	\$119,000	\$374,000	\$45,000	\$25,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$43,000	\$0	\$0	\$0	\$0
Sub total net of revenues Information Services		\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
PLANNING/CODES	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
VEHICLES	\$107,968	\$43,000	\$21,656	\$21,656	\$21,656	
COMPUTER ITEMS (UNDER \$4000)	\$20,450	\$5,100	\$10,150	\$5,200		
EQUIPMENT ITEMS (UNDER \$4000)	\$1,300	\$1,300				
IMPACT FEE - IMPACT FEE STUDY	\$35,000	\$0		\$35,000		
MAJOR THOROUGHFARE/BIKE-PED PLAN UPDATE	\$125,000	\$0			\$125,000	

Sub total Planning/Codes		\$49,400	\$31,806	\$61,856	\$146,656	\$0
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$44,000	\$31,806	\$61,856	\$146,656	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$5,400	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Planning/Codes		\$0	\$0	\$0	\$0	\$0
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PUBLIC WORKS	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
COMPUTER SOFTWARE	\$75,000	\$0	\$25,000	\$25,000	\$25,000	
EQUIPMENT (UNDER \$4000)	\$6,000	\$0	\$2,000	\$2,000	\$2,000	
COMPUTER ITEMS (UNDER \$4000)	\$5,000	\$0		\$5,000		

Sub total Public Works		\$0	\$27,000	\$32,000	\$27,000	\$0
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$0	\$27,000	\$32,000	\$27,000	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Public Works		\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
BUILDING & GROUNDS	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
REROOFING PROJECT	\$110,000	\$110,000				
ADA SELF EVALUATION	\$165,000	\$35,000	\$40,000	\$30,000	\$30,000	\$30,000
CONFLICT MONITOR TESTER	\$25,500	\$25,500				
CONV TO LED TRAFFIC LIGHTS	\$61,400	\$16,400	\$15,000	\$15,000	\$15,000	
GENIE LIFT	\$14,500	\$14,500				
TOWN HALL HVAC	\$48,000	\$9,000	\$9,000	\$10,000	\$10,000	\$10,000
B&G PARKING LOT RESEAL	\$7,000	\$7,000				
COMPUTER ITEMS (UNDER \$4000)	\$18,100	\$2,100	\$4,000	\$4,000	\$4,000	\$4,000
ROOF RENOVATIONS FOR STREETS / VM BLDG TRUCK	\$50,000	\$0	\$50,000			
TRUCK	\$90,000	\$0	\$30,000		\$30,000	\$30,000
TRAFFIC CAMERA OR FIBER-OPTIC CONTROL	\$100,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
TOWN HALL RENOVATIONS	\$25,000	\$0	\$25,000			
TRAFFIC LIGHT PRE-EMPTION SYSTEM	\$80,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
EQUIPMENT (UNDER \$4000)	\$16,000	\$0	\$4,000	\$4,000	\$4,000	\$4,000
NEW SIGNAL HEADS 10@ 650	\$10,000	\$0	\$4,000	\$3,000	\$3,000	
LARGE TOOLS	\$10,000	\$0	\$2,500	\$2,500	\$2,500	\$2,500
NEW LIGHTING	\$4,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000
BUCKET TRUCK	\$80,000	\$0			\$80,000	
Sub total Building & Grounds		\$219,500	\$229,500	\$114,500	\$224,500	\$126,500
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$56,500	\$214,500	\$99,500	\$209,500	\$126,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$41,900	\$15,000	\$15,000	\$15,000	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$121,100	\$0	\$0	\$0	\$0
Sub total net of revenues Building & Grounds		\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
ADMINISTRATION	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
CABLE TV EQUIPMENT	\$85,000	\$0	\$25,000	\$30,000	\$30,000	
EQUIPMENT ITEMS (UNDER \$4,000 EACH)	\$20,000	\$0	\$5,000	\$5,000	\$10,000	
COMPUTER ITEMS (UNDER \$4000)	\$4,000	\$0		\$2,000		\$2,000

Sub total Administration	\$0	\$30,000	\$37,000	\$40,000	\$2,000	
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Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$30,000	\$37,000	\$40,000	\$2,000
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Administration	\$0	\$0	\$0	\$0	\$0	\$0
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FINANCE	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
LGC SOFTWARE UPGRADE	\$47,500	\$22,500	\$10,000	\$5,000	\$10,000	
EQUIPMENT (UNDER \$4,000 EACH)	\$2,500	\$2,500				
COMPUTER ITEMS (UNDER \$4000)	\$6,000	\$0	\$2,000	\$2,000	\$2,000	
OFFICE RENOVATIONS	\$5,000	\$0	\$2,500	\$2,500		

Sub total Finance	\$25,000	\$14,500	\$9,500	\$12,000	\$0	
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Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$25,000	\$14,500	\$9,500	\$12,000	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Finance	\$0	\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
TREASURY	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
EQUIPMENT (UNDER \$4,000 EACH)	\$7,000	\$1,000	\$1,000	\$2,000	\$1,000	\$2,000
COMPUTER ITEMS (UNDER \$4000)	\$5,500	\$1,500	\$2,000		\$2,000	

Sub total Treasury		\$2,500	\$3,000	\$2,000	\$3,000	\$2,000
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$1,000	\$3,000	\$2,000	\$3,000	\$2,000	\$2,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$1,500	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Treasury		\$0	\$0	\$0	\$0	\$0
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HUMAN RESOURCES	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
COMPUTER ITEMS (UNDER \$4000)	\$5,900	\$1,700	\$2,200	\$2,000		
WELLNESS PROGRAM	\$66,200	\$16,200	\$15,000	\$11,000	\$12,000	\$12,000

Sub total Human Resources		\$17,900	\$17,200	\$13,000	\$12,000	\$12,000
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$0	\$2,200	\$2,000	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0
INSURANCE FUND	\$16,200	\$15,000	\$11,000	\$12,000	\$12,000	\$12,000
IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0
GRANTS	\$1,700	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Human Resources		\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
POLICE	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
PURSUIT CARS - IMPACT	\$386,000	\$386,000				
PURSUIT CARS - GEN FUND	\$1,197,400	\$157,400	\$600,000	\$160,000	\$160,000	\$120,000
BODY CAMERAS	\$220,000	\$220,000				
VEHICLE EQUIPMENT	\$63,000	\$63,000				
CAR CAMERAS	\$106,000	\$53,000	\$53,000			
BUILDING RENOVATIONS	\$42,300	\$39,800	\$2,500			
COMPUTER ITEMS (UNDER \$4000)	\$39,600	\$39,600				
SUV	\$119,600	\$29,600		\$30,000		\$60,000
EQUIPMENT OVER \$4,000.00	\$22,000	\$22,000				
HAND HELD RADIOS	\$101,700	\$20,400	\$15,300	\$51,000		\$15,000
PATROL RIFLES	\$17,500	\$3,100	\$2,400	\$8,000		\$4,000
MOBILE RADIOS	\$120,000	\$0	\$50,000	\$40,000	\$30,000	
ADDITION TO EXISTING BUILDING	\$500,000	\$0			\$500,000	
POLICE VESTS	\$85,000	\$0			\$85,000	
Sub total Police		\$1,033,900	\$723,200	\$289,000	\$775,000	\$199,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$499,800	\$723,200	\$289,000	\$775,000	\$199,000
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
DRUG FUND	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$386,000	\$0	\$0	\$0	\$0
GRANTS	\$148,100	\$0	\$0	\$0	\$0

Sub total net of revenues Police	\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
NEW STATION #4 - IMPACT - DESIGN	\$150,000	\$150,000				
ASSISTANCE TO FIRE FIGHTERS	\$93,000	\$93,000				
STATION #1 IMPROVEMENTS - WEST ENON SPRINGS	\$85,700	\$85,700				
EQUIPMENT (UNDER \$4000)	\$81,100	\$81,100				
STATION #2 IMPROVEMENTS - AIRPORT	\$31,600	\$31,600				
COMPUTER ITEMS (UNDER \$4000)	\$21,800	\$21,800				
PORTABLE RADIO EQUIPMENT	\$29,000	\$10,000	\$19,000			
MOWER	\$9,000	\$9,000				
STATION #6 IMPROVEMENTS - MORTON LANE	\$4,000	\$4,000				
PERFORMANCE TRAINING SYSTEMS SOFTWARE	\$4,000	\$4,000				
STATION #3 IMPROVEMENTS - EAST ENON SPRINGS	\$3,900	\$3,900				
STATION #5 IMPROVEMENTS - ROCK SPRINGS	\$3,400	\$3,400				
REPLACE ENGINE 6 - NEW LADDER TRUCK 75FT	\$1,500,000	\$0	\$1,500,000			
STATION #6 - NEW SERVICE COMPANY	\$900,000	\$0	\$900,000			
REPLACEMENT PARKING LOT	\$400,000	\$0	\$400,000			
NEW STATION #4 - FURNISHING & RADIO EQUIPMENT	\$300,000	\$0	\$300,000			
REPLACE ENGINE 6 - EQUIPMENT	\$150,000	\$0	\$150,000			
STATION #6 - EQUIPMENT FOR NEW SERVICE COMPANY	\$150,000	\$0	\$150,000			
BRUSH TRUCK - EQUIPMENT	\$150,000	\$0	\$150,000			
EQUIPMENT FOR NEW LADDER	\$100,000	\$0	\$100,000			
BRUSH TRUCK - FORD F-550 CREW CAB FLAT BED	\$75,000	\$0	\$75,000			
REPLACE UNIT 63	\$50,000	\$0	\$50,000			
REPLACE LADDER 1 - LADDER	\$1,500,000	\$0		\$1,500,000		
REPLACE HAZ MAT 1 - TRUCK	\$900,000	\$0		\$900,000		
REPLACE LADDER 1 - EQUIPMENT	\$150,000	\$0		\$150,000		
REPLACE HAZ MAT 1 - EQUIPMENT	\$150,000	\$0		\$150,000		
NEW STATION #7 - LAND	\$300,000	\$0			\$300,000	
SMART FIRE SAFETY TRAINING TRAILER	\$167,799	\$0			\$167,799	
ONE TON EMR TRUCKS - PURCHASE 2	\$150,000	\$0			\$150,000	
NEW STATION #7 - DESIGN	\$150,000	\$0			\$150,000	
NEW STATION #7 - CONSTRUCTION	\$3,500,000	\$0				\$3,500,000
NEW STATION #7 - NEW PUMPER	\$1,000,000	\$0				\$1,000,000
NEW STATION #7 - NEW SERVICE COMPANY (23 FT BOX)	\$900,000	\$0				\$900,000
NEW STATION #7 - FURNISHINGS & EQUIPMENT	\$350,000	\$0				\$350,000

Department	5 Year	Current	Planned	Planned	Planned	Planned
FIRE - CONTINUED	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
NEW STATION #7 - EQUIPMENT FOR NEW SERVICE COMPANY	\$300,000	\$0				\$300,000
NEW STATION #7 - EQUIPMENT FOR NEW PUMPER	\$250,000	\$0				\$250,000
REPLACE UNIT 67	\$55,000	\$0				\$55,000
Sub total Fire		\$497,500	\$3,794,000	\$2,700,000	\$767,799	\$6,355,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$340,900	\$994,000	\$1,200,000	\$767,799	\$955,000
DEBT PROCEEDS	\$0	\$2,800,000	\$1,500,000	\$0	\$3,500,000
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$150,000	\$0	\$0	\$0	\$1,900,000
GRANTS	\$6,600	\$0	\$0	\$0	\$0

Sub total net of revenues Fire	\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
SAM RIDLEY WIDENING	\$7,600,000	\$5,600,000	\$2,000,000			
GENIE LANE ENGINEERING AND ROW ACQUISITION	\$4,500,000	\$2,000,000	\$2,500,000			
LVRP ENTRANCE ROAD - NOLAN DRIVE	\$1,650,000	\$1,650,000				
SIGNAL SYNC & TRAFFIC STUDY PHASE I AND II	\$800,000	\$800,000				
LOWRY STREET PHASE I	\$775,000	\$775,000				
ITS PHASES III, IV, AND V	\$650,000	\$650,000				
ADA COMPLIANCE & UPGRADES PER SELF-EVALUATION	\$4,487,800	\$487,800	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
SAM RIDLEY @ OLD NASHVILLE HWY	\$2,375,000	\$375,000	\$2,000,000			
ENON SPRINGS RD WEST EXTENSION	\$250,000	\$250,000				
SIGNAL RETIMINGS & INTERSECTION IMPROVEMENTS	\$206,000	\$206,000				
SPRING HILL DRIVE	\$2,170,000	\$170,000	\$200,000	\$1,800,000		
STUDY - ALMAVILLE ROAD (SR-1) CORRIDOR	\$150,000	\$150,000				
SSA - SIDEWALK REHAB	\$120,000	\$100,000	\$5,000	\$5,000	\$5,000	\$5,000
FLORENCE ROAD SIDEWALK PROJECT	\$600,000	\$100,000	\$100,000	\$400,000		
LOWRY STREET PHASE II	\$675,000	\$50,000	\$25,000	\$600,000		
JEFFERSON PIKE @ NISSAN/SAM RIDLEY INTERSECTION	\$350,000	\$50,000	\$100,000	\$200,000		
NEW SIDEWALKS - IMPACT FUND	\$285,000	\$45,000	\$60,000	\$60,000	\$60,000	\$60,000
SSA - ROAD STRIPING	\$175,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
SSA - SIGNS	\$75,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
ROCK SPRINGS ROAD AT ONH INTERSECTION IMP	\$4,310,000	\$10,000	\$300,000	\$500,000	\$3,500,000	
COMPUTER ITEMS (UNDER \$4000)	\$11,300	\$1,300	\$5,000	\$5,000		
ROCK SPRINGS ROAD PHASE III	\$9,750,000	\$0	\$750,000	\$1,000,000	\$8,000,000	
PEDESTRIAN CROSSING AT WASHINGTON	\$115,000	\$0	\$115,000			
OLD NASHVILLE HIGHWAY IMPROVEMENTS	\$2,050,000	\$0	\$50,000	\$2,000,000		
4WD RIDING MOWER	\$40,000	\$0	\$40,000			
TRUCK	\$25,000	\$0	\$25,000			
EQUIPMENT (UNDER \$4000)	\$95,000	\$0	\$20,000	\$25,000	\$25,000	\$25,000
STUDY - 1/24 TO SR/840 AND COOL SPRINGS	\$50,000	\$0		\$50,000		

Department	5 Year	Current	Planned	Planned	Planned	Planned
STREETS - CONTINUED	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
SAM RIDLEY PHASE IV - WIDEN TO MOTLOW BLVD	\$900,000	\$0				\$900,000
WEAKLEY LANE WIDENING IMPROVEMENTS	\$100,000	\$0				\$100,000
STUDY - OLD ALMAVILLE ROAD CORRIDOR	\$45,000	\$0				\$45,000
Sub total Streets		\$13,520,100	\$9,345,000	\$7,695,000	\$12,640,000	\$2,185,000

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$400,300	\$1,290,000	\$1,340,000	\$1,085,000	\$1,410,000
CAPITAL PROJECTS	\$0	\$2,500,000			
DEBT PROCEEDS	\$5,325,000	\$2,200,000	\$5,500,000	\$11,500,000	\$0
STATE STREET AID	\$50,000	\$55,000	\$55,000	\$55,000	\$55,000
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$7,744,800	\$3,300,000	\$800,000	\$0	\$720,000

Sub total net of revenues Streets	\$0	\$0	\$0	\$0	\$0
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VEHICLE MAINTENANCE	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
20-YEAR RETROFIT REROOF PROJECT	\$0	\$0				
DIAGNOSTIC EQUIPMENT	\$30,000	\$0	\$10,000	\$10,000	\$10,000	
EQUIPMENT (UNDER \$4000)	\$22,500	\$0	\$10,000	\$7,500	\$5,000	
HYDRAULIC VEHICLE LIFT	\$14,500	\$14,500				
COMPUTER ITEMS (UNDER \$4,000 EACH)	\$2,500	\$0		\$2,500		
Sub total Vehicle Maintenance		\$14,500	\$20,000	\$20,000	\$15,000	\$0

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$14,500	\$20,000	\$20,000	\$15,000	\$0
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$0	\$0	\$0	\$0	\$0

Sub total net of revenues Vehicle Maintenance	\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
MISC IMPROVEMENTS TO EXISTING PARKS	\$1,180,000	\$545,000	\$565,000	\$35,000	\$35,000	
CEDAR STONE PARK (IMPACT)	\$400,000	\$400,000				
TRUCK REPLACEMENT	\$236,300	\$166,300	\$35,000	\$35,000		
LVRP - MIRACLE PLAYGROUND	\$150,000	\$150,000				
OUTDOOR CENTER EXHIBIT RENTALS	\$240,000	\$120,000	\$120,000			
EVENT CENTER HVAC IMPROVEMENTS	\$100,000	\$100,000				
OLD ROCK SCHOOL PARK - PLAYGROUND IMPROVEMENTS	\$100,000	\$100,000				
PIONEER PARK EXPANSION AND IMPROVEMENTS (IMPACT)	\$175,000	\$75,000	\$100,000			
ROTARY SOCCER PARK (IMPACT)	\$75,000	\$75,000				
SHARP SPRINGS - PLAY GROUND AT O'CONNOR SHELTER	\$200,000	\$50,000	\$50,000	\$50,000	\$50,000	
EQUIPMENT (UNDER \$4000)	\$38,500	\$38,500				
SOAC FACILITY IMPROVEMENTS	\$35,000	\$35,000				
HEAVY EQUIPMENT AND MACHINERY	\$93,000	\$33,000	\$60,000			
ADA COMPLIANCE	\$60,000	\$30,000	\$30,000			
MOWER	\$54,000	\$24,000	\$15,000	\$15,000		
SHARP SPRINGS - MOUNTAIN BIKE TRAIL	\$30,000	\$20,000	\$10,000			
POOL IMPROVEMENTS	\$28,200	\$18,200	\$10,000			
LVRP - FOOTBALL SCOREBOARDS	\$16,600	\$16,600				
GREGORY MILL PARK AND SPLASHPAD IMPROVEMENTS	\$162,000	\$12,000	\$50,000	\$100,000		
COMPUTER ITEMS (UNDER \$4000)	\$7,000	\$3,500	\$3,500			
CEDAR STONE PARK (NON IMPACT)	\$8,000,000	\$0	\$4,000,000	\$4,000,000		
TODD LANE PARK	\$200,000	\$0	\$200,000			
SHARP SPRINGS - NATURAL AREA	\$429,750	\$0	\$109,750	\$320,000		
PARKS MASTER PLAN UPDATE	\$60,000	\$0	\$60,000			
WEST FORK DRIVE PARK	\$60,000	\$0	\$60,000			
LVRP - SOFTBALL CONCESSION REPLACEMENT	\$340,000	\$0	\$40,000	\$300,000		
RECREATIONAL VEHICLES	\$27,000	\$0	\$27,000			
BARK SPRINGS DOG PARK	\$20,000	\$0	\$20,000			
ASSEMBLY HALL IMPROVEMENTS	\$10,000	\$0	\$10,000			
DEPOT PARK IMPROVEMENTS	\$10,000	\$0	\$10,000			
POOL EQUIPMENT	\$5,000	\$0	\$5,000			
GREENWAY/BIKE	\$500,000	\$0		\$500,000		
ENON SPRINGS PROPERTY DEVELOPMENT	\$800,000	\$0		\$100,000	\$700,000	
MEETING HALL DEMOLITION + MINI PARK	\$100,000	\$0		\$100,000		
MISC TRAIL REPAIR & MAINTENANCE	\$150,000	\$0		\$50,000	\$50,000	\$50,000
ROCK SPRINGS PARK	\$20,000	\$0		\$20,000		
BATWING MOWER	\$17,000	\$0		\$17,000		

Department	5 Year	Current	Planned	Planned	Planned	Planned
PARKS & RECREATION - CONTINUED	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
TRAILER	\$3,000	\$0		\$3,000		
CARTER-LEE PARK	\$600,000	\$0			\$100,000	\$500,000
LEE ROAD PROPERTY	\$326,400	\$0			\$25,000	\$301,400

Sub total Parks & Recreation		\$2,012,100	\$5,590,250	\$5,645,000	\$960,000	\$851,400
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Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$1,458,600	\$1,430,250	\$1,145,000	\$960,000	\$851,400
CAPITAL PROJECTS	\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS	\$0	\$4,000,000	\$4,000,000	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$550,000	\$160,000	\$100,000	\$0	\$0
GRANTS	\$3,500	\$0	\$400,000	\$0	\$0

Sub total net of revenues Parks & Rec.		\$0	\$0	\$0	\$0	\$0
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Department	5 Year	Current	Planned	Planned	Planned	Planned
GOLF COURSE	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
CART PATH REPAIR	\$60,000	\$30,000	\$30,000			
RANGE EQUIPMENT	\$7,900	\$7,900				
ADA COMPLIANCE	\$46,800	\$6,800	\$10,000	\$10,000	\$10,000	\$10,000
COMPUTER ITEMS (UNDER \$4000)	\$7,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
GOLF CARTS	\$180,000	\$0	\$95,000	\$85,000		
GROUNDS REPAIR/MAINTENANCE (UNDER \$4,000)	\$8,000	\$0	\$2,000	\$2,000	\$2,000	\$2,000
SEALING / STRIPING PARKING LOT	\$7,500	\$0		\$7,500		
BUNKER REPAIRS	\$9,000	\$0		\$3,000	\$3,000	\$3,000
Sub total Golf Course		\$46,200	\$138,500	\$109,000	\$16,500	\$16,500

Funding Source:

CAPITAL OUTLAY NOTE	\$0	\$0	\$0	\$0	\$0
GENERAL FUND	\$44,700	\$138,500	\$109,000	\$16,500	\$16,500
DEBT PROCEEDS	\$0	\$0	\$0	\$0	\$0
STATE STREET AID	\$0	\$0	\$0	\$0	\$0
IMPACT FEES	\$0	\$0	\$0	\$0	\$0
GRANTS	\$1,500	\$0	\$0	\$0	\$0
Sub total net of revenues Golf Course	\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
EVENT CENTER	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
EVENT CENTER HVAC	\$100,000	\$100,000				
STORAGE BUILDING	\$45,000	\$15,000	\$30,000			
DISHWASHER CONVEYOR FEED W/ GAS BOOSTER	\$45,000	\$0	\$45,000			
DISHWASHER TABLES AND INSTALLATION	\$8,500	\$0	\$8,500			
EQUIPMENT (UNDER \$4000)	\$30,500	\$0	\$8,000	\$7,500	\$7,500	\$7,500
CASH REGISTER POINT OF SALE READY	\$1,800	\$0	\$1,800			
HVAC - RTU 30 TON SINGLE PACK - REPLACEMENT	\$28,000	\$0		\$28,000		
HVAC - RTU 10 TON SINGLE PACK - REPLACEMENT	\$12,000	\$0		\$12,000		
HVAC - RTU 10 TON SINGLE PACK - REPLACEMENT	\$12,000	\$0		\$12,000		
OVENS	\$15,000	\$0			\$15,000	
WALL PAPER AND WALL REPAIRS	\$8,500	\$0			\$8,500	
DEEP FRYER TWIN VAT - 100# CAPACITY	\$6,000	\$0			\$6,000	
Sub total Event Center		\$115,000	\$93,300	\$59,500	\$37,000	\$7,500
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$115,000	\$93,300	\$59,500	\$37,000	\$7,500
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STATE STREET AID		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
Sub total net of revenues Event Center		\$0	\$0	\$0	\$0	\$0
General Fund Sub total		\$17,617,800	\$20,192,706	\$17,195,556	\$15,738,455	\$9,781,900

Department	5 Year	Current	Planned	Planned	Planned	Planned
STORM WATER	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
DRAINAGE IMPROVEMENTS	\$3,200,000	\$2,400,000	\$250,000	\$250,000	\$300,000	
DUMP TRUCKS	\$330,000	\$220,000	\$110,000			
TRUCK	\$56,400	\$31,400	\$25,000			
LARGE WHEELED EXCAVATOR	\$175,000	\$0	\$175,000			
TRACTOR WITH LARGE FLAILS	\$150,000	\$0	\$150,000			
1-TON DUMP TRUCK	\$60,000	\$0	\$60,000			
COMPUTER ITEMS / SOFTWARE	\$45,000	\$0	\$15,000	\$15,000	\$15,000	
EQUIPMENT (UNDER \$4000)	\$30,000	\$0	\$7,500	\$7,500	\$7,500	\$7,500
MASTER STORMWATER STUDY	\$50,000	\$0			\$50,000	
Sub total Storm Water		\$2,651,400	\$792,500	\$272,500	\$372,500	\$7,500
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
STORM WATER REVENUE		\$2,651,400	\$792,500	\$272,500	\$372,500	\$7,500
Sub total net of revenues Storm Water		\$0	\$0	\$0	\$0	\$0
Special Revenue Funds Sub total		\$2,651,400	\$792,500	\$272,500	\$372,500	\$7,500

Department	5 Year	Current	Planned	Planned	Planned	Planned
GOVERNMENTAL FUNDS TOTAL EXPENDITURES		\$20,269,200	\$20,985,206	\$17,468,056	\$16,110,955	\$9,789,400
Governmental Funding Sources:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GENERAL FUND		\$3,016,300	\$5,147,706	\$4,814,556	\$4,156,455	\$3,594,900
CAPITAL PROJECTS		\$0	\$2,500,000	\$0	\$0	\$0
DEBT PROCEEDS		\$5,325,000	\$9,000,000	\$11,000,000	\$11,500,000	\$3,500,000
STATE STREET AID		\$91,900	\$70,000	\$70,000	\$70,000	\$55,000
DRUG FUND		\$0	\$0	\$0	\$0	\$0
IMPACT FEES		\$1,086,000	\$160,000	\$100,000	\$0	\$1,900,000
INSURANCE FUND		\$16,200	\$15,000	\$11,000	\$12,000	\$12,000
GRANTS		\$8,082,400	\$3,300,000	\$1,200,000	\$0	\$720,000
STORM WATER REVENUE		\$2,651,400	\$792,500	\$272,500	\$372,500	\$7,500
TOTALS		\$20,269,200	\$20,985,206	\$17,468,056	\$16,110,955	\$9,789,400

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER PLANT	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
JEFFERSON PIKE WATER RELOCATE	\$3,967,900	\$3,967,900				
MEMBRANE REPLACEMENT MODULES	\$470,000	\$310,000	\$160,000			
WTP SECURITY CAMERA UPGRADE	\$50,000	\$50,000				
COMPUTER ITEMS (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT (UNDER \$4000)	\$10,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
REPAIR ROCK SPRINGS TANK	\$500,000	\$0	\$500,000			
MEMBRANE PROCESS COMPRESSORS	\$60,000	\$0	\$60,000			
BLOWERS FOR MEMBRANE SYSTEM	\$60,000	\$0	\$60,000			
BENCHTOP TOC ANALYZER	\$45,000	\$0	\$45,000			
GENERATOR HIGH SERVICE PUMP STATION	\$300,000	\$0		\$300,000		
TRUCK	\$35,000	\$0		\$35,000		
AUTOCLAVE FOR MICRO LAB	\$20,000	\$0		\$20,000		
LAB REFRIGERATOR	\$10,000	\$0		\$10,000		
SLUDGE COLLECTION PILOT AND SYSTEM	\$630,000	\$0			\$150,000	\$480,000
RWPS #2 REHAB DESIGN	\$125,000	\$0				\$125,000
Sub total Water Plant		\$4,331,900	\$829,000	\$369,000	\$154,000	\$609,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$3,967,900	\$0	\$0	\$0	\$0
W & S REVENUE		\$364,000	\$829,000	\$369,000	\$154,000	\$609,000
Sub total net of revenues Water Plant		\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WASTE WATER	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
PLANT EXPANSION	\$17,484,000	\$12,000,000	\$5,484,000			
JEFFERSON PIKE SEWER EXTENSION	\$3,659,400	\$3,659,400				
PLANT EXPANSION ADMIN	\$820,000	\$410,000	\$410,000			
EQUIPMENT (UNDER \$4,000 EACH)	\$12,500	\$4,500	\$2,000	\$2,000	\$2,000	\$2,000
COMPUTER (UNDER \$4,000 EACH)	\$14,000	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800
LIFT STATION SPARE PUMP - 1R	\$78,000	\$0	\$78,000			
LIFT STATION FLYGHT PUMP	\$10,000	\$0		\$10,000		
DRYING OVEN	\$2,800	\$0		\$2,800		
DISHWASHER	\$1,000	\$0		\$1,000		
MEADOWBROOK LIFT STATION UPGRADE DESIGN	\$300,000	\$0			\$300,000	
MEADOWBROOK LIFT STATION UPGRADE CNSTR	\$3,500,000	\$0				\$3,500,000
Sub total Waste Water Plant		\$16,076,700	\$5,976,800	\$18,600	\$304,800	\$3,504,800
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$16,069,400	\$5,894,000	\$0	\$0	\$0
W & S REVENUE		\$7,300	\$82,800	\$18,600	\$304,800	\$3,504,800
Sub total net of revenues Waste Water Plant		\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - WATER & WASTE WATER MNT	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
OLIVE BRANCH SEWER EXTENSION	\$8,000,000	\$8,000,000				
WATER SYSTEM UPGRADES CONSTRUCTION	\$10,000,000	\$3,000,000	\$1,600,000	\$1,900,000	\$2,000,000	\$1,500,000
AMI METER UPGRADE	\$3,000,000	\$3,000,000				
ALMAVILLE ROAD SEWER EXPANSION PROJECT DESIGN	\$1,760,000	\$1,760,000				
SEWER MAINS AND MANHOLE REPAIR	\$800,000	\$800,000				
STORM WATER PROJECT SEWER LINE REPLACEMENT	\$500,000	\$500,000				
4R LIFT STATION AND LINE UPSIZE	\$500,000	\$500,000				
SPRING HILL ROAD EXTENSION PROJECT	\$450,000	\$450,000				
SAM RIDLEY UTILITY RELOCATION	\$320,000	\$320,000				
SEWER FLOW MODEL	\$285,000	\$285,000				
EMERGENCY LINE WORK	\$1,250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
WATER SYSTEM UPGRADES DESIGN	\$415,000	\$100,000	\$50,000	\$75,000	\$90,000	\$100,000
COMPUTERS (UNDER \$4,000 EACH)	\$16,600	\$8,600	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT PIPE LOCATOR	\$5,000	\$5,000				
EQUIPMENT (UNDER \$4,000 EACH)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
ALMAVILLE ROAD SEWER LINE EXTENSION	\$4,500,000	\$0	\$1,500,000	\$3,000,000		
INFLOW AND INFILTRATION CONSTRUCTION	\$2,400,000	\$0	\$800,000	\$800,000	\$800,000	
BACKHOE REPLACEMENT	\$110,000	\$0	\$110,000			
TRUCK AND EQUIPMENT (F-550)	\$80,000	\$0	\$80,000			
SEWER CREEK CROSSING MAINTENANCE	\$80,000	\$0	\$40,000		\$40,000	
10 TON PULL TRAILER	\$20,000	\$0	\$10,000	\$10,000		
DUMP TRUCK	\$150,000	\$0		\$150,000		
LARGE METER REPLACEMENT	\$105,000	\$0		\$105,000		
INFLOW AND INFILTRATION STUDY	\$400,000	\$0			\$400,000	
TRUCK AND EQUIPMENT (VACCON)	\$365,000	\$0			\$365,000	
TRUCK AND EQUIPMENT	\$35,000	\$0			\$35,000	
Sub total Water & Waste Water Maint.		\$18,982,600	\$4,446,000	\$6,296,000	\$3,986,000	\$1,856,000
Funding Source:						
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$13,560,000	\$0	\$0	\$0	\$0
W & S REVENUE		\$5,422,600	\$4,446,000	\$6,296,000	\$3,986,000	\$1,856,000
Sub total net of rev. Water & Waste Water Maint.		\$0	\$0	\$0	\$0	\$0
Total All Water & Sewer Depts		\$39,391,200	\$11,251,800	\$6,683,600	\$4,444,800	\$5,969,800

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES - GAS	Cost	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
JEFFERSON PIKE GAS LINE EXT	\$1,725,000	\$1,725,000				
GAS MAINS AND SERVICES	\$500,000	\$500,000				
SPRING HILL ROAD EXTENSION PROJECT	\$150,000	\$150,000				
BACKHOE	\$210,000	\$100,000			\$110,000	
TRUCK FORD F-250 SUPER DUTY PICK UP 4X4	\$35,500	\$35,500				
GAS LEAK DETECTORS	\$31,000	\$31,000				
RELOCATIONS	\$15,000	\$15,000				
COMPUTER ITEMS (UNDER \$4000)	\$16,600	\$8,600	\$2,000	\$2,000	\$2,000	\$2,000
EQUIPMENT (UNDER \$4000)	\$20,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
CONTINUING CONSTRUCTION	\$2,000,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000
NISSAN BYPASS RUN	\$250,000	\$0	\$250,000			
SERVICE TRUCK (F-550)	\$80,000	\$0	\$80,000			
NISSAN METER/CORRECTOR AAT-35-275 (BYPASS)	\$23,000	\$0	\$23,000			
STATION REBUILDS	\$20,000	\$0	\$10,000		\$10,000	
GAS SHOP PARKING LOT SEALANT	\$14,000	\$0	\$7,000			\$7,000
BOBCATW/TRAILER AND BRUSHHOG	\$140,000	\$0				\$140,000
SERVICE TRUCK	\$50,000	\$0				\$50,000
Sub total Gas		\$2,569,100	\$876,000	\$506,000	\$626,000	\$703,000
Funding Source:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$0	\$0	\$0	\$0	\$0
GAS REVENUE		\$2,569,100	\$876,000	\$506,000	\$626,000	\$703,000
Sub total net of revenue Gas		\$0	\$0	\$0	\$0	\$0

Department	5 Year	Current	Planned	Planned	Planned	Planned
UTILITIES TOTAL EXPENDITURES		\$41,960,300	\$12,127,800	\$7,189,600	\$5,070,800	\$6,672,800
Utilities Funding Sources:						
CAPITAL OUTLAY NOTE		\$0	\$0	\$0	\$0	\$0
GRANTS		\$0	\$0	\$0	\$0	\$0
DEBT PROCEEDS		\$33,597,300	\$5,894,000	\$0	\$0	\$0
W & S REVENUE		\$5,793,900	\$5,357,800	\$6,683,600	\$4,444,800	\$5,969,800
GAS REVENUE		\$2,569,100	\$876,000	\$506,000	\$626,000	\$703,000
Total		\$41,960,300	\$12,127,800	\$7,189,600	\$5,070,800	\$6,672,800

Department	5 Year	Current	Planned	Planned	Planned	Planned
TOTALS ALL FUNDS		2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
Governmental Funds Total Expenditures		\$20,269,200	\$20,985,206	\$17,468,056	\$16,110,955	\$9,789,400
Utility Funds Total Expenses		\$41,960,300	\$12,127,800	\$7,189,600	\$5,070,800	\$6,672,800
Grand Total		\$62,229,500	\$33,113,006	\$24,657,656	\$21,181,755	\$16,462,200

FUNDING SOURCE

DEPARTMENT	REQUESTED AMOUNT	APPROVED AMOUNT	CAPITAL OUTLAY	GENERAL FUND	DEBT PROCEEDS	STATE STREET AID	DRUG FUND	IMPACT FEES	GRANT	STORM WATER	INSURANCE FUND	CAPITAL PROJECTS	WS REVENUE	GAS REVENUE	TOTAL	
ADMINISTRATION	\$40,000	\$0													\$0	
BUILDING AND GROUNDS	\$229,485	\$219,500		\$56,500		\$41,900			\$121,100						\$219,500	
EVENT CENTER	\$115,000	\$115,000		\$115,000											\$115,000	
FINANCE	\$25,000	\$25,000		\$25,000											\$25,000	
FIRE DEPARTMENT	\$6,778,525	\$497,500		\$340,900				\$150,000	\$6,600						\$497,500	
GENERAL SESSIONS	\$0	\$0													\$0	
GOLF COURSE	\$46,190	\$46,200		\$44,700					\$1,500						\$46,200	
HUMAN RESOURCES	\$1,703	\$1,700							\$1,700						\$1,700	
INFORMATION SERVICES	\$313,130	\$59,000		\$16,000					\$43,000						\$59,000	
JUDICIAL	\$0	\$0													\$0	
LEGISLATIVE	\$0	\$0													\$0	
PARKS AND RECREATION	\$2,367,573	\$2,012,100		\$1,458,600				\$550,000	\$3,500						\$2,012,100	
PLANNING AND CODES	\$50,616	\$49,400		\$44,000					\$5,400						\$49,400	
POLICE DEPARTMENT	\$1,055,279	\$1,033,900		\$499,800				\$386,000	\$148,100						\$1,033,900	
PROBATION	\$5,106	\$5,200							\$5,200						\$5,200	
PUBLIC WORKS	\$0	\$0													\$0	
STREET DEPARTMENT	\$18,374,500	\$13,520,100		\$400,300	\$5,325,000	\$50,000			\$7,744,800						\$13,520,100	
TRAFFIC COURT	\$0	\$0													\$0	
TREASURY AND COLLECTIONS	\$3,030	\$2,500		\$1,000					\$1,500						\$2,500	
VEHICLE MAINTENANCE	\$18,000	\$14,500		\$14,500											\$14,500	
WELLNESS PROGRAM	\$16,199	\$16,200									\$16,200				\$16,200	
TOTAL GENERAL FUND	\$29,439,335	\$17,617,800		\$0	\$3,016,300	\$5,325,000	\$91,900	\$0	\$1,086,000	\$8,082,400	\$0	\$16,200	\$0	\$0	\$17,617,800	
STORM WATER	\$2,751,350	\$2,651,400		\$0	\$0	\$0	\$0	\$0	\$0	\$2,651,400	\$0	\$0	\$0	\$0	\$2,651,400	
WATER PLANT	\$4,331,900	\$4,331,900		\$0	\$0	\$3,967,900	\$0	\$0	\$0	\$0	\$0	\$0	\$364,000	\$0	\$4,331,900	
WASTE WATER TREATMENT PLANT	\$16,076,694	\$16,076,700		\$0	\$0	\$16,069,400	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300	\$0	\$16,076,700	
WATER AND SEWER MAINTENANCE	\$18,982,616	\$18,982,600		\$0	\$0	\$13,560,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,422,600	\$0	\$18,982,600	
TOTAL W & S FUND	\$39,391,210	\$39,391,200		\$0	\$0	\$33,597,300	\$0	\$0	\$0	\$0	\$0	\$0	\$5,793,900	\$0	\$39,391,200	
GAS DEPARTMENT	\$2,569,112	\$2,569,100		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,569,100	\$2,569,100	
GRAND TOTALS	\$74,151,007	\$62,229,500		\$0	\$3,016,300	\$38,922,300	\$91,900	\$0	\$1,086,000	\$8,082,400	\$2,651,400	\$16,200	\$0	\$5,793,900	\$2,569,100	\$62,229,500



FEE SCHEDULES



Town of Smyrna Fee Schedule*

for 2020 - 2021 Budget Year



ADMINISTRATION

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Open Records Request			
• Copy onto a CD	\$5	\$5	\$5
• Copy onto a DVD	\$5	\$5	\$5
• GIS Maps (24x30)	\$30	\$30	\$30
• Oversized Copies from Planning	\$4	\$4	\$4
• Paper Copies Per Page (Except Courts)			
▣ <i>Black and White Copies</i>	\$0.15	\$0.15	\$0.15
▣ <i>Color Copies</i>	\$0.50	\$0.50	\$0.50
▶ Returned Check Charge/ACH Charge (All Departments)			
• Payments under \$2,000	\$20	\$20	\$20
• Payments over \$2,000	1% of check amount	1% of check amount	1% of check amount

BUILDING CODES DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Plan Review, (\$100 minimum, \$5000 maximum)			
• Complete building or build out	½ of Permit Fee	\$0.175/sf	\$0.175/sf
• Shell	½ of Permit Fee	\$0.0875/sf	\$0.0875/sf
▶ Permits			
• Building Permits			
▣ <i>Accessory Building</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
▣ <i>Blasting</i>	\$35	\$35	\$35
▣ <i>Building Permit Extension or Renewal</i>			
○ All other	\$100 - \$5,000	\$100	\$100
○ Industrial	\$300	\$300	\$300
○ Residential/Multifamily	\$35	\$35	\$35
▣ <i>Carnival</i>	\$210	\$210	\$210
▣ <i>Complete building or build out</i>			
○ All others (\$100 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Industrial (\$300 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf
○ Residential/Multifamily (\$35 minimum)	\$0.35/sf	\$0.35/sf	\$0.35/sf

■ <i>Construction Trailer</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Demolition</i>	\$105	\$105	\$105
■ <i>Firework</i>			
○ Sale permit (per selling session)	\$750	\$750	\$750
○ Tent permit (per selling session)	\$105	\$105	\$105
■ <i>Foundation</i>			
○ Commercial/Industrial	\$200	\$200	\$200
○ Residential	\$100	\$100	\$100
■ <i>Gas (for additions, or service outside Town limits)</i>	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture	\$30 + \$7.50/fixture
■ <i>Plumbing</i>			
○ Additions, etc.	\$7.50/fixture	\$7.50/fixture	\$7.50/fixture
○ Base fee		\$30	\$30
○ Sewer	\$15	\$15	\$15
○ Waterline	\$15	\$15	\$15
■ <i>Pool</i>			
○ Above ground	\$75	\$75	\$75
○ In ground	\$150	\$150	\$150
■ <i>Shell</i>			
○ All others (\$100 minimum)	½ of Permit Fee	\$0.175/sf	\$0.175/sf
○ Industrial (\$300 minimum)	\$0.35	\$0.175/sf	\$0.175/sf
○ Residential/Multifamily (\$35 minimum)	\$0.35	\$0.175/sf	\$0.175/sf
■ <i>Signs</i>			
○ All others	\$100 + \$0.30/sf	\$100 + \$0.30/sf	\$100 + \$0.30/sf
○ Banners (>16 sf is 2 banners)	N/A	\$30/banner, max of 2	\$30/banner, max of 2
○ Temporary large inflatable (15 days)	\$30	\$30	\$30
■ <i>Storage unit (temporary)</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Temporary Office Trailer</i>	\$0.35/sf	\$0.35/sf	\$0.35/sf
■ <i>Tent (temporary)</i>	\$55	\$55	\$55
• Electrical			
■ <i>1 & 2 Family Dwellings and Townhomes</i>			
○ HVAC (per dwelling, per unit)	\$35	\$35	\$35
○ New Construction			
◆ Additional inspection/reinspection	\$35	\$35	\$35
◆ Base Fee	\$35	\$35	\$35
◆ Service Size (Amps) (Includes Rough-in, Final and Service Release) 1-200	\$80	\$80	\$80
◆ Service Size (Amps) (Includes Rough-in, Final and Service Release) 201-400	\$100	\$100	\$100
◆ Service Size (Amps) (Includes Rough-in, Final and Service Release) >400	\$120	\$120	\$120

○ Pools/Hot Tub			
◆ Above ground	\$60	\$60	\$60
◆ In ground	\$95	\$95	\$95
○ Remodel and/or addition			
◆ Additional inspection/reinspection	\$35	\$35	\$35
◆ Service Size (Amps) (Includes Rough-in, Final and 1 reinspection) 1-200	\$80	\$80	\$80
◆ Service Size (Amps) (Includes Rough-in, Final and 1 reinspection) 201-400	\$100	\$100	\$100
◆ Service Size (Amps) (Includes Rough-in, Final and 1 reinspection) >400	\$120	\$120	\$120
○ Service Release	\$35	\$35	\$35
○ Temporary Pole	\$35	\$35	\$35
■ <i>All others</i>			
○ Final inspection			
◆ 1-200 amps	\$35	\$35	\$35
◆ 201-400 amps	\$40	\$40	\$40
◆ 401-600 amps	\$50	\$50	\$50
◆ 601-1000 amps	\$90	\$90	\$90
◆ >1000 amps	\$350	\$350	\$350
○ Other inspections			
◆ HVAC (per unit)	\$35	\$35	\$35
◆ Occupancy	\$75	\$75	\$75
◆ Re-inspection	\$35	\$35	\$35
◆ Sign	\$40	\$40	\$40
◆ VAV boxes	\$35 + \$5/VAV	\$35 + \$5/VAV	\$35 + \$5/VAV
○ Rough-in			
◆ 1-1000 amps	\$35	\$35	\$35
◆ >1000 amps	\$35	\$35	\$35
○ Temporary Pole			
◆ 1-200 amps	\$35	\$35	\$35
◆ 201-400 amps	\$40	\$40	\$40
◆ 401-600 amps	\$50	\$50	\$50
◆ 601-1000 amps	\$90	\$90	\$90
◆ >1000 amps	\$120	\$120	\$120
▶ Miscellaneous			
• Administrative Fee for Codes Violations	\$250	\$250	\$250
• Processing Fee for refunds (per requested permit refund)	N/A	\$35	\$35
• Reinspection Fee	\$35	\$35	\$75
• Technology Fee (per permit or plan review issued), Non-refundable	N/A	\$10	\$10

▶ Returned Check Charge/ACH Charge (All Departments)

- Payments up to \$2,000

\$20 or check amount, \$20 or check amount, \$20 or check amount,
whichever is less whichever is less whichever is less

COMMUNITY SERVICE DEPARTMENT - EVENT CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Room Rental			
• Art/Tokyo/London " Full Set"	\$300	\$300	\$300
• Art/Tokyo/London "Any Single"	\$150	\$150	\$150
• Art/Tokyo/London "Any Double"	\$225	\$225	\$225
• Ballroom "A"	\$550	\$550	\$550
• Ballroom "B"	\$300	\$300	\$300
• Ballroom "B" Sections "1 or 2"	\$175	\$175	\$175
• Entire Building	\$3,500	\$3,500	\$3,500
• Grand Ballroom	\$800	\$800	\$800
• Smyrna Room	\$475	\$475	\$475

COMMUNITY SERVICE DEPARTMENT - GOLF COURSE

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Cart Fees			
• 18 Holes	\$12	\$13	\$13
• 9 Holes	\$6	\$6.50	\$6.50
▶ Executive Course Green Fee			
• Regular	\$11	\$11	\$11
• Senior/Junior	\$8	\$8	\$8
▶ FootGolf			
• Regular	\$9	\$9	\$9
• Senior/Junior	\$6	\$6	\$6
▶ Green Fee Rates (Monday-Friday)			
• 18 Holes	\$27	\$27	\$27
• 9 Holes	\$14	\$14	\$14
▶ Green Fee Rates (Weekend and Holiday)			
• 18 Holes	\$30	\$30	\$31
• 9 Holes	\$15	\$15	\$15.50
▶ Senior Green Fee Pass			
• In-Town - Every Six Months	\$475	\$500	\$500
• Out-of-Town - Every Six Months	\$575	\$600	\$600

▶ Senior Green Fee Rates (Monday-Friday)			
• 18 Holes	\$16	\$16	\$16
• 9 Holes	\$8	\$8	\$8
▶ Trail Fee (9 or 18 Holes)	\$8	\$9	\$9
▶ Winter / Aerification Rate (Monday-Friday)			
• 18 Holes	\$23	\$23	\$23
• 9 Holes	\$12	\$12	\$12
▶ Winter / Aerification Rate (Senior)			
• 18 Holes	\$12	\$12	\$12
• 9 Holes	\$6	\$6	\$6
▶ Winter / Aerification Rate (Weekend and Holiday)			
• 18 Holes	\$26	\$26	\$26
• 9 Holes	\$13	\$13	\$13

JUDICIAL - GENERAL SESSIONS

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Costs			
• 5 Year Guilty Expungement	\$100	\$100	\$100
• Bail Bond	\$10	\$10	\$10
• Base Cost	\$60	\$60	\$60
• Certification	\$5	\$5	\$5
• Certified Mail- Return Receipt			\$6.80
• Community Service	-	-	
• Computerization Fee	\$4	\$4	\$4
• Continuance	\$5	\$5	\$5
• Copies	\$0.50	\$0.50	\$0.50
• Court Room Security	\$2	\$2	\$2
• Diversion Expungement	\$117.50	\$109	\$100
• Driver Safety School	\$85	\$85	\$85
• Extraordinary Costs/10 parties	100%	100%	100%
• Failure to Appear	\$40	\$40	\$40
• Interest	100%	100%	100%
• Mail	100%	100%	100%
• Mileage	100%	100%	100%
• Motion	\$25	\$25	\$25
• Out of State Prisoner Transportation	100%	100%	100%
• Post-Judgment	\$25	\$25	\$25
• Public Defender Admin. Fee	\$2.50	\$2.50	\$2.50

• Public Defender's Conference	5%	5%	5%
• Request for Release from Final Forfeiture	\$75	\$75	\$75
• Restricted License Fee	\$25	\$25	\$25
• Scire Facias	\$40	\$40	\$40
• Service Fee (Misd Citation)	\$25	\$25	\$25
• Service Fee (Warrant and Criminal Summons)	\$40	\$40	\$40
• Service of Process- Attempt	\$9	\$9	N/A
• Service of Process- In Person/ Attempted Service	\$26	\$26	\$40
• Service of Process- Other/ Attempted Service	\$10	\$10	\$10
• Subpoena	\$6	\$6	\$6
• Transport Fee	\$50	\$50	\$50
▶ Fines			
• Domestic Assault (additional fine)	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Drug Charge Fine	30%	30%	30%
• Fine	60%	60%	60%
• Sexual Battery Fine	5%	5%	5%
▶ Taxes/Fees			
• Alcohol and Drug Fee - DUI, DWI, and Drug Charges	\$5	\$5	\$5
• Blood Alcohol Test Fee - If BAT is administered	\$12.50	\$12.50	\$12.50
• City Litigation Tax	\$29.50	\$29.50	\$29.50
• County Litigation Tax (District Pub Def Conf)	\$0.63	\$0.63	\$0.63
• Court House Security Litgation Tax	\$25	\$25	\$25
• Criminal Injury Comp Fund - Victim Under 18 (Non-Domestic)	\$1	\$1	\$1
• Criminal Injury Compensation Fund	\$1	\$1	\$1
• Criminal Injury Compensation Fund - Assault	\$1	\$1	\$1
• District Attorney Fee - PWC and Forgery Charges (\$0-\$9)	\$0.25	\$0.25	\$0.25
• District Attorney Fee - PWC and Forgery Charges (\$10-\$99)	\$0.50	\$0.50	\$0.50
• District Attorney Fee - PWC and Forgery Charges (\$100-\$299)	\$1.50	\$1.50	\$1.50
• District Attorney Fee - PWC and Forgery Charges (\$300-\$499)	\$2.50	\$2.50	\$2.50
• District Attorney Fee - PWC and Forgery Charges (\$500 & Up)	\$3.75	\$3.75	\$3.75
• Domestic Assult Electronic Monitoring Indigency Fund	N/A	\$0.50	N/A
• Drag Racing- TBI Fee	\$1.25	\$1.25	\$1.25
• Drug Court TreatmentAct Fee - Drug/Para Charges	\$0.25	\$0.25	\$0.25
• Drug Testing Fee - Drug Charges	\$12.50	\$12.50	\$12.50
• DUI Electronic Monitoring Indigency Fund	N/A	\$0.60	N/A
• Fraud and Economic Fund Fee - Theft Charges	\$3.75	\$3.75	\$0.25
• Impaired Driver's Trust Fund - DUI and DWI Charges	\$0.25	\$0.25	\$0.25

• Interlock Device Fee - DUI Charges	\$0	\$0	N/A
• Judicial Commissioner Education	\$0.04	\$0.04	\$0.04
• Reckless Driving - Dept of Safety Fee	\$1.50	\$1.50	\$1.50
• State Litigation Tax	\$0.59	\$0.59	\$0.59
• TBI Fee - DUI Charges	\$0.88	\$0.88	\$0.88
• TBI Narcotics Fee - Drug Charges - NOT Paraphernalia	\$1	\$1	\$1
• Traumatic Brain Injury Fund - DOS/DOR/DOC/DUI/DWI	\$0.75	\$0.75	\$0.75
• Veterans Treatment Court Program	N/A	\$0.25	\$0.25
• Victim Assessment Assistance Fee -NO C Misd.	\$3	\$3	\$3
• Victim Notification Fund	\$0.06	\$0.06	\$0.06

JUDICIAL - JUVENILE COURT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Costs			
• Court Costs	\$74.05	\$74.05	\$79.05
• Court Costs- Texting While Driving	\$9.05	\$9.05	\$9.05
▶ Fee			
• Certified Copy Fee	\$5	\$5	\$5
• Certified Mail Fee	\$6.75	\$6.85	\$6.80
• Copy Fee	\$0.50	\$0.50	\$0.50
• Dismissal Fee	\$75	\$75	\$75
• E Ticket Fee	\$1	\$1	N/A
• Motion Fee	\$25	\$25	\$25
• Show Cause Continuance Fee	\$35	\$35	\$35
▶ Fines			
• Child Restraint Fine	5%	5%	5%
• Driver's License Fine	5%	5%	5%
• Fine- All Other Violations Not Specified	100%	100%	100%
• Insurance Fine	5%	5%	5%
• Registration Fine	5%	5%	5%
• Seat Belt- 1st Offense	5%	5%	5%
• Seat Belt- 2nd Offense	5%	5%	5%
▶ Taxes/Guilty			
• Head Injury Fund	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• State Litigation Tax	\$0.28	\$0.28	\$0.28
• Town Litigation Tax	\$13.75	\$13.75	\$13.75

▶ Traffic School			
• Smyrna Traffic School	\$85	\$85	\$85

JUDICIAL - MUNICIPAL COURTS

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Commercial Costs			
• \$160 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$75 Court Costs- All Other Violations	\$74.05	\$74.05	\$74.05
▶ Commercial Fees			
• Continuance Fee *	\$35	\$35	\$35
• Diversion Fee *	\$75	\$75	\$75
• E Ticket Fee **	\$1	\$1	N/A
• Late Penalty *	\$35	\$35	\$35
• Traffic Certified Mail	\$6.75	\$6.85	\$6.80
• Traffic Motion Fee *	\$25	\$25	\$25
▶ Commercial Fines			
• \$100 Fine Specified Commercial Violations	\$100	\$100	\$100
• \$125 Fine Specified Commercial Violations	\$125	\$125	\$125
• \$150 Fine- Specified Commercial Violations	\$150	\$150	\$150
• \$25 Fine- Specified Commercial Violations	\$25	\$25	\$25
• \$350 Fine- Specified Commercial Violations	\$350	\$350	\$350
• \$50 Fine- Specified Commercial Violations	\$50	\$50	\$50
• \$500 Fine- Specified Commercial Violations	\$500	\$500	\$500
▶ Commercial Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28
▶ Traffic Costs			
• \$10 Court Cost- Texting While Driving	\$9.05	\$9.05	\$9.05
• \$125 Court Cost	\$124.05	\$124.05	\$124.05
• \$160 Guilty Court Cost	\$159.05	\$159.05	\$159.05
• \$80 Court Cost- All Other Violations	\$74.05	\$74.05	\$79.05
▶ Traffic Fees			
• Certified Copy Fee	\$5	\$5	\$5
• Continuance Fee	\$35	\$35	\$35
• Copy	\$0.50	\$0.50	\$0.50
• Diversion Fee	\$75	\$75	\$75
• Diversion Fee for Corrected Light Violations	\$25	\$25	\$25

• E Ticket Fee	\$1	\$1	N/A
• Late Penalty	\$35	\$35	\$35
• Out of Town TR School Diversion Fee	\$75	\$75	\$75
• Restricted Driver's License Fee	\$25	\$25	\$25
• Traffic Certified Mail	\$6.75	\$6.75	\$6.80
• Traffic Motion Fee	\$25	\$25	\$25
▶ Traffic Fines			
• \$10 Fine- Parking Violations	\$10	\$10	\$10
• \$20 Fine- Improper Lane Usage 2nd Offense	\$20	\$20	\$20
• \$30 Fine- All Other Non-Moving Violations Not Specified	\$30	\$30	\$30
• \$35 Fine- Window Tint Violations	\$35	\$35	\$35
• \$40 Fine- One Way Street	\$40	\$40	\$40
• \$50 Fine- All Other Moving Violations Not Specified	\$50	\$50	\$50
• Child Restraint Fine	\$2.50	\$2.50	\$2.50
• Driver's License Fine	\$1.50	\$1.50	\$1.50
• Improper Display of Tag 1st Offense	\$0.50	\$0.50	\$0.50
• Improper Display of Tag 2nd Offense or More	\$1	\$1	\$1
• Insurance Fine	\$1.50	\$1.50	\$1.50
• Registration Fine	\$1.50	\$1.50	\$1.50
• Seat Belt 1st Offense	\$6.25	\$6.25	\$6.25
• Seat Belt 2nd Offense	\$7.50	\$7.50	\$7.50
▶ Traffic School			
• Out of Town Traffic School Tuition	\$95	\$95	\$95
• Traffic School Tuition	\$85	\$85	\$85
▶ Traffic Taxes/Guilty			
• Cash Bond Forfeiture	\$0.69	\$0.69	\$0.69
• Head Injury Tax- Guilty Speeding Violations	\$0.25	\$0.25	\$0.25
• Parking Litigation Tax	\$0.02	\$0.02	\$0.02
• Traffic City Litigation Tax	\$13.75	\$13.75	\$13.75
• Traffic Litigation Tax	\$0.28	\$0.28	\$0.28

PARKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Assembly Hall Building			
• Building Rental Fee			
▣ 8:00 a.m. to 2:00 p.m. and 4:00 p.m. to 10 p.m.	\$75	\$100	\$100
▣ Whole Day	\$100	\$175	\$175

• Cleaning Deposit			
▣ <i>Half (½) Day</i>	\$100	\$100	\$100
▣ <i>Whole Day</i>	\$100	\$100	\$100
• Processing Fee if Cancelled with 72 Hours Notice	\$10	\$10	\$10
▶ Corp Shelter Rental Fee			Effective 1-1-2021
• 100-299 ppl, Shelters @ Sharp Springs or Rotary Soccer Park, Hilltop up to 150 (6 hours)	N/A	N/A	\$150
▣ <i>Cleaning Deposit</i>	N/A	N/A	\$300
• 100-299 ppl, Shelters @ Sharp Springs or Rotary Soccer Park, Hilltop up to 150 (All Day)	\$200	\$200	\$300
▣ <i>Cleaning Deposit</i>	\$200	\$200	\$300
• 300-499 ppl, Shelters (6 hours)	N/A	N/A	\$250
▣ <i>Cleaning Deposit</i>	N/A	N/A	\$300
• 300-499 ppl, Shelters (All Day)	N/A	N/A	\$500
▣ <i>Cleaning Deposit</i>	N/A	N/A	\$300
• 500-1,000 ppl, Shelters (6 hours)	N/A	N/A	\$500
▣ <i>Cleaning Deposit</i>	N/A	N/A	\$300
• 500-1,000 ppl, Shelters (All Day)	N/A	N/A	\$1,000
▣ <i>Cleaning Deposit</i>	N/A	N/A	\$300
• 51-99 LVRP Shelter 1 & 4 /Sharp Springs/Rotary Soccer Park/Hilltop (All Day)	\$100	\$100	\$100
▣ <i>Cleaning Deposit</i>	\$100	\$100	\$100
• 51-99 LVRP Shelter 1 or 4/Sharp Springs/Rotary Soccer Park/Hilltop (6 Hours)	\$50	\$50	\$50
▣ <i>Cleaning Deposit</i>	\$100	\$100	\$100
▶ Credit Card Convenience Fee (credit card transactions only)	N/A	2.5% of sales amount	2.9% of sales amount
▶ Cross Country Race Fee			
• 1,000-1,500 runners	\$1,000	\$1,000	\$1,000
• 1,000-1,500 runners - Deposit Only			
▣ <i>Cleaning & Damage Deposit</i>	\$1,000	\$1,000	\$1,000
• 500-999 runners	\$500	\$500	\$500
• 500-999 runners - Deposit Only			
▣ <i>Cleaning & Damage Deposit</i>	\$500	\$500	\$500
• less than 499 runners	\$250	\$250	\$250
• less than 499 runners - Deposit Only			
▣ <i>Cleaning & Damage Deposit</i>	\$250	\$250	\$250
▶ Depot Building			
• Building Rental Fee			
▣ <i>4:00 p.m. to 10:00 p.m.</i>	\$75	\$100	\$100
▣ <i>8:00 a.m. to 2:00 p.m.</i>	\$75	\$100	\$100
▣ <i>Whole Day</i>	\$150	\$175	\$175

• Cleaning Deposit			
▣ <i>Half (½) Day</i>	\$100	\$100	\$100
▣ <i>Whole Day</i>	\$100	\$100	\$100
• Processing Fee if Cancelled with 72 Hours Notice	\$10	\$10	\$10
▶ Field Rental			
• Elementary Fields (2 Hour Increment)	\$25	\$25	\$30
• Lee Victory Football (2 Hour Increment)	\$25	\$25	\$30
• Practice Field Rental (2 Hour Increment)	\$25	\$25	\$30
• Rotary Soccer Park (2 Hour Increment)	\$25	\$25	\$30
• RSP Soccer Multi-Purpose Field (2 Hour Increment)	\$25	\$25	\$30
• Sharp Springs (2 Hour Increment)	\$25	\$25	\$30
▶ Field Rental - Cedar Stone Turf Field (2 Hour Increment)	N/A	N/A	\$60
▶ Fire Pit Rental Fee per day (Sharp Springs)	\$25	\$25	\$30
▶ Line Fee			
• Line Baseball/Softball Field	\$30	\$30	\$30
• Line Football Field	\$250	\$250	\$250
• Line Soccer Field	\$150	\$150	\$150
• Re-Line Fee			
▣ <i>Baseball/Softball Field</i>	\$10	\$10	\$10
▣ <i>Football Field</i>	\$150	\$150	\$150
▣ <i>Soccer Field</i>	\$50	\$50	\$50
▶ Paint Ball Tournament Fee			Effective 1-1-2021
• Cleaning Fee (Per Facility, Per Day) Refundable if Cleaned Each Day	\$200	\$200	\$300
• Field Fee (per field, per day)	\$200	\$200	\$400
• Team Fee (per team)	\$10	\$10	\$10
▶ Program Participation Fee	\$3	\$3	\$3
▶ Rosenwald Building			
• Building Rental Fee			
▣ <i>4:00 p.m. to 10:00 p.m.</i>	\$75	\$100	\$100
▣ <i>8:00 a.m. to 2:00 p.m.</i>	\$75	\$100	\$100
▣ <i>Whole Day</i>	\$150	\$175	\$175
• Cleaning Deposit			
▣ <i>Half (½) Day</i>	\$100	\$100	\$100
▣ <i>Whole Day</i>	\$100	\$100	\$100
• Processing Fee if Cancelled with 72 Hours Notice	\$10	\$10	\$10

▶ Shelter Rental Fee			
• 3:00 p.m. to Close	\$30	\$30	\$30
• 8:00 a.m. to 2:00 p.m.	\$30	\$30	\$30
• All Day	\$50	\$50	\$50
▶ Shelter Rental for Non-Local School or Local Homeschool Groups			
• Local Homeschool Group (Per Child)	\$1	\$1	\$1
■ <i>(One Shelter Rental FREE to Local Homeschool Group per Month; after 1 Rental Fee Applies)</i>			
• Non-Local School Group (Per Child)	\$1	\$1	\$1
▶ Special Events			Effective 1-1-2021
• Cleaning Deposit	\$200	\$200	\$200
■ <i>(Per Facility; Refundable if Cleaned Each Day)</i>			
• Fee	\$300	\$300	\$350
▶ Splash Pad Group Rental Fee (2 hr period)			
• Evening Slot	\$150	\$150	\$150
• Morning Slot	\$75	\$75	\$75
▶ Tennis Court (2 Hour Increment-Per Court)			Effective 1-1-2021
	\$25	\$25	\$30
▶ Tournament Fees			Effective 1-1-2021
• Cedar Stone Park- Per Field, Per Day	N/A	N/A	\$300
• Cleaning Fee (Per Day, Per Facility; Refundable if Cleaned Each Day)	\$200	\$200	\$200
• Field Fee (Per Field, Per Day)	\$50	\$100	\$150
• Team Fee (per team)	\$10	\$10	\$10
▶ Vendor Booth Rental Fee	\$50	\$50	\$50
▶ Vendor Booth Rental Fee: Halloween in the Park	\$35	\$35	\$35

PARKS DEPARTMENT - OUTDOOR ADVENTURE CENTER

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Admission Prices			
• Adults - Age 13 -54			
■ <i>Full Admission</i>	\$7	\$7	\$7
■ <i>No Climbing</i>	\$4	\$4	\$4
• Children - Age 2 & below			
■ <i>All Admission</i>	Free	Free	Free
• Children - Age 3 - 12			
■ <i>Full Admission</i>	\$5	\$5	\$5
■ <i>No Climbing</i>	\$3	\$3	\$3
• Groups - 10 or more			
■ <i>Full Admission</i>	\$4	\$4	\$4
■ <i>No Climbing</i>	\$3	\$3	\$3

• Senior - Age 55 & up			
▣ <i>Full Admission</i>	\$4	\$4	\$4
▣ <i>No Climbing</i>	\$3	\$3	\$3
▶ Camps			
• Spring/Fall/Winter Break (5 days - 4 hrs/day)			
▣ <i>Limited Slots Per Week</i>	\$75	\$75	\$75
▣ <i>Scheduled Programs only Per Day</i>	\$15	\$15	\$15
• Summer (5 days - 8 hrs/day)			
▣ <i>Limited Slots Per Week</i>	\$125	\$125	\$125
▣ <i>Scheduled Programs only Per Day</i>	\$25	\$25	\$25
▶ Credit Card Convenience Fee	N/A	2.5% of sales amount	2.9% of sales amount
▶ Daily Fees - Pool			Effective 1-1-2021
• Equipment Rental (Each)	\$1	\$1	\$1
• Pool/Adults	\$5	\$5	\$6
• Pool/Child and Senior	\$4	\$4	\$5
▶ Entire Facility			
• 4 Hour Minimum	\$600	\$600	\$600
• Additional Hour (per)	\$150	\$150	\$150
• Lock In (6pm - 8am)	\$2,000	\$2,000	\$2,000
▶ Equipment Rental			
• Canoe			
▣ <i>Day</i>	N/A	\$45	\$45
▣ <i>Deposit (one per group)</i>	N/A	\$100	\$100
▣ <i>Week</i>	N/A	\$225	\$225
▣ <i>Weekend</i>	N/A	\$75	\$75
• Paddle Board			
▣ <i>Day</i>	N/A	\$45	\$45
▣ <i>Deposit (one per group)</i>	N/A	\$100	\$100
▣ <i>Week</i>	N/A	\$225	\$225
▣ <i>Weekend</i>	N/A	\$75	\$75
• Single Kayak			
▣ <i>Day</i>	N/A	\$35	\$35
▣ <i>Deposit (one per group)</i>	N/A	\$100	\$100
▣ <i>Week</i>	N/A	\$150	\$150
▣ <i>Weekend</i>	N/A	\$60	\$60
• Tandem Kayak			
▣ <i>Day</i>	N/A	\$45	\$45
▣ <i>Deposit (one per group)</i>	N/A	\$100	\$100

▪ <i>Week</i>	N/A	\$225	\$225
▪ <i>Weekend</i>	N/A	\$75	\$75
▶ Funbrella			
• Daytime Rental (2 hrs, 20 wristbands)	\$125	\$125	\$125
▶ Locker Rental, Daily Rental	\$1	\$1	\$1
▶ Memberships			
• Double (2 people)	\$100	\$100	\$100
• Double All Inclusive	\$150	\$150	\$150
• Family (up to 6 people)	\$150	\$150	\$150
• Family All Inclusive	\$200	\$200	\$200
• Single (1 person)	\$75	\$75	\$75
• Single All Inclusive	\$125	\$125	\$125
▶ Party Room			
• Both Rooms (2 hrs, Does NOT Include Pool or Climbing)	\$100	\$100	\$100
• Room Clean-up Fee	N/A	\$25	\$25
• Single Room (2 hrs, Does NOT Include Pool or Climbing)	\$50	\$50	\$50
▶ Pool Party			Effective 1-1-2021
• Private, After Hours (2 hrs, 150 ppl max)	\$300	\$300	\$400
• Semi-Private, After Hours (2 hrs, 75 ppl max)	\$150	\$150	\$250
▶ Room Rentals			
• Adventure Room			
▪ <i>Adventure Room # 1 & 2 - 2 Hours ONLY</i>	\$250	\$250	\$250
▪ <i>Adventure Room #1</i>			
○ AZ Side#1, 2 Hours ONLY	\$150	\$150	\$150
▪ <i>Adventure Room #2</i>			
○ AZ Side#2, 2 Hours ONLY	\$100	\$100	\$100
• Lecture Hall			
▪ <i>2 Hour</i>	\$100	\$100	\$100
• Party Room			
▪ <i>Double - 2 Hours</i>	\$100	\$100	\$100
▪ <i>Single - 2 Hours</i>	\$50	\$50	\$50
▪ <i>With Climbing Access</i>	\$60	\$125	\$125
○ Includes 20 wrist bands; per individual over 20 pay admission price			
○ Second Party Room + 10 Additional Wristbands	N/A	N/A	\$75
▪ <i>With Pool Access</i>	\$85	\$125	\$125
○ Includes 20 wrist bands; per individual over 20 pay admission price			
○ Second Party Room + 10 Additional Wristbands	N/A	N/A	\$75
• Room Clean-up Fee	N/A	\$25	\$25

• Themed Parties			
■ <i>Themed Parties- Party Room Rental Cost + Theme Fee</i>			
○ 2 hours ONLY. NO wrist bands included	\$40	\$40	\$40
▶ Scout Badge Workshops			
• 2 Hours	\$4 per person	\$4 per person	\$4 per person
• 4 Hours	\$5 per person	\$5 per person	\$5 per person
• 6 Hours	\$6 per person	\$6 per person	\$6 per person
• 8 Hours	\$7 per person	\$7 per person	\$7 per person
▶ Summer Pool Passes			
• Double (2 ppl)	\$100	\$100	\$100
• Family (up to 6 ppl)	\$150	\$150	\$150
• Single (1 person)	\$75	\$75	\$75

PLANNING DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Annexation/Rezoning Request			
• Application fee to request annexation or rezoning	\$500	\$500	\$500
▶ Appeal to Board of Adj and App	\$200	\$200	
▶ Boards of Zoning Appeals			
• Appeal/Spec Exceptions	\$250	\$250	\$250
• Variance	\$250	\$250	\$250
▶ Impact Fees			
• Parks			
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$722	\$722	\$722
○ Maximum Fee Per Unit	\$1,032	\$1,032	\$1,032
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$589	\$589	\$589
○ Maximum Fee Per Unit	\$842	\$842	\$842
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$722	\$722	\$722
○ Maximum Fee Per Unit	\$1,032	\$1,032	\$1,032
• Public Safety			
■ <i>Industrial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$284	\$284	\$284
○ Maximum Fee Per Unit	\$405	\$405	\$405

■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$419	\$419	\$419
○ Maximum Fee Per Unit	\$599	\$599	\$599
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$343	\$343	\$343
○ Maximum Fee Per Unit	\$490	\$490	\$490
■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$594	\$594	\$594
○ Maximum Fee Per Unit	\$848	\$848	\$848
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$222	\$222	\$222
○ Maximum Fee Per Unit	\$317	\$317	\$317
■ <i>Retail/Commercial/Public (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$942	\$942	\$942
○ Maximum Fee Per Unit	\$1,346	\$1,346	\$1,346
■ <i>Single-Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$419	\$419	\$419
○ Maximum Fee Per Unit	\$599	\$599	\$599
■ <i>Warehouse (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$157	\$157	\$157
○ Maximum Fee Per Unit	\$224	\$224	\$224
• Roads			
■ <i>Industrial (Unit: 1,000 Sq Ft)</i>			
○ Industrial Park			
◆ Assessed Fee	\$1,495	\$1,495	\$1,495
◆ Maximum Fee Per Unit	\$2,135	\$2,135	\$2,135
○ Mini-Warehouse			
◆ Assessed Fee	\$531	\$531	\$531
◆ Maximum Fee Per Unit	\$758	\$758	\$758
○ Warehousing			
◆ Assessed Fee	\$651	\$651	\$651
◆ Maximum Fee Per Unit	\$930	\$930	\$930
■ <i>Mobile Home/RV Park (Unit: Pad Site)</i>			
○ Assessed Fee	\$531	\$531	\$531
○ Maximum Fee Per Unit	\$758	\$758	\$758
■ <i>Multi-Family (Unit: Dwelling)</i>			
○ Assessed Fee	\$892	\$892	\$892
○ Maximum Fee Per Unit	\$1,274	\$1,274	\$1,274

■ <i>Office (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$2,435	\$2,435	\$2,435
○ Maximum Fee Per Unit	\$3,478	\$3,478	\$3,478
■ <i>Public/Institutional (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$796	\$796	\$796
○ Maximum Fee Per Unit	\$1,137	\$1,137	\$1,137
■ <i>Retail/Commercial (Unit: 1,000 Sq Ft)</i>			
○ Assessed Fee	\$1,712	\$1,712	\$1,712
○ Maximum Fee Per Unit	\$2,445	\$2,445	\$2,445
■ <i>Single Family Detached (Unit: Dwelling)</i>			
○ Assessed Fee	\$1,567	\$1,567	\$1,567
○ Maximum Fee Per Unit	\$2,239	\$2,239	\$2,239
▶ Plan/Plat Review Fees			
• Concept Plan	\$150	\$150	\$150
• Final Plat	\$200 + \$25/Lot	\$200 + \$25/Lot	\$200 + \$25/Lot
• Preliminary Plat Subdivision	\$300 + \$50/Lot	\$300 + \$50/Lot	\$300 + \$50/Lot
• Site Plan	\$300	\$300	\$300
• Site Plan Renewal/Extension	\$200	\$200	\$200
• Sketch Plat	\$150	\$150	\$150
▶ Planning and Code Documents for Purchase			
• Code Manual			
• Sign Ordinance Book	\$15	\$15	\$15
• Subdivision Regulation Book	\$30	\$30	\$30
• TOS Zoning Map	\$30	\$30	\$30
• Zoning Ordinance Book	\$30	\$30	\$30

POLICE DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Adult-Oriented Establishments			
• Late Penalty for License Renewal Fee	10% of Fee	10% of Fee	10% of Fee
• Non-refundable License Fee	\$250	\$250	\$250
• Non-refundable License Renewal Fee	\$250	\$250	\$250
• Non-refundable Permit Fee	\$100	\$100	\$100
▶ Background Check	\$7	\$7	\$7
▶ Citizens Police Academy Class			
▶ Copies of 911 Tapes	\$25	\$25	\$25
▶ Copies of Pictures (Bail Bondsmen after Original Date of Arrest)	\$4	\$4	\$4
▶ False Emergency Alarms Fee (Per False Alarm after 3 in a Calendar Year)	\$50	\$50	\$50

▶ Fingerprinting (Non-arrestees)	\$10	\$10	\$10
▶ Rape Aggression Defense Class	\$25	\$25	N/A
▶ Reports (Accident, Office, Etc.)	\$0.15 per Page	\$0.15 per Page	\$0.15 per Page
▶ Youth Academy	\$30	\$30	\$30

PUBLIC WORKS DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Grading/Excavation Permit			
• Application Fee	\$25	\$25	\$25
• Engineering Review Fees	Based on Costs	Based on Costs	Based on Costs
	Incurred	Incurred	Incurred
	\$200 per Hour	\$200 per Hour	\$200 per Hour
▶ Jet Wash Truck Services (Minimum 1 Hour)			
▶ Road Inspection			
• Initial Fee	-	-	-
• Re-Inspection Fee	\$100	\$100	\$100
▶ Storm Water			Amount based on
			ERUs
• Appeal Review Fee	\$50	\$50	\$50
• Credit and Adjustment Application Fee			
■ <i>Adjustment Application Fee</i>	-	-	-
■ <i>All Other Property Application Fees</i>			
○ Containing < 40,000 <= 100,000 Sq Ft Impervious Surface	\$250	\$250	\$250
○ Containing = 20,000 Sq Ft Impervious Surface	\$50	\$50	\$50
○ Containing > 20,000 <= 40,000 Sq Ft Impervious Surface	\$150	\$150	\$150
○ Containing 100,000+ Sq Ft Impervious Surface	\$500	\$500	\$500
■ <i>Small Homes Credit</i>	-	-	-
■ <i>Water Education Credit</i>	-	-	-
• Equivalent Residential Unit (ERU)	3,543 Square Feet	3,543 Square Feet	3,543 Square Feet
• ERU Base Rate	\$3.47 Per ERU	\$3.47 Per ERU	\$3.47 Per ERU
• Grading/Excavation Permit	\$150	\$150	\$150
• Jet Wash Truck Services (Minimum 1 Hour)	\$200 per Hour	\$200 per Hour	\$200 per Hour
• Late Payment Fee	10% of Bill	10% of Bill	10% of Bill
• Storm Water Fee	\$200 + \$100 per Acre	\$200 + \$100 per Acre	\$200 + \$100 per Acre
• Storm Water User Fee			
■ <i>Agricultural Property User Fee</i>			
○ <= 3,543 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
○ > 3,543 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's

■ <i>Exempt Property User Fee</i>	-	-	-
■ <i>Other Developed Property User Fee</i>	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Single Family Residential User Fee</i>			
○ ≤ 10,000 Sq Ft Impervious Surface	\$3.47 Flat Rate	\$3.47 Flat Rate	\$3.47 Flat Rate
○ > 10,000 Sq Ft Impervious Surface	\$3.47 x # of ERU's	\$3.47 x # of ERU's	\$3.47 x # of ERU's
■ <i>Vacant/Undeveloped Property User Fee</i>			
○ < 1,800 Sq Ft Impervious Surface	-	-	-
○ > 1,800 Sq Ft Impervious Surface	\$3.47 Minimum or \$3.47 x # of ERU's	\$3.47 Minimum or \$3.47 x # of ERU's	\$3.47 Minimum or \$3.47 x # of ERU's
• Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot
▶ Video Inspection Fee	\$1.50 per Linear Foot	\$1.50 per Linear Foot	\$1.50 per Linear Foot

TREASURY DEPARTMENT

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Beer Permit			
• Annual Privilege Tax	\$100	\$100	\$100
• Application Fee	\$250	\$250	\$250
▶ Business License			
• Application (Based on Type of Business)	Minimum \$15	Minimum \$15	Minimum \$15
▶ Cable TV Franchise Application Fee	\$10,000	\$10,000	\$10,000
▶ Credit Card			
• Utility payment fee	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater
• Misc Fee			
■ <i>Credit</i>	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater	2.5% or \$1.50, whichever is greater
■ <i>Debit</i>	\$1.50	\$1.50	\$1.50
▶ Demonstration Permit Application	\$200	\$200	\$200
▶ Flea Market Booth Fee Per Day	\$1	\$1	\$1
▶ Hotel/Motel Tax	2.5%	2.5%	2.5%
▶ Junkyard Control Application and Annual Renewal	\$50	\$50	\$50
▶ Legal/Collection Fee	\$25	\$25	\$25
▶ Liquor Privilege Tax			
• Caterers	\$625	\$625	\$625
• Commercial Passenger Boat Company	\$750	\$750	\$750
• Community Theater	\$300	\$300	\$300

• Convention Center	\$500	\$500	\$500
• Historic Interpretive Center	\$300	\$300	\$300
• Historic Mansion House Site	\$300	\$300	\$300
• Historic Performing Arts Center	\$300	\$300	\$300
• Hotel and Motel			
▣ <i>Seats 0-99 Rooms</i>	\$1,000	\$1,000	\$1,000
▣ <i>Seats 100-399 Rooms</i>	\$1,250	\$1,250	\$1,250
▣ <i>Seats 400 Rooms and Over</i>	\$1,500	\$1,500	\$1,500
• Museum	\$300	\$300	\$300
• Premiere Type Tourist Resort	\$2,000	\$2,000	\$2,000
• Private Club	\$500	\$500	\$500
• Restaurant According to Seating Capacity (Liquor and Wine)			
▣ <i>Seats 126-175</i>	\$925	\$925	\$925
▣ <i>Seats 176-225</i>	\$975	\$975	\$975
▣ <i>Seats 226-275</i>	\$1,100	\$1,100	\$1,100
▣ <i>Seats 276 and Over</i>	\$1,200	\$1,200	\$1,200
▣ <i>Seats 40-74</i>	\$650	\$650	\$650
▣ <i>Seats 75-125</i>	\$750	\$750	\$750
• Restaurant According to Seating Capacity (Wine Only)			
▣ <i>Seats 126-175</i>	\$300	\$300	\$300
▣ <i>Seats 176-225</i>	\$310	\$310	\$310
▣ <i>Seats 226-275</i>	\$330	\$330	\$330
▣ <i>Seats 276 and Over</i>	\$350	\$350	\$350
▣ <i>Seats 40-125</i>	\$270	\$270	\$270
• Urban Park Center	\$500	\$500	\$500
• Zoological Institution	\$300	\$300	\$300
▶ Mapleview Cemetery	\$900	\$900	
• Citizens Rate (\$950 goes to Perpetual Fund)	N/A	N/A	\$1,250
• Out of Town Rate (\$1,495 goes to Perpetual Fund)	N/A	N/A	\$1,795
▶ Massagist Annual Permit	\$75	\$75	\$75
▶ Municipal Inspection Fee	As Per State Law	As Per State Law	As Per State Law
▶ Package Liquor Application/Investigation Fee	\$750	\$750	\$750
▶ Property Tax per \$100 of Assessed Valuation	\$0.8840	\$0.8840	\$0.8840
▶ Smyrna Business License Print	\$0.15 per Sheet	\$0.15 per Sheet	\$0.15 per Sheet
▶ Solicitors/Peddlers Permit	\$50	\$50	\$50

▶ Special Event			
• Athletic, Block Parties, Fairs	No Fee	No Fee	No Fee
• Parade			
▪ Application	\$100	\$100	\$100
• Protests/Rallies on town Property	-	\$200	\$200
▶ Street Map (Color)	\$3	\$3	\$3
▶ Taxicab Franchise			
• Annual Driver Renewal Fee	\$10	\$10	\$10
• Driver Application Fee	\$25	\$25	\$25
• Franchise Application Fee	\$100	\$100	\$100
• Franchise Renewal Fee per Taxicab	\$50	\$50	\$50
▶ Transient Vendors License (14 Day Permit)			
• Application Fee	\$50	\$50	\$50
• Clerk's Fee	\$5	\$5	\$5

UTILITIES - NATURAL GAS

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45	\$45	\$45
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Collection Fee	\$10	\$10	\$10
▶ Commercial Credits to Tap Fee for New Construction			
• Clothes Dryer	\$50	\$50	\$50
• CNG Compressor	\$100	\$100	\$100
• Furnace - Central	\$100	\$100	\$100
• Gas Air Conditioner	\$100	\$100	\$100
• Gas Emergency Electric Generator	\$100	\$100	\$100
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50	\$50	\$50
• Gas Humidifier/Dehumidifier	\$100	\$100	\$100
• Gas Incinerator or Incinerating Toilet	\$100	\$100	\$100
• Gas Light/Tiki Torch	\$50	\$50	\$50
• Gas Log Fireplace	\$50	\$50	\$50
• Gas Space Heater	\$50	\$50	\$50
• Gas Stub Out (Valved)	\$25	\$25	\$25
• Pool/Spa Heater	\$100	\$100	\$100
• Porch/Outdoor Radiant Heater	\$50	\$50	\$50
• Stove Top/Oven/Range	\$50	\$50	\$50
• Tankless Water Heater	\$250	\$250	\$250
• Water Heating	\$150	\$150	\$150

	Amount of Largest Historical Bill \$75	Amount of Largest Historical Bill \$75	Amount of Largest Historical Bill \$75
	Amount of Balance Due \$25	Amount of Balance Due \$25	Amount of Balance Due \$25
▶ Deposit for Service			
• Commercial/Industrial			
• Non-Owner Residential			
• Owner Residential/Non-Payment Reconnect			
▶ Hang Tag Fee			
▶ Large Customer Rate			
• Distribution margin for large customers calculated as follows:			
▣ <i>Per mcf for all demand up to 1,500 mcf</i>	\$3.50	\$3.50	\$3.50
▣ <i>Per mcf for all demand, 1,501 to 6,000 mcf</i>	\$1.50	\$1.50	\$1.50
▣ <i>Per mcf for all demand, 6,001 to 25,000 mcf</i>	\$1	\$1	\$1
▣ <i>Per mcf for all demand, greater than 25,000 mcf</i>	\$0.50	\$0.50	\$0.50
▣ <i>Per month minimum basic service charge</i>	\$10	\$10	\$10
▶ Non-payment Disconnect Fee	\$45	\$45	\$45
▶ Pilot Lighting or Relighting (after business hours)	\$45	\$45	\$45
▶ Pilot Lighting or Relighting (during business hours)	\$20	\$20	\$20
▶ Residential Rebates for New Construction			
• Clothes Dryer	\$50	\$50	\$50
• CNG Compressor	\$100	\$100	\$100
• Furnace - Central	\$100	\$100	\$100
• Gas Air Conditioner	\$100	\$100	\$100
• Gas Emergency Electric Generator	\$100	\$100	\$100
• Gas Grill/Outdoor Kitchen/Fire Pit	\$50	\$50	\$50
• Gas Humidifier/Dehumidifier	\$100	\$100	\$100
• Gas Incinerator or Incinerating Toilet	\$100	\$100	\$100
• Gas Light/Tiki Torch	\$50	\$50	\$50
• Gas Log Fireplace	\$50	\$50	\$50
• Gas Space Heater	\$50	\$50	\$50
• Gas Stub Out (Valved)	\$25	\$25	\$25
• Pool/Spa Heater	\$100	\$100	\$100
• Porch/Outdoor Radiant Heater	\$50	\$50	\$50
• Stove Top/Oven/Range	\$50	\$50	\$50
• Tankless Water Heater	\$250	\$250	\$250
• Water Heater	\$150	\$150	\$150
▶ Service Fee (For Change in Service)	\$30	\$30	\$30
▶ Tampering Fee (plus cost)			\$250

▶ Tap Fee			
• Commercial/Industrial	At Cost	At Cost	At Cost
• Residential	\$325	\$325	\$325
▶ Usage Charge/Rates			
• All Users (Base + Usage)			
▣ <i>Base Minimum Rate</i>	\$3.50	\$3.50	\$3.50
▣ <i>Usage Rate</i>	Cost of Gas + \$2 per mcf	Cost of Gas + \$2 per mcf	Cost of Gas + \$2 per mcf
• Nissan*	By Contract	By Contract	By Contract

UTILITIES - WASTEWATER

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Residential Unit in Town of Smyrna	\$1,600	\$1,600	\$1,600
• Residential Unit out of Town of Smyrna	\$2,300	\$2,300	\$2,300
▶ Cross-connection re-test fee	\$60	\$60	\$60
▶ Industrial User Permit Limit Violation			
• Violation from 151% - 200%	\$100 - \$6,000	\$100 - \$6,000	\$100 - \$6,000
• Violation from 201% or greater	\$100 - \$10,000	\$100 - \$10,000	\$100 - \$10,000
• Violation up to 150% of limit	\$100 - \$4,000	\$100 - \$4,000	\$100 - \$4,000
▶ Industrial User Surcharge			
• < 300 MG/Liter of BOD5 (Per LB)	\$0	\$0	\$0
• 1100+ MG/Liter (Per LB)	\$1.29	\$1.29	\$1.29
• 300 MG/Liter - 1100 MG/Liter (Per LB)	\$0.62	\$0.62	\$0.62
▶ Inspection Fee	\$25	\$25	\$25
▶ Jet Wash Truck Services (Per Hour) (Minimum 1 Hour)	\$200	\$200	\$200
▶ Permit	\$75	\$75	\$75
▶ Pretreatment Charges	Based on	Based on	Based on
	Pretreatment Cost	Pretreatment Cost	Pretreatment Cost
▶ Sanitary Sewer Spec Book	\$30	\$30	\$30
▶ Sanitary Sewer Specs CD	\$35	\$35	\$35
▶ Show Cause Hearing Transcript (Per Page)	\$1	\$1	\$1
▶ Special Assessment Districts			
• Harts Branch SAD			
▣ <i>Base Zone Fee</i>	\$1,600	\$1,600	\$1,600
(For Each 2,000 Linear Foot under Project 776)			

■ <i>Unit Sewer Tape Fee (For each 2,000 Linear Feet under Project 776)</i> (For Each 2,000 Linear Foot under Project 776)	\$100	\$100	\$100
• Old Nashville Hwy. Basin SAD			
■ <i>(Plus Base Zone Fee)</i> (For Each 2,000 Linear Foot under Project 776)	\$1,000	\$1,000	\$1,000
• Stewarts Creek Drainage Basin SAD			
■ <i>Zone A - North of I-24 (Plus Base Zone Fee)</i> (For Each 2,000 Linear Foot under Project 776)	\$1,600	\$1,600	\$1,600
■ <i>Zone B - South of I-24 (Plus Base Zone Fee)</i> (For Each 2,000 Linear Foot under Project 776)	\$2,400	\$2,400	\$2,400
▶ Step System:	To Be Determined	To Be Determined	To Be Determined
▶ Usage Charge/Rates			
• Inside Town Limits			
■ <i>For First 2,000 Gallons</i>	\$16.43	\$16.93	\$17.44
■ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$4.39	\$4.52	\$4.66
• Nissan*	By Contract	By Contract	By Contract
• Outside Town Limits			
■ <i>For First 2,000 Gallons</i>	\$24.53	\$25.26	\$26.02
■ <i>Per 1,000 Gallons Over 2,000 Gallons</i>	\$5.86	\$6.03	\$6.21
• Pre Certificate of Occupancy Rate			
■ <i>Per 1,000 Gallons</i>	\$4.39	\$4.52	\$4.66
• Repurified			
■ <i>Minimum Charge</i>	\$16.72	\$17.22	\$17.74
■ <i>Per 1,000 Gallons (April - October)</i>	\$2.46	\$2.54	\$2.61
■ <i>Per 1,000 Gallons (November - March)</i>	\$1.34	\$1.38	\$1.42
▶ Video Inspection Fee (Per Linear Foot)	\$1.50	\$1.50	\$1.50
▶ WWT Plant Disposal Fee			
• Per Load for 0 - 2,000 Gallons	\$150	\$150	\$150
• Per Load for 2,001+ Gallons	\$300	\$300	\$300

UTILITIES - WATER

<u>Name of Fee/Purpose of Fee</u>	<u>2018 - 2019</u>	<u>2019 - 2020</u>	<u>2020 - 2021</u>
▶ After Hours Fee (Per Trip) / Same Day Service Request	\$45	\$45	\$45
▶ Bad Debt Collection	23.5%	23.5%	23.5%
▶ Capacity Fee (Tap Charge)			
• Irrigation and Repurified Meters			
■ <i>¾" through 1 ½" Meter</i>	\$800	\$800	\$800
■ <i>2" Meter</i>	\$1,000	\$1,000	\$1,000

■ 3" Meter	\$2,000	\$2,000	\$2,000
■ 4" Meter	\$3,500	\$3,500	\$3,500
■ 6" Meter	\$5,000	\$5,000	\$5,000
• Residential Unit in Town of Smyrna	\$1,100	\$1,100	\$1,100
• Residential Unit out of Town of Smyrna	\$1,600	\$1,600	\$1,600
▶ Collection Fee	\$10	\$10	\$10
▶ Damaged Meter Fee	Actual Cost	Actual Cost	Actual Cost
▶ Domestic Water Meter Fee 1" - 6" Meter Size	Actual Cost	Actual Cost	Actual Cost
▶ Drought Management Surcharge:			
• First Exceedance	5% + current bill	5% + current bill	5% + current bill
• Second Exceedance	15% + current bill	15% + current bill	15% + current bill
• Third Exceedance	25% + current bill	25% + current bill	25% + current bill
▶ Fire Line Fee (per diameter inch)	\$500	\$500	\$500
▶ Hang Tag Fee	\$25	\$25	\$25
▶ Hydrant Meter Deposit (Depending on Meter Size)	\$300 - \$1,200	\$300 - \$1,200	\$300 - \$1,200
▶ Late Fee	10% of Bill	10% of Bill	10% of Bill
▶ Meter Relocation Fee	Actual Cost	Actual Cost	Actual Cost
▶ Meter Test			
• 1 1/2" - 2" Meter	\$175	\$175	\$175
• 3" Meter	\$275	\$275	\$275
• 4" Meter	\$425	\$425	\$425
• 5/8" - 1" Meter	\$100	\$100	\$100
▶ Non-Payment Disconnect Fee	\$45	\$45	\$45
▶ Non-Payment Reconnect Deposit	\$75	\$75	\$75
▶ Permit and Inspection Report	\$3	\$3	\$3
▶ Service Fee			
• Change in Service	\$30	\$30	\$30
• New Service	N/A	N/A	N/A
▶ Sprinkler Fee (Per Sprinkler)	\$0.05	\$0.05	\$0.05
▶ Tampering Fee (Plus Cost)	\$100	\$100	\$250
▶ Usage Charge/Rates			
• CUD*	By Contract	By Contract	By Contract
• Inside Town Limits			
■ For First 2,000 Gallons	\$11.31	\$11.54	\$11.77
■ Per 1,000 Gallons for next 3,000 Gallons	\$3.53	\$3.60	\$3.67
■ Per 1,000 Gallons for next 5,000 Gallons	\$4.01	\$4.09	\$4.17
■ Per 1,000 Gallons over 10,000 Gallons	\$4.48	\$4.57	\$4.67

• Irrigation Meter			
▣ <i>For First 10,000 Gallons</i>	\$4.48	\$4.57	\$4.67
▣ <i>Minimum Charge</i>	N/A	N/A	\$22.63
▣ <i>Per 1,000 Gallons for next 15,000 Gallons</i>	\$5.20	\$5.31	\$5.41
▣ <i>Per 1,000 Gallons for next 25,000 Gallons</i>	\$5.74	\$5.86	\$5.98
▣ <i>Per 1,000 Gallons over 50,000 Gallons</i>	\$6.60	\$6.73	\$6.86
• Nissan*	By Contract	By Contract	By Contract
• Nolensville*	By Contract	By Contract	By Contract
• Outside Town Limits			
▣ <i>For First 2,000 Gallons</i>	\$13.86	\$14.14	\$14.42
▣ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$5.20	\$5.31	\$5.41
▣ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$5.74	\$5.86	\$5.98
▣ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$6.60	\$6.73	\$6.86
• Pre Certificate of Occupancy Rate			
▣ <i>Per 1,000 Gallons</i>	\$3.53	\$3.60	\$3.67
• Wholesale			
▣ <i>For First 2,000 Gallons</i>	\$11.85	\$12.09	\$12.33
▣ <i>Per 1,000 Gallons for next 3,000 Gallons</i>	\$3.63	\$3.70	\$3.78
▣ <i>Per 1,000 Gallons for next 5,000 Gallons</i>	\$4.22	\$4.31	\$4.39
▣ <i>Per 1,000 Gallons over 10,000 Gallons</i>	\$4.66	\$4.75	\$4.85
▶ Well Water Quality Test Fee	\$40	\$40	\$40